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1998

The Town of

WARREN

New Hampshire



Annual Report

1998

Front Cover photo credit:
Marcia Anderson Collection

Ira Merrill House

Now owned by the Pythian Sisters.
Ira's father, Samuel, gave land for the Common.
The Pythian Sisters provide community oriented service.

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1998

ANNUAL REPORTS
OF THE
TOWN AND SCHOOL OFFICIALS
OF THE
TOWN OF WARREN
NEW HAMPSHIRE
1998

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**OFFICERS OF THE TOWN OF
WARREN 1998**

SELECTMEN

Sandra W. Hair '99
George Bloom (resigned)
Bob Giuda(appt) '00
John Currier '01

TAX COLLECTOR

Sharon L. Pushee '01

TOWN TREASURER

Susan Spencer
David Riel

TOWN CLERK

Sharon L. Pushee '01

CHIEF OF POLICE

Warren Davis '99

HEALTH OFFICER

Vacant '00

OVERSEER OF PUBLIC.

WELFARE

Harriet Libby '99

SEXTON-Warren

Vacant '99

MODERATOR (2 YR)

Peter Faletra '00

ROAD AGENT

Leslie Wright '99

HWY COMMISSIONERS

Richard Johnson '99
Dave Caverhill '00
Harry Wright, Sr. '01

CEMETERY TRUSTEES

Marie Spencer '99
Don Bagley, Sr. '99
Marlene Washburn '99

SUPERVISORS OF CHECKLIST

Vacant '00
Janice Sackett '02
Vacant '03
Lori Sackett '04

FIRE CHIEF

'01

PLANNING BOARD

Reg Bixby '99
Harriett Libby '99
Robert Newton '00
David Chase '01
Vacant (alt.)
Jack Bradley (alt.)
John Currier (Sel Rep)

SEXTON-Glenclyff

David Heath '99

LIBRARY TRUSTEES

Emily Evans '99
Kristine Pettee '00
Vacant '01
Vacant '02

TRUSTEES OF TRUST FUNDS

Marie Spencer '99
Esther Whitcher '00
Glenna Wright '01

APPOINTED / HIRED POSITIONS

AUDITORS

The Mercier Group

TRANSFER STATION

Melvin Trott
James Price

PARKS & REC. COMMISSION

John Lester	'99	
Donald Bagley, Sr.	'99	ADMINISTRATOR
Penny Newton	'98	Vacant (temp services
Kathy MacDonald	'98	provided by MRI)

LIBRARIAN

Constance Leighton

**SECRETARY/
BOOKKEEPER**

Vacant

**ECONOMIC DEVELOPMENT
COMMITTEE**

Robert Giuda
Randy Whitcher
Thomas Macpherson
Irving Cushing
Patricia Wilson

**JOINT LOSS RISK
COMMITTEE**

George Bloom, Chairman
John Currier, Selectmen's rep.
Steve Erickson, Alternate Fire Dept.
Vacant, Health Officer
David Chase, W/W Ambulance
David Riel, Fire Dept.

The following annual reports are available at the Town Office and at the Joseph Patch Library:

Cottage Hospital
North Country Council
White Mountain Mental Health & Dev. Services
North Country Home Health Agency
Visiting Nurse of VT & NH, Inc.
Grafton County Senior Citizens Council
Grafton County Commissioners
Grafton County UNH Cooperative Extension
Executive Councilor Raymond Burton

**THE STATE OF NEW HAMPSHIRE
WARRANT FOR THE 1999 ANNUAL MEETING
OF THE TOWN OF WARREN**

To the inhabitants of the Town of Warren, County of Grafton in said State,
qualified to vote in Town affairs:

You are hereby notified to meet at the Town Hall in said Warren on
Tuesday, the 9th day of March, 1999. The polls will be open at 9:00 A.M.
and will close no earlier than 7:00 P.M. for voting on Article 1 and Article
2 (Official Ballot).

You are also hereby notified to meet at the Town Hall in said Warren on
Saturday the 13th day of March at 10:00 A.M., next for the second session
for the transaction of other business.

Article 1. Official ballot.

To Elect all town officers which appear on the official town ballot for the
ensuing year, as follows:

Selectmen	3 years
Treasurer	1 year
Planning Board	3 years
Planning Board	3 years
Planning Board	2 years
Trustee/Trust Funds	3 years
Library Trust	3 years
Library Trust	2 years
Overseer	1 year
Cemetery Trust	3 years
Cemetery Trust	2 years
Cemetery Trust	1 year
Police Chief	1 year
Highway Comm.	3 years
Highway Comm.	1 year
Sexton-Warren	1 year
Sexton-glenclyff	1 year
Road Agent	1 year
Supervisor of Checklist	1 year

Article 2. (by Petition) Shall the provisions for having 2 sessions of the
annual town meeting be declared no longer in effect in this town?

DELIBERATIVE SESSION

Article 3. To hear and accept the reports of Selectmen and other Town Officers and to vote on any subject relating thereto.

Article 4. To see if the Town will vote to appropriate the sum of \$119,936 to defray general Town charges for the ensuing year.

Executive.....	\$29,700
Election, Registration & Vitals.....	\$ 4,500
Financial Administration.....	\$22,710
Revaluation of Property.....	\$ 2,000
Legal.....	\$ 3,000
Personnel Administration/FICA.....	\$ 5,500
Planning Board	\$ 500
Government Buildings.....	\$ 8,325
Cemeteries.....	\$ 4,000
Insurance.....	\$16,000
Interest Tax Anticipation Note.....	\$ 1,000
Ads & Regional Association.....	\$ 2,000
Contingency Fund.....	\$ 2,500
Town Clock.....	\$ 200
Town Reports.....	\$ 2,500
Joint Loss Mangmt/Safety Equip	\$ 3,500
Emergency Management.....	\$ 1
Street Lighting	\$12,000

Article 5. To see if the Town will vote to appropriate up to the sum of \$4,700 to go into the Town Hall Capital Reserve, said funds to come from the 1998 unreserved fund balance.

Selectmen For: 3 Against: 0

Note: Actual amount to come from the rental of the Town Hall in 1999.

Article 6. To see if the Town will vote to appropriate the sum of \$30,560 for public safety as follows:

Police Department.....	\$ 9,410
Warren/Wentworth Ambulance.....	\$ 2,500
Fire Department.....	\$18,650

Article 7. To see if the Town will vote to appropriate up to the sum of \$8,500 to purchase a replacement vehicle for the current police cruiser owned by the Town of Warren, and further to authorize the withdrawal of up to \$8,500 from the Police Capital Reserve Fund to offset this purchase.
Selectmen For: 3 Against: 0
Note: Purchase includes transfer of hardware and communications equipment.

Article 8. To see if the Town will vote to appropriate the sum of \$160,000 to purchase a fire truck for the Fire Department, and to authorize the issuance of not more than \$91,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore to authorize the withdrawal of \$69,000 from the Fire Truck Capital Reserve Fund created for this purpose. (2/3 ballot vote required).
Selectmen For: 3 Against: 0
Note: This article gives authority to order the truck which will take 1 year to complete, the tax rate will not be affected until the year 2000 when bonding takes place.

Article 9. (This article is unnecessary if Article 8 is voted in the affirmative). To see if the Town will vote to appropriate the sum of \$10,000 to be added to the Fire Truck Capital Reserve Fund.
Selectmen For: 2 Against: 1

Article 10. To see if the Town will vote to appropriate the sum of \$84,452 for the Highway Department as follows:

Highway Department.....	\$58,205
Highway Block Grant.....	\$26,247

Article 11. To see if the Town will vote to authorize the Selectmen, pursuant to RSA 231:62, to appoint a highway agent to be effective after the 2000 Town Meeting.
Selectmen For: 3 Against: 0

Article 12. To see if the Town will vote to appropriate the sum of \$27,460 for operation of the Transfer Station for the ensuing year.

Article 13. To see if the Town will vote to appropriate the sum of \$9,895 for Health as follows:

Animal Control.....	\$ 500
Grafton County Juvenile Diversion.....	\$ 300
Mt. Moosilauke Health Center	\$4,500
Senior Citizens Council.....	\$1,095
Task Force Against Domestic Violence.....	\$ 300
Tri-County CAP.....	\$ 600
VT/NH Visiting Nurse	\$2,000
White Mountain Mental Health.....	\$ 600

Article 14. To see if the Town will vote to appropriate the sum of \$3,000 for Welfare.

Article 15. To see if the Town will vote to appropriate the sum of \$9,140 for Culture and Recreation as follows:

Parks & Recreation	\$ 2,140
Concerts	\$ 2,000
Old Home Day.....	\$ 5,000

Article 16. To see if the Town will vote to appropriate the sum of \$11,315 for the Joseph Patch Library for the ensuing year.

Article 17. To see if the Town will vote to appropriate the sum of \$100 for the Care of Trees.

Article 18. To see if the Town will vote to authorize the Board of Selectmen to accept a gift of real estate from George E. Sansoucy, shown on Tax Map 10 as Lot 218 containing 0.42 acre for the possible location of a public health and safety building as well as other municipal needs, and further authorize the Selectmen to take all other action as may be necessary to carry out any vote under this Article.

Selectmen For: 3 Against: 0

Article 19. To see if the Town will vote to authorize the Board of Selectmen to accept a deed from the State of New Hampshire, Davis-White State Forest, of 1 acre of land plus or minus for nominal consideration for the expansion of the Glenclyff Cemetery and to take all action as may be necessary to carry out any vote under this Article.
Selectmen For: 3 Against: 0

Article 20. To see if the Town will vote to raise and appropriate the sum of \$13,000 to be paid into the following Capital Reserve Funds.

Highway Building Capital Reserve Fund.....	\$ 1,000
Hwy Motor Vehicle Capital Reserve Fund.....	\$ 1,000
Library Improvements Capital Reserve Fund...	\$ 500
Revaluation Capital Reserve Fund.....	\$10,000
Warren-Wentworth Ambulance Cap Res Fund..	\$ 500

Selectmen For: 3 Against: 0

Article 21. BY PETITION: Where as, Angela Price is now and has been doing the work of Town Administrative Assistant, we the undersigned place her name in nomination, to be considered by written ballot, at Town Meeting...March 13, 1999, for the position of Town Administrative Assistant to the Board. Her experience, knowledge and computer experience would fill this position and provide more than adequate service at a more reasonable cost to the Town.

Selectmen For: 0 Against: 3
(Note: The Selectmen are charged with the prudential affairs of the Town, which would include the hiring of a Town administrative assistant. Any action under Article 21 will be advisory only to the Board of Selectmen)

Article 22. BY PETITION: To see if the Town will establish a Capital Reserve Fund for the restoration of the Redstone Missile and vote to raise and appropriate the sum of \$100 to be placed annually in that Capital Reserve Fund.

Selectmen For: 0 Against: 3

Article 23. To see if the Town will appropriate up to 37,000 for the purchase or lease – purchase of a new one-ton truck to replace the existing truck, specifications to be worked out at time of purchase, and further to authorize the Selectmen to withdraw up to \$9,000 from the Highway Motor Vehicle Capital Reserve Fund towards the purchase.

Article 24. To transact any other business that may legally come before this meeting.

Given under our hands and seal this 22nd day of February, in the year of our Lord nineteen hundred and ninety-nine.

BOARD OF SELECTMEN

A True Copy, Attest

Sandra W. Hair
John Currier
Robert Giuda

Sandra W. Hair
John Currier
Robert Giuda

BOARD OF SELECTMEN'S 1998 ANNUAL REPORT

At the March 1998 annual Town Meeting the body politic spoke clearly to town officials, particularly the Selectmen, regarding the efficacy of operations, and the conduct of the administrative business of the town.

After a process of self-review which disclosed numerous significant fiscal and administrative deficiencies, and at the suggestion of Executive Councilor Ray Burton, the Board decided to retain Municipal Resources, Inc. (MRI) a private firm, which provides administrative services to municipalities. All elected and appointed town officials were asked to cooperate in this transition. Effective administration requires the smooth orchestration of the many pieces comprising town government. To date, one employee has resigned, one has been terminated, and a Selectman has resigned. That vacancy on the Board of Selectmen was filled by appointment of Robert J. Giuda, former Chairman of the Economic Development Committee.

On March 18, 1998, the Board established a Finance Committee to research our financial history, to analyze any trends or patterns in evidence, and to provide options for future financial planning. The Board offers its sincere thanks to the Finance Committee members, Rep. Bill Williams, Auditor Paul Mercier (who participated at no cost to the town), Executive Councilor & County Delegate Ray Burton, Al Ports (realtor), Joan Turley (WMNF), Rebecca Johnson (Community-at-large), Sandra Hair (Board of Selectmen), Thomas Macpherson (Public Policy), and Sarah Lester (School Board). The Finance Committee issued a report to the Board of Selectmen, "Making Ends Meet", which is being distributed with this Town Report. The Finance Committee's report recommendations are included herein.

The hands-on, day-to-day operation tends to be routine. Once we have established a viable administrative process, it will be much easier to train a qualified administrator to use that system to meet the administrative and information needs of the town.

The real work of the Board of Selectmen should be establishing and pursuing a vision for the town, which will enable us to plan for, rather than react to, the economic costs of the various functions inherent in town governance (e.g. road care, public safety, school funding, etc.)

The state tends to compartmentalize the different functions within the town. This has led to a syndrome of fiscal planning by town departments

operating out of touch with each other and without with any semblance of long-term fiscal planning. The tax rate can only be reduced by an endpoint focus in the budget process. Ideally, increases in the town budget should not exceed the growth of revenues generated by the tax base.

Please read, and reread, the Finance Committee Report. The information contained therein is invaluable in explaining community finances.

We would be remiss if we did not mention the impending impact of the Claremont decision on the tax structure of the state and every community within it. At this time, the exact format of the tax restructuring, which may occur, is anybody's guess, but it will most certainly affect the tax bill each of us receives.

We ask you to read our letter concerning the town's situation regarding back taxes, and to draw your own conclusions therefrom. Please pay particular attention to the fact that the back taxes owed to the town for the past 5 years, which are now uncollectable using the normal tax lien process because of procedural errors by the Office of Tax Collector, would cover the taxes needed to fund the operations of the town for an entire year.

During the past year, we have upgraded the computer system and several peripherals to accommodate new software from BMSI, a private firm that provides municipal tax and accounting software for many municipalities in New Hampshire. Nevertheless, the administrative processes of the town are in need of a complete redesign, to ensure that the right information gets to the proper people at the correct time and in a form that is usable.

In closing, the process of organizing and modernizing our town's administrative processes is underway. We are working very hard to ensure that you - the resident, citizen, and taxpayer - are the beneficiary of our efforts, and that the level of service provided to you is the very best you can get for the taxes you pay.

Respectfully submitted,
Sandra W. Hair
John Currier
Robert J. Giuda

BOARD OF SELECTMEN'S LETTER TO CITIZENS OF WARREN

Dear Fellow Citizens of Warren:

Over the past several years, numerous problems have surfaced regarding the accuracy of the town's tax records and the performance of the Office of the Tax Collector. Procedural irregularities exist with respect to generally accepted accounting practices, financial controls, timeliness of deposits, computer processing of our tax data, and execution of legal proceedings essential to the orderly collection and administration of property taxes within our community.

While we have excellent records of how our tax dollars are spent (expenses), we do not have a clear picture of past tax revenues which are owed to the town, and we continue to have problems regarding the accuracy of data on the status of current tax obligations (income). Numerous people have paid their taxes, yet find themselves carried as chronically (and incorrectly) delinquent on the town's tax rolls. Others who have not paid their taxes remain delinquent and the legal remedy available to the town to enforce collections is lost because of chronic tardiness by the Tax Collector in filing property tax liens. Despite past attempts to resolve this matter, the problems continue. This situation needs to be remedied.

The Board of Selectmen is charged with the responsibility for the overall financial affairs of the town. With respect to the rising number of tax delinquencies, we have three options: (1) simply ignore the growing number of tax delinquencies and its impact on town finances; (2) work together constructively with the Treasurer and Tax Collector to redesign the tax collection process and solve the problems with the existing system; or, (3) in the absence of an acceptable collaborative solution, turn to the remedy of last resort: the judicial removal of the responsible elected official(s) and remediation of the system by the Board of Selectmen. Our strong and clear preference is for Option (2).

Tax record research performed by the Town Auditor has disclosed the following information regarding back taxes due to the town of Warren:

<i>Tax Year ----></i>	<i>1993</i>	<i>1994</i>	<i>1995</i>	<i>1996</i>	<i>1997</i>	<i>Total</i>
Delinquent Parcels	5	12	24	51	92	184
Back Taxes Owed	\$4,508	\$6,748	\$13,304	\$32,867	\$73,423	\$130,850

The estimated back taxes owed to the town equals 2 ½ times the amount of revenue needed to fund its operations for all of Fiscal Year 1998. It would also fund the entire proposed tax levy for fiscal year 1999.

The approximate doubling each year, of both the number of delinquent properties and the attendant tax revenues, is cause for concern. While we are uncertain if this same pattern would evidence itself over any 5-year period in the town's history, the Tax Collector's failure to file required property tax liens in time to allow collection of these back taxes for each of the past 5 years has essentially foreclosed on the town's ability to use the normal tax lien process to collect these back taxes. Thus we are left with a deteriorating tax collection system which invites non-payment of back taxes because of the town's chronic failure to comply with the laws governing procedures for collection of these just debts.

With this letter, the Board of Selectmen is committing itself to work with our other elected officials in designing and implementing a constructive solution to our tax collection problems. That solution will likely require some changes to existing procedures, but based upon the report of the Finance Committee (included with the Town Report) and other available data, we must do something. This problem is not going away on its own, and it will not go away unless specific and effective action is taken to address it. Because it is growing significantly more acute with each passing year, we believe that doing nothing is no longer an option. We have therefore adopted the following as Board policy to guide us in our efforts:

1. Our **objective** is to implement an effective, efficient, timely, and accurate system of administering the town's tax collection process which operates in accordance with generally accepted accounting principles (GAAP) and all applicable provisions of the law.

2. Our **method** is to work diligently and professionally with our fellow elected officials in any way possible to achieve the stated objective, and to bring order and discipline to the financial processes of the town.

We are committed to restoring accuracy to the town's tax and finance systems, and we believe that teamwork is essential to resolving these issues. We will be meeting with all elected officials shortly after Town Meeting to establish a strategy and a schedule for resolving the tax collection issue. We remain committed to serving your needs as citizens, residents, and taxpayers, and we will be working hard to make the town and its administration something we can all be proud of as we begin the new millennium.

Thanks in advance for your patience, consideration, and support.

Respectfully submitted,

Sandra Hair
John Currier
Robert Giuda

**TOWN OF WARREN
1998 DETAIL OF EXPENDITURES
AND
1999 BUDGET**

	<i>1998 Budget</i>	<i>1998 Expended</i>	<i>1997-98 Encumbrances</i>	<i>Encumb. Spent</i>	<i>Over (Under) Budget</i>	<i>1999 Proposed</i>	<i>difference 98/99 budget</i>	<i>Other 1999 Expected Income</i>
<u>GENERAL GOVERNMENT</u>								
<i>Executive</i>								
Secretary/Bookkeeper	16,449	15,133			(1,316)	18,000	1,551	
MRI/Training/Admin-'98 Art#4	8,000	6,750			(1,250)	8,000	0	
E-911	400	0			(400)	400	0	
Sandra Hair, Chairman	1,000	1,000			0	1,000	0	
George Bloom, Selectman	800	800			0	800	0	
John Currier, Selectman	800	800			0	800	0	
Trustee/Extra	250	112			(138)	250	0	
Welfare Overseer	100	100			0	100	0	
Health Officer	100	0			(100)	100	0	
Patriotic Purposes/Flags	<u>1</u>	<u>0</u>			<u>(1)</u>	<u>250</u>	<u>249</u>	
subtotal-executive	27,900	24,695			(3,205)	29,700	1,800	
Computer Printer '98 Art#28	800	538			(262)	0		
Pooled Energy Fund '98 Art#38	800	0			(800)	0		
Computer Service			1,000	1,000				
Perambulation Town Lines			3,000	0				
TOTAL EXECUTIVE	29,500	25,233			(4,267)	29,700		

	1998			1997-98		Encumb.	Over		Other 1999		
	Budget	Expended	Encumbrances	Spent	(Under)		Budget	Proposed	difference	Expected	Income
<i>Election & Vital Statistics</i>											
Town Clerk, Salary	1,500	1,500			0			1,500	0		
Town Clerk, Fees	50	1,069			1,069			1,100	1,100		
Deputy Town Clerk, Salary		100			50			50	0		
Deputy Town Clerk Fees	1,000	678			(322)			1,000	0		
Town Clerk Expenses	100	223			123			100	0		
Supervisor of Checklist	250	312			62			300	50		
Supplies		10			10			0	0		
Ballot Clerk	200				(200)			200	0		
Special Officer		100			100			0	0		
Advertising	<u>250</u>	<u>480</u>			<u>230</u>			<u>250</u>	<u>0</u>		
subtotal-election & reg	3,350	4,472			1,122			4,500	1,150		
<i>Financial Administration</i>											
Tax Collector-Salary	6,000	5,995			(5)			3,000	(3,000)		
Deputy Tax Collector-Salary	50				(50)			50	0		
Computer/Tax Program	1,000	2,774			1,774			1,000	0		
Audit	5,000	5,300			300			5,000	0		
Telephone	2,000	1,984			(16)			2,400	400		
Contract for Copier		491			491			550	550		
Collator for Copier								995	995		
Computer/Printer Repair		115			115			200	200		
Tax Collector-Expenses	2,500	483			(2,017)			2,500	0		
Tax Collector-1998 Liens		2,410			2,410			0	0		
Tax Collector-1997 Liens		2,386			2,386			0	0		
Treasurer-Salary	1,500	1,500			0			1,500	0		
General Supplies	650	121			(529)			650	0		

	1998	1998	1997-98	Encumb.	Over	1999	Other 1999
	Budget	Expended	Encumbrances	Spent	(Under)	Proposed	difference
					Budget		98/99 budget
							Expected
							Income
<i>financial admin-continued</i>							
Office Supplies	1,300	1,210			(90)	1,300	0
Shipping Fees		260			260	0	0
Postage	875	1,019			144	1,000	125
PO Box	15	20			5	15	0
Equipment Repair	500	330			(170)	500	0
Mileage	200	136			(64)	200	0
Bank Charge	100	279			179	100	0
Registrar of Deeds	100	143			43	100	0
Law Books & Handbooks	550	825			275	550	0
Town Newsletter						700	700
Seminar Meetings	300	275			(25)	300	0
Consortium Fees	100	97			(3)	100	0
subtotal-Financ Admin	22,740	28,153			5,413	22,710	(30)
<i>Revaluation of Property</i>							
Property Update/Pickups	1,300	1,440			140	2,000	700
subtotal-reval of property	1,300	1,440			140	2,000	700
<i>Legal Expenses</i>							
	3,000	5,325			2,325	3,000	0
subtotal-legal expenses	3,000	5,325			2,325	3,000	0
<i>Personnel Administration</i>							
FICA	5,000	4,953			(47)	5,500	500
subtotal-personnel admin	5,000	4,953			(47)	5,500	500

	1998 Budget	1998 Expended	1997-98 Encumbrances	Encumb. Spent	Over (Under) Budget	1999 Proposed	difference 98/99 budget	Other 1999 Expected Income
Planning Board								
Postage	50	22			(28)	100	50	
Misc.	<u>200</u>	<u>153</u>			(47)	<u>400</u>	<u>200</u>	
subtotal-planning board	250	175			(75)	500	250	
							0	
							0	
General Government Buildings								
Snow Removal	<u>100</u>	<u>0</u>	100	90	(100)	<u>100</u>	<u>0</u>	
subtotal-snow removal	100	0			(100)	100	0	
HIGHWAY GARAGE								
Electric	400	618			218	400	0	
Oil	600	435			(165)	600	0	
Maintenance	25	0			(25)	25	0	
Improvements	<u>150</u>	<u>0</u>			(150)	<u>150</u>	<u>0</u>	
subtotal-hwy garage	1,175	1,053			(122)	1,175	0	
TOWN OFFICE								
Electric	1,000	917			(83)	1,000	0	
Oil	1,500	1,175			(325)	1,500	0	
Water Bill	250	240			(10)	250	0	
Maintenance	100	344			244	100	0	
Repairs	150	572			422	150	0	
Improvements/Supplies	<u>150</u>	<u>105</u>			(45)	<u>150</u>	<u>0</u>	
subtotal-town office	3,150	3,353			203	3,150	0	

	1998	1998	1997-98	Encumb.	Over	1999	difference	Other 1999
	Budget	Expended	Encumbrances	Spent	(Under)	Proposed	98/99 budget	Expected
					Budget			Income
TOWN HALL								
Electric	950	946			(4)	950	0	
Oil	1,100	1,256			156	1,100	0	
Water Bill	200	180			(20)	200	0	
General Supplies	250	14			(236)	250	0	
Cleaning						1,000	1,000	
Maintenance	50	50			0	50	0	
Repairs	<u>100</u>	<u>0</u>			<u>(100)</u>	<u>100</u>	<u>0</u>	
subtotal-town hall	2,650	2,446			(204)	3,650	1,000	
BANDSTAND								
Electric	250	218			(32)	250	0	
subtotal-general gov. bldg	7,325	7,070			(255)	8,325	1,000	
Town Hall Capital Res. Art#5	<u>0</u>	<u>4,700</u>			<u>4,700</u>	<u>4,700</u>	<u>4,700</u>	
TOTAL-GEN GOV BLDG	7,325	11,770			4,445	13,025	5,700	
Insurance								
Health/Road Agent	3,500	3,863			363	4,000	500	
Workers Compensation	2,000	1,853			(147)	2,000	0	
Liability	<u>11,500</u>	<u>8,763</u>			<u>(2,737)</u>	<u>10,000</u>	<u>(1,500)</u>	
subtotal-insurance	17,000	14,479			(2,521)	16,000	(1,000)	
Interest/Tax Anticipation Note	1,000	0			(1,000)	1,000	0	
Advertising & Regional Dev.								
NH Municipal Association	500	500			0	500	0	
North Country Council	800	697			(103)	800	0	
Pemi Baker Waste	100	525			425	100	0	
Dues	600	101			(499)	600	0	
Other	<u>0</u>	<u>53</u>			<u>53</u>	<u>0</u>	<u>0</u>	
subtotal-adv & reg dev	2,000	1,876			(124)	2,000	0	

	1998	1998	1997-98	Over	1999	Other 1999
	Budget	Expended	Encumbrances	(Under)	Proposed	difference Expected
			Spent	Budget	98/99 budget	Income
Contingency Fund	2,500	12		(2,488)	2,500	0
Contingency/Cemeteries	0	1,060	750	1,060	4,000	4,000
Cemetery Transfer	0	325		325		0
TOTAL-CEMETERIES	0	1,385		1,385	4,000	4,000
Town Clock	200	200		0	200	0
Town Report	2,000	1,956		(44)	2,500	500
Emergency Management	1	0	0	(1)	1	0
TOTAL EMERGENCY MANGMT	1	0	1,238	(1)	1	0
Street Lighting	9,000	11,117		(1)	12,000	3,000
Joint Loss Mangmt/Safety Equip	500	471		(29)	3,500	3,000
TOTAL GENERAL GOV'T.	106,666	113,017		6,351	124,636	17,970

	1998 Budget	1998 Expended	1997-98 Encumbrances	Encumb. Spent	Over (Under) Budget	1999 Proposed	difference 98/99 budget	Other 1999 Expected Income
PUBLIC SAFETY								
<i>Police</i>								
Wages	3,783	3,870			87	4,050	267	
FICA	300	296			(4)	250	(50)	
General Supplies	300	293			(7)	250	(50)	
Uniform Supplies	200	174			(26)	50	(150)	
Communications	662	613			(49)	250	(412)	
Dispatch			1,652	1,652		1,915	1,915	
Gas/Oil	325	249			(76)	225	(100)	
Vehicle Repairs	1,932	1,906			(26)	2,000	68	
Maintenance	40	40			0	40	0	
Training						100	100	
Equipment	280	214			(66)	280	0	
subtotal-police	7,822	7,655			(167)	9,410	1,588	
Police Vehicle Art#7						8,500	8,500	
TOTAL-POLICE	7,822	7,655			(167)	17,910	10,088	
<i>Ambulance</i>	2,500	2,500			0	2,500	0	
<i>Fire</i>								
Telephone	350	632			282	600	250	
General Supplies	1,000	581			(419)	550	(450)	
Communications	2,500	3,533			1,033	4,000	1,500	
Maintenance & Repair	1,000	644			(356)	1,000	0	
Gas/Oil	400	275			(125)	400	0	
Vehicle Repairs	1,000	1,788			788	1,000	0	
Clothing	1,200	0			(1,200)	1,500	300	
Reimbursements	2,000	2,300			300	2,500	500	
Training	500	87			(413)	1,000	500	
Forest Fires	1,000	230			(770)	1,000	0	
New Equipment	6,000	6,042			42	5,000	(1,000)	
Advertising	49	0			(49)	50	1	
Mileage		34			34	50	50	
Incentives	1	20			19		(1)	
Shipping Charges	0	105			105	0	0	
subtotal-fire	17,000	16,271			(729)	18,650	1,650	

	1998 Budget	1998 Expended	1997-98 Encumbrances	Encumb. Spent	Over (Under) Budget	1999 Proposed	difference 98/99 budget	Other 1999 Expected Income
Fire Truck - Art#8	0	0				160,000	160,000	
Fire Capital Reserve - Art#9	0	0				<u>10,000</u>	<u>10,000</u>	
TOTAL-FIRE	17,000	16,271			(729)	188,650	171,650	
TOTAL-PUBLIC SAFETY	27,322	26,426			(896)	209,060	181,738	
<u>HIGHWAYS & STREETS</u>								
<i>Highway</i>								
Wages	30,700	26,899			(3,801)	39,500	8,800	
Equipment Rental	250	469			219	1,200	950	
Equipment Replacement	500	224			(276)	500	0	
Telephone	600	504			(96)	400	(200)	
Communications	225	241			16	225	0	
General Supplies	1,500	3,755			2,255	1,800	300	
Workshop Training		50			50	100	100	
New Equipment		480			480	2,000	2,000	
Maintenance/Repair:					(6,000)	6,200	200	
Plow/Pickup Sander	6,000	1,035			1,035	0	0	
Plow/Sander/Dump Truck		357			357	0	0	
Pickup Truck		5,054			5,054	0	0	
Dump Truck		411			411	0	0	
Grader		347			347	0	0	

	1998	1998	1997-98	Encumb.	Over	1999	Other 1999
	Budget	Expended	Encumbrances	Spent	(Under)	Proposed	difference
					Budget	98/99 budget	Expected
							Income
<i>highway-continued</i>							
Backhoe		699			699		0
Re-charge Fire Extinguisher		16			16		0
Gas/Oil	2,100	2,219			119	2,500	400
Safety Equipment	500	427			(73)	600	100
Pre-employment Physical	180	0			(180)	280	100
Truck Tires	1,800	508			(1,292)	800	(1,000)
Mileage		94			94	100	100
Sub Contractors	<u>1,820</u>	<u>2,006</u>			<u>186</u>	<u>2,000</u>	<u>180</u>
subtotal-highway	46,175	45,795			(380)	58,205	12,030
<i>Highway Block Grant</i>							
<i>Highway Truck Art #23</i>							
	26,885	24,395	12,372	12,368	(2,490)	26,247	(638)
						37,000	
TOTAL-HIGHWAYS & STREETS	73,060	70,190			(2,870)	121,452	48,392
SANITATION							
<i>Administration</i>							
Wages	4,940	4,365			(575)	5,660	720
Managerial Differential	600	600			0	600	0
Electric	350	246			(104)	350	0
Telephone	600	421			(179)	500	(100)
General Supplies	300	124			(176)	300	0
Safety Replacement	60	0			(60)	0	(60)
Training	500	225				200	(300)
Mileage	150	151			1	100	(50)
Recycling	1,000	1,350			350	1,500	500
Grant/Waste Oil/Supplies	<u>0</u>	<u>1,461</u>			<u>1,461</u>	<u>0</u>	<u>0</u>
subtotal-administration	8,500	8,943			443	9,210	710
<i>Solid Waste Disposal</i>							
	<u>16,500</u>	<u>17,201</u>			<u>701</u>	<u>18,250</u>	<u>1,750</u>
TOTAL-SANITATION	25,000	26,144	23		1,144	27,460	2,460

	1998 Budget	1998 Expended	1997-98 Encumbrances	Encumb. Spent	Over (Under) Budget	1999 Proposed	difference 98/99 budget	Other 1999 Expected Income
<u>HEALTH</u>								
<i>Animal Control</i>	300	632			332	500	200	
<i>Health Agencies</i>								
Mt. Moosilauke Health Ctr.	4,500	4,500			0	4,500	0	
Grafton Cnty Senior Citizen Cncl	1,065	1,065			0	1,095	30	
Tri-County CAP	600	600			0	600	0	
NH Visiting Nurse	1,900	1,900			0	2,000	100	
Task Force/Domestic Violence	300	300			0	300	0	
Grafton Cnty Juvenile Div	300	300			0	300	0	
White Mtn. Mental Health	<u>600</u>	<u>600</u>			<u>0</u>	<u>600</u>	<u>0</u>	
TOTAL-HEALTH	9,565	9,897			332	9,895	330	
<u>WELFARE</u>								
<i>Administration & Direct Assistance</i>								
Direct Assistance		1,085			1,085		0	
Vendor Payments	<u>3,000</u>	<u>5,355</u>			<u>2,355</u>	<u>3,000</u>	<u>0</u>	
TOTAL-WELFARE	3,000	6,440			3,440	3,000	0	
<u>CULTURE & RECREATION</u>								
<i>Parks & Recreation</i>								
<i>Patriotic Purpose/concerts</i>	2,140	1,804	255	255	(336)	2,140	0	
<i>Tennis Court Repair</i>	2,000	2,000				2,000	0	
<i>Old Home Day</i>	2,695	2,695			0	0	(2,695)	
	<u>5,000</u>	<u>5,000</u>			<u>0</u>	<u>5,000</u>	<u>0</u>	
subtotal-culture & recreation	11,835	11,499			(336)	9,140	(2,695)	

	Over				Other 1999			
	1998	1998	1997-98	Encumb.	(Under)	1999	difference	Expected
	Budget	Expended	Encumbrances	Spent	Budget	Proposed	98/99 budget	Income
Library Art#16								
Wages	5,835	4,029			(1,806)	5,835	0	
FICA		308			308	0	0	
General Budget	<u>4,850</u>	<u>6,348</u>			<u>1,498</u>	<u>5,480</u>	<u>630</u>	
subtotal-library	10,685	10,685			0	11,315	630	
TOTAL-CULTURE & RECREATION	22,520	22,184			(336)	20,455	(2,065)	
CONSERVATION								
Care of Trees Art#17		<u>8</u>			<u>8</u>	<u>100</u>	<u>100</u>	
TOTAL-CONSERVATION		8			8	100	100	
OPERATING TRANSFERS OUT								
Payments to Capital Reserves								
Fire Truck	9,000	9,000			0		(9,000)	
Ambulance	500	500			0	500	0	
Highway Equipment	1,000	1,000			0	1,000	0	
Revaluation	4,000	4,000			0	10,000	6,000	
Library	500	500			0	500	0	
Highway Building	<u>1,000</u>	<u>1,000</u>			<u>0</u>	<u>1,000</u>	<u>0</u>	
subtotal-operating transfers out	16,000	16,000			0	13,000	(3,000)	
PETITION ARTICLES								
Redstone Missile--Art#22						100	100	
TOTAL BUDGET	283,133	290,306			7,173	529,158	246,025	

**Comparative Statement of Appropriations and Expenditures
For the Fiscal Year Ending December 31, 1998**

	<i>1998 Budget</i>	<i>1998 Expended</i>	<i>Over (Under) Budget</i>	<i>1999 Proposed</i>
GENERAL GOVERNMENT				
Executive	19,900	17,945	(1,955)	29,700
Election & Vital Statistics	3,350	4,472	1,122	4,500
Financial Administration	22,740	28,153	5,413	22,710
Revaluation of Property	1,300	1,440	140	2,000
Legal Expense	3,000	5,325	2,325	3,000
Personnel Admin/FICA	5,000	4,953	(47)	5,500
Planning Board	250	175	(75)	500
General Government Buildings	7,325	7,070	(255)	8,325
Insurance	17,000	14,479	(2,521)	16,000
Interest/Tax Anticipation Note	1,000	0	(1,000)	1,000
Advertising & Reg. Development	2,000	1,876	(124)	2,000
Contingency Fund	2,500	12	(2,488)	2,500
Contingency Fund-Cemeteries		1,060		4,000
Cemetery Transfer		325	325	
Town Clock	200	200	0	200
Town Report	2,000	1,956	(44)	2,500
Emergency Management	1	0	(1)	1
Street Lighting	9,000	11,117	2,117	12,000
Joint Loss Mangmnt Comm./Safety Equip	<u>500</u>	<u>471</u>	<u>(29)</u>	<u>3,500</u>
SUBTOTAL/GENERAL GOVERNMENT	97,066	101,029	3,963	119,936
Town Admin/MRI Evaluation '98 Art#4	8,000	6,750	(1,250)	0
Computer Printer '98 Art#28	800	538	(262)	0
Pooled Energy Fund '98 Art#38	800	0	(800)	0
Town Hall Capital Reserve - Art#5	<u>0</u>	<u>4,700</u>	<u>4,700</u>	<u>4,700</u>
SUBTOTAL WITH ARTICLES	106,666	113,017	6,351	124,636
PUBLIC SAFETY				
Police	7,822	7,655	(167)	9,410
Ambulance	2,500	2,500	0	2,500
Fire	<u>17,000</u>	<u>16,271</u>	<u>(729)</u>	<u>18,650</u>
SUBTOTAL/PUBLIC SAFETY	27,322	26,426	(896)	30,560
Police Cruiser Art#7				8,500
Fire Truck Art #8				160,000
Fire Capital Reserve Art #9				<u>10,000</u>
SUBTOTAL WITH ARTICLES				209,060

	1998 Budget	1998 Expended	Over (Under) Budget	1999 Proposed
HIGHWAYS AND STREETS				
Highway	46,175	45,795	(380)	58,205
Highway Block Grant	<u>26,885</u>	<u>24,395</u>	<u>(2,490)</u>	<u>26,247</u>
SUBTOTAL/HIGHWAYS & STREETS	73,060	70,190	(2,870)	84,452
Highway Truck Art #24				<u>37,000</u>
SUBTOTAL WITH ARTICLES				121,452
SANITATION				
Administration/solid waste disposal	<u>25,000</u>	<u>26,144</u>	<u>1,144</u>	<u>27,460</u>
SUBTOTAL/SANITATION	25,000	26,144	1,144	27,460
HEALTH				
Animal Control	300	632	332	500
Health Agencies	<u>9,265</u>	<u>9,265</u>	<u>0</u>	<u>9,395</u>
SUBTOTAL/HEALTH	9,565	9,897	332	9,895
WELFARE				
Admin. & Direct Assistance	<u>3,000</u>	<u>6,440</u>	<u>3,440</u>	<u>3,000</u>
SUBTOTAL/HEALTH	3,000	6,440	3,440	3,000
CULTURE & RECREATION				
Parks & Recreation	2,140	1,804	(336)	2,140
Patriotic Purposes/concerts	2,000	2,000	0	2,000
Tennis Court Repair	2,695	2,695	0	0
Old Home	5,000	5,000	0	5,000
Library Art#16	<u>10,685</u>	<u>10,685</u>	<u>0</u>	<u>11,315</u>
SUBTOTAL/CULTURE & RECREATION	22,520	22,184	(336)	20,455
CONSERVATION COMMISSION				
Care of Trees Art#17	<u>0</u>	<u>8</u>	<u>8</u>	<u>100</u>
SUBTOTAL/CONSERVATION COMM.		8	8	100
OPERATING TRANSFERS OUT				
Payments to Capital Reserves:				
Fire Truck	9,000	9,000	0	0
Ambulance	500	500	0	500
Highway Equipment	1,000	1,000	0	1,000
Revaluation	4,000	4,000	0	10,000
Library	500	500	0	500
Highway Building	<u>1,000</u>	<u>1,000</u>	<u>0</u>	<u>1,000</u>
SUBTOTAL/OPERATING TRANSFERS	16,000	16,000	0	13,000
PETITION ARTICLE #22/MISSILE				100
TOTAL BUDGET	283,133	290,306	7,173	529,158

Comparative Statement of Revenues
For the Fiscal Year Ended December 31, 1998

	<i>1998</i>	<i>1998</i>	<i>Over</i>	<i>1999</i>
	<i>Budget</i>	<i>Actual</i>	<i>(Under)</i>	<i>Proposed</i>
<u>Taxes</u>				
Yield	18,000	24,796	6,796	18,000
Payments in Lieu of Taxes/Fed Fort	11,617	11,748	131	11,617
Land Use Change Tax	700		(700)	500
Interest & Penalties on Taxes	25,000	28,644	3,644	25,000
Excavation Tax	1,000	895	(105)	1,000
<u>Licenses & Permits</u>				
Business Licenses & Permits		958	958	
Motor Vehicle Permits	66,000	80,695	14,695	70,000
Building Permits	100	30	(70)	100
Dog Licenses	1,000	842	(158)	1,000
Marriage Licenses		228	228	
Birth & Death Certificates		42	42	
Returned Check Charge		15	15	
Filing Fees		11	11	
<u>From the State</u>				
Transfer Sta. Used Oil Grant		1,461	1,461	
Shared Revenue	22,001	22,001	0	22,001
Highway Block Grant Art#10	26,885	26,885	0	26,247
Rooms & Meals Tax	12,360	12,360	0	12,360
Forest Fire Training	1,504	1,504	0	
<u>Intergovernmental Revenues</u>				
Pistol Permits		240	240	100
Planning Board		146	146	100
Camp/Parks & Rec		20	20	0
Copy Machine/Fax Machine	50	102	52	50
Highway Dept. Income		300	300	0
Gargabe /refuse charges:				
User Fees	13,000	13,062	62	14,000
Stickers		105	105	
Salvage		143	143	
Ken Bancroft		94	94	
Miscellaneous Income		34	34	
Cemetery Lots		125	125	
Interest on Investments	10,000	10,215	215	10,000
Rent of Town Hall Art#5	4,500	4,700	200	4,700
Overpayments		128	128	
Tax Overpayment		843	843	
Insurance Dividend Reimb.		2,001	2,001	
Welfare Reimbursements		30	30	
Current Use Application Fee		49	49	
Rental/hwy equipment		40	40	
Franchise Fee	1,447	1,447	0	1,447
Checklist Fee		40	40	
Recording Fees		14	14	
PD Capital Reserve Art#7				8,500
Fire Truck Capital Reserve Art#8				69,000
Fire Truck/Bond & Notes Art#8				91,000
Highway Truck Capital Reserve Art #23				9,000
	215,164	246,993	31,829	395,722
Unreserved Fund Balance used to reduce the tax rate	21,792			
TOTAL REVENUES	236,956			

EXHIBIT A
TOWN OF WARREN, NEW HAMPSHIRE
General Fund
Combined Balance Sheet - All Fund Types
December 31, 1998

All amounts are expressed in American Dollars.

ASSETS

Assets	
Cash and Equivalents	297,377
Receivables, net of allowances for uncollectibles	
Taxes	310,373
	<u>607,750</u>

LIABILITIES AND EQUITY

Liabilities	
Accounts Payable	2,995
Intergovernmental Payable	477,207
Agency Deposits	11,183
	<u>491,385</u>
Equity	
Fund Balances	
Reserved for Encumbrances	11,544
Unreserved	
Undesignated	104,821
	<u>116,365</u>
	<u>607,750</u>

The accompanying notes are an integral part of this financial statement.

1998 PROPERTY VALUATION AND TAX RATE COMPUTATION

Value of Land

Assessed Value, Current Use Land*	\$ 985,161	
Assessed Value, Residential Land	12,460,069	
Assessed Value, Commercial Land	<u>\$ 476,008</u>	
Total Value, all Taxable Land		\$13,921,238

Value of Buildings

Assessed Value, Residential	\$14,203,361	
Assessed Value, Manufactured Housing	1,189,357	
Assessed Value, Commercial	<u>\$ 786,359</u>	
		\$16,179,077

Value of Public Utilities

7,461,239

Total Value before Exemptions \$ 37,561,554

Less: Elderly Exemptions (335,000)

Totally & Permanently Disabled (102,740)

Net Valuation on which Tax Rate is computed: \$ 37,123,814

TAX RATE COMPUTATION

1998 Appropriations	\$ 283,133
Less: Revenues	\$ 220,278
Less: Revenue Sharing	\$ 3,836
Add: Overlay	\$ 5,304
Add: War Service Credits	<u>\$ 9,300</u>
Total to be raised by taxes	\$ 73,623

\$73,623 divided by Net Valuation of \$37,123,814 = \$1.99

TAX RATES/\$1,000

	<u>1996</u>	<u>1997</u>	<u>1998</u>
Municipal	\$ 1.01	\$ 1.55	\$ 1.99
County	\$ 1.45	\$ 1.62	\$ 1.45
School	<u>\$ 25.39</u>	<u>\$ 26.21</u>	<u>\$ 25.38</u>
Totals	\$ 27.85	\$ 29.82	\$ 28.82

SCHEDULE OF TOWN OWNED PROPERTY

	Land	Building	Equipment
Town Hall	26,050	66,400	3,000
Library	22,450	38,100	51,000
Fire Station/ Town Office	52,600	99,300	11,000
Fire Department	0	0	162,500
Highway Department	15,500	8,100	135,026
School	70,500	496,800	33,624
Police Department	0	0	6,455
Sanford Field	19,400	700	0
Transfer Station	12,400	1,500	1,288
Town Common	36,800	16,100	200
Monument Common	21,700	0	650
Town Forest	96,900	0	0
Railroad property	17,400	0	0
Map 5-32	5,550	0	0
(vacant land 0.17 ac.)			
Map 5-47	7,650	0	0
(vacant land 0.80 ac.)			
Map 7-157	4,400	0	0
(Batchelder Brook Rd.)			
Wentworth School			
District	<u>6,200</u>	<u>0</u>	<u>0</u>
TOTALS	415,500	727,250	404,743

**1998
CURRENT USE REPORT**

TYPE	NO. OF ACRES
Farm Land	361.18
Forest Land	9,157.64
Unproductive Land	85.33
Wet Land	66.69
 TOTAL NUMBER OF ACRES	 9,670.84

(NOTE: THESE FIGURES ARE AS OF 2/24/99 PER COMPUTER
GENERATED REPORTS.)

TOWN OF WARREN
THE STATE OF NEW HAMPSHIRE
WARRANT FOR THE ANNUAL TOWN MEETING MINUTES

The Moderator opened the Town Meeting at 9:00 am for voting. The polls were open from 9:00 am to 7:00 pm for voting by official ballot. The articles were presented and acted upon at 10:00 am at the Town Hall.

To the inhabitants of the Town of Warren, County of Grafton in said State., qualified to vote in Town affairs:

you are hereby notified to meet at the Town Hall in said Warren on Tuesday, the 10th day of March, 1998. The polls will be open from 9:00 A.M. to 7:00 P.M. for voting by Official Ballot unless the Town votes to keep the polls open to a later hour. All other Articles will be presented, discussed and acted upon beginning at 9 o'clock in the forenoon as follows:

Article 1: Official ballot

To vote by nonpartisan ballot for the following Town Officers:

Selectman.....	3 year term
Treasurer.....	1 year term
Chief of Police.....	1 year term
Town Clerk.....	3 year term
Tax Collector.....	3 year term
Road Agent.....	1 year term
Planning Board member.....	3 year term
Planning Board member.....	3 year term
Planning Board member.....	1 year term
Cemetery Trustee.....	3 year term
Road Commissioner.....	3 year term
Overseer of Public Welfare.....	1 year term
Trustee of the Trust Funds.....	3 year term
Supervisor of Checklist.....	6 year term
Library Trustee.....	3 year term
Library Trustee.....	2 year term

and all other necessary Town Officers and any questions that may appear on the ballot.

Motion Nelson Kennedy Seconded Bob Guida to vote by ballot. Carried and so declared by the Moderator.

Motion Bob Guida Seconded David Chase To apply RSA 40:10 at the town meeting. Not to reconsider an article during this town meeting. Carried and so declared by the Moderator.

Article 2: (By Official Ballot) (By Petition)

To see if the Town will vote to conduct the choice of Town Officers elected by Official Ballot and other action required to be inserted on said Official Ballot on the 2nd Tuesday of March and authorize the Selectmen to choose another day for the second session of the Town Meeting for the transaction of all other Town business as provided in RSA 39:2-a. The following question appears on the Official Ballot.

Do you approve of having 2 sessions for the Annual Town Meeting in this Town, the first session for choice of Town Officers elected by an Official Ballot and other action required to be inserted on said Official Ballot, and the second session, on a date set by the Selectmen, for the transaction of other business?

Motion Donald Bagley Second Penny Newton By Ballot. Ballot results Yes 124 No 105 Motion carried and so declared by the Moderator.

Article 3:

To hear and accept the reports of Selectmen and other Town Officers and to vote on any subject relating thereto.

Motion Bob Guida Second Tom MacPherson

Reports:

George Bloom reported that not all discussion and decision were made by a total of all three Selectmen. He presented a written statement to the meeting.

John Currier reported on the Endowment Fund for the Warren Public School. Established July 1997.

Sandra Hair reported on the volunteers that helped on the town report and to thank all for their help.

Motion carried and so declared by the Moderator.

Article 4:

To see if the Town will vote to appropriate the sum of \$8,000 for the purpose of hiring an Administrative Assistant to assist the Selectmen in the conduct of Town Business.

Motion Bob Guida Seconded Sandra Hair as stated.
Amendment Rebecca Johnson Seconded Donna Hopkins To change the title to Town Administrator and not to function as the secretary. A committee will be appointed to assist in the selection of such person within 12 weeks of town meeting. Carried and so declared by the Moderator.
Main motion carried and so declared by the Moderator.

Article 5:

To see if the town will authorize the Selectmen to raise the Secretary/Bookkeeper’s pay from \$7.25/hour to \$8.25/hour and include seven (7) paid holidays and one (1) week paid vacation.

Motion Mel Trott Seconded Sarah Lester as stated.

Show of hands Yes 44 No 17
Motion carried and so declared by the Moderator.

Article 6:

To see if the Town will vote to appropriate the sum of \$82,866 to defray Town charges for the ensuing year.

Executive.....	\$19,900
Legal.....	3,000
Elections.....	3,350
Contingency Fund.....	2,500
Financial Ad.....	22,740
Town Reports.....	2,000

FICA.....	5,000
Town Clock.....	200
Planning Board.....	250
Street Lights.....	(See Art. 23)
Govt. Bldg.....	7,325
Debt Service.....	1,000
Insurance.....	17,000
Welfare.....	3,000
Ads & Regional.....	2,000
Emerg. Mgmt.....	1
Tax Map/Pickups.....	1,300
Animal Control.....	300
Total.....	\$90,866

Motion Sandra Hair Seconded Don Bagley
 Amendment Sandra Hair Second Penny Newton to increase the total budget to \$90,66. This is reflect the increase in the executive budget. Carried and so declared by the Moderator. Main motion carried and so declared by the Moderator.

Article 7:

To see if the Town will vote to establish an Expendable Trust Fund. in accordance with RSA 31:19A. for the improvements and maintenance of town cemeteries and vote to raise and appropriate the sum of \$2100.00 to be placed into that fund. Both the principal and interest of this fund are expendable.

Motion Nelson Kennedy Seconded Susan Spencer as stated.
 Amendment Nelson Kennedy Seconded Susan Spencer to change the appropriation to \$3800.00 Lost and so declared by the Moderator.

The meeting was recessed for one hour.

Article 8:

To see if the Town will appropriate the sum of \$10,685 for the Joseph Patch Library for the ensuing year.

Motion George Bloom Seconded Pat Wilson as stated. Carried and so declared by the Moderator.

Article 9:

To see if the Town will appropriate the sum of \$500 to be paid into the Library Improvements Capital Reserve Fund.

Selectmen For: 3 Against: 0

Motion Sarah Lester Seconded Susan Spencer as stated. Carried and so declared by the Moderator.

Article 10:

To see if the Town will vote to rescind its prior vote to elect by ballot a Police Chief, as provided in RSA 41:47.

(Voting will be by paper ballot.)

Comment: If this article is approved, the position of Police Chief will be terminated as of March, 1999.

Motion Jean Erickson Seconded David Chase By paper ballot.

Yes 35 No 43

Lost and so declared by the Moderator.

Article 11:

Return to article from article #17

To see if the Town will vote to appropriate the sum of \$0 for the salary and expenses of the Police Chief.

Motion Penny Newton Seconded David Chase To lay on the table. Carried and so declared by the Moderator.

Motion Joe Alves Seconded Penny Newton to re-address this article.

Amendment Joe Alves Seconded Penny Newton to appropriate the sum of \$7822.00 for the salary and expenses of the Police Chief. Carried and so declared by the Moderator.

Main Motion carried and so declared by the Moderator.

Article 12:

To see if the Town will vote to appropriate the sum of \$5,112 for police services limited to the following:

Special police officers:	3,000
Grafton County Dispatch Services	2,012
Special officer supplies	100

Total:\$5,112

Comment: The sum of \$1,651.93 from 1997 is available to reduce this appropriation.

- Motion Penny Newton Seconded Joe Alves to lay on the table. Carried and so declared by the Moderator.
- Motion Penny Newton Seconded Bob Guida to re-address the article.
- Motion Penny Newton Seconded Bob Guida to postpone indefinitely. Carried and so declared by the Moderator.

Article 13:

To see if the Town will vote to change the purpose of the Police Cruiser Capital Reserve Fund to the same purpose as the existing Revaluation Capital Reserve Fund and authorize the transfer of all funds to the Revaluation Capital Reserve Fund.

(This Article must be approved by a vote of 2/3 of all the voters present and voting at the Town Meeting. See RSA 35:16.)

Selectmen For: 3 Against: 0

- Motion Penny Newton Seconded Bob Guida to lay on the table. Carried and so declared by the Moderator.
- Motion Penny Newton Seconded Russ Hurst to re-address this article.
- Motion Penny Newton Seconded Russ Hurst to postpone indefinitely. Carried and so declared by the Moderator.

Article 14:

To see if the Town will vote to authorize the Selectmen to sell all police equipment owned by the Town, including but not limited to the police cruiser, fax machine, printer and other equipment.

Motion Penny Newton Seconded Joe Alves to lay on the table.

Carried and so declared by the Moderator.

Motion Sandra Hair Seconded Penny Newton to re-address the article.

Carried and so declared by the Moderator.

Motion Sandra Hair Seconded Penny Newton to postpone indefinitely.

Carried and so declared by the Moderator.

Article 15:

To see if the Town will vote to appropriate the sum of \$38,000 to pay for the cost of the revaluation of real estate for tax assessment purposes and to withdraw the sum of \$22,000 from the Revaluation Capital Reserve Fund and to designate the Board of Selectmen as agents of the Town under RSA 35:15 to expend such funds, and the balance to be raised by taxes, and further to authorize the Selectmen to negotiate and enter into an agreement with appraisers to perform the work of revaluation upon such terms and conditions as the Selectmen deem to be in the best interest of the Town.

Comment: The New Hampshire Department of Revenue Administration has recommended the revaluation of property in the Town.

Motion Gerald Evans Seconded Russ Hurst to postpone indefinitely.

Carried and so declared by the Moderator.

Article 16:

To see if the Town will vote to appropriate \$2,000 to be paid into the Revaluation Capital Reserve Fund.

Selectmen: For: 3 Against: 0

Motion Don Bagley Seconded Donna Hopkins as stated.

Amendment Susan Spencer Seconded Bob Guida to raise and appropriate \$4000.00 to be paid into the Revaluation Capital Reserve Fund. Carried and so declared by the Moderator.

Article 17:

To see if the Town will vote to appropriate the sum of \$25,000 for the operation and maintenance of the Transfer Station for the ensuing year.

Motion Mel Trott Seconded Sandra Hair as stated. Carried and so declared by the Moderator.

Motion Bob Guida Seconded David Heath to return to article #11. Carried and so declared by the Moderator.

Article 18:

To see if the Town will vote to appropriate the sum of \$2,000 to be paid into the Landfill Closure Capital Reserve Fund.

Selectmen: For: 3 Against: 0

Motion Mel Trott Seconded Don Bagley to postpone indefinitely. Carried and so declared by the Moderator.

Article 19:

To see if the Town will vote to appropriate the sum of \$4,000 to pay for the expense and cost relating to the construction and installation of a concrete pad for the placement of a rented compactor at the transfer station.

Comment: Costs include: land clearing and site preparation \$1,500; pad construction and electrical hookup \$1,500; and culverts, fencing and oversight \$1,000.

Motion Mel Trott Seconded Earl Badger to postpone indefinitely. Carried and so declared by the Moderator.

Article 20:

To see if the Town will vote to appropriate the sum of \$300 for the expense of gas & oil for summer mowing of Town owned properties and to authorize the Selectmen to reimburse those volunteers, for gas & oil, willing to use their own machines to perform such work.

Motion Bob Guida Seconded Russ Hurst to postpone indefinitely.
Carried and so declared by the Moderator.

Article 21:

To see if the Town vote to appropriate the sum of \$1,000 to hire a person to provide cleaning and maintenance services for the Town Hall and the Town Offices side of the Municipal Building and to authorize the Selectmen to hire such person.

Motion Don Bagley Seconded Russ Hurst to postpone and indefinitely.
Carried and so declared by the Moderator.

Article 22:

To see if the Town will appropriate all funds received from the rental of the Town Hall to be paid into the Town Hall Capital Reserve Fund.

Motion Penny Newton Seconded Don Bagley as stated. Carried and so declared by the Moderator.

Article 23:

To see if the Town will approve a 5 year plan to restore the Town Hall Building as follows:

Phase 1 - sills and foundation work

Phase 2 - roof and walls

Phase 3 - floors and windows

Phase 4 - clean/paint ceilings and walls

Phase 5 - outside painting and grounds and steps

Comment: The Selectmen would appoint a committee consisting of 1 member from the Historical Society, 1 member from the Parks and Recreations Commission, 1 Selectmen and 2 other members, Eugene Whitcher and David Caverhill. The Committee would issue an annual written report to be included in the Town Report. The Selectmen would convene the first meeting by June 1, 1998. The work under this plan would be paid for by money paid into the Expendable Town Hall Fund and the work to be done each year would be approved annually by the Town. There would be no tax money involved.

Motion Don Bagley Seconded David Chase as stated. Carried and so declared by the Moderator.

Volunteer: Irving Cushing

Article 24:

To see if the Town will vote to appropriate the sum of \$9,000 for street lights and remove the street light on the list of pole numbers as recommended by the Board of Selectmen.

Motion Sandra Hair Seconded Penny Newton as stated.

Amendment Sandra Hair Seconded Penny Newton to remove only the lights on the list with the permission of the nearest resident. Carried and so declared by the Moderator.

Main Motion. Carried and so declared by the Moderator.

Article 25:

To see if the Town will vote to appropriate the sum of \$5,000 to pay for Old Home Day expenses.

Motion Don Bagley Seconded David Chase as stated. Carried and so declared by the Moderator.

Article 26:

To see if the Town will vote to appropriate the sum of \$4,140 for the use of the Parks and Recreation Commission for concerts - (\$2,000) and program supplies and portable toilets - (\$2,140).

Comments: The sum of \$254.61 from 1997 is available to reduce this appropriation.

Motion Penny Newton Seconded Don Bagley as stated. Carried and so declared by the Moderator.

Article 27:

To see if the Town will vote to appropriate the sum of \$995 to purchase the 10 bin sorter for the Sharp photocopier machine in the Town Office.

Motion Sandra Hair Seconded Penny Newton to postpone indefinitely. Carried and so declared by the Moderator.

Article 28:

To see if the town will vote to appropriate a sum not to exceed \$1,200 for a printer for the computer in the town office.

Motion Sandra Hair Seconded Jean Erickson as stated.

Amendment Sandra Hair Seconded Jean Erickson to purchase 1 laser printer for \$800.00. Carried and so declared by the Moderator.

Main motion. Carried and so declared by the Moderator.

Article 29:

To see if the Town will vote to appropriate the sum of \$83,060 for the maintenance of highways and bridges, which will be reduced by the 1998 Highway Block Grant of \$26,884.77, which will leave the amount of \$56,175.23 to be raised by taxes.

Motion Sandra Hair Seconded Susan Spencer

Amendment Sandra Hair Seconded Susan Spencer to appropriate the sum of \$73,060.00 for the maintenance of highways and bridges and any surplus of \$5000.00 be set aside for capital reserve fund for bridges.

Carried and so declared by the Moderator.

Main motion. Carried and so declared by the Moderator.

Article 30:

To see if the Town will vote to appropriate the sum of \$2,695 for the repair of the tennis court under the direction of the Parks and Recreation Commission.

Motion Don Bagley Seconded George Bloom as stated. Carried and so declared by the Moderator.

Article 31:

To see what sum the Town will appropriate to pay for health insurance premium for the Road Agent.

Comment: The amount to be appropriated will depend upon what percentage of the health insurance premium is to be paid by the Town and what percentage will be paid by the Road Agent. The single person health insurance premium is \$281.01, monthly, 2/3 of that premium is \$185.47, monthly with the remaining 1/3 to be paid by the Road Agent if so voted.

Motion Sandra Hair Seconded Russ Hurst as stated. A contract has been sign for the next year. Carried and so declared by the Moderator. This is the amount in art. #6 insurance (\$17,000.) sp

Article 32:

To see if the Town will vote to appropriate the sum of \$14,000 to be paid into the following Capital Reserve Funds:

Highway Building Capital Reserve Fund	\$1,000
Highway Motor Vehicle Capital Reserve Fund	1,000
Fire Department Capital Reserve Fund	9,000
Warren/Wentworth Ambulance Capital Reserve Fund	500
TOTAL	\$11,500.00

Selectmen For: 3 Against: 0

Motion Sandra Hair Seconded George Bloom as stated.
Amendment Jean Erickson Seconded Brian Clark to raise and appropriate \$500.00 for the Warren/Wentworth Ambulance Capital Reserve Fund. Carried and so declared by the Moderator.
Main motion carried and so declared by the Moderator.

Article 33:

To see if the Town will vote to appropriate the sum of \$0 for operating expenses of the Warren/Wentworth Ambulance.

Motion Jean Erickson Seconded Brian Clark as stated.
Amendment Jean Erickson Seconded Sarah Lester to raise and appropriate the sum of \$2500.00 for operating expenses of the Warren/Wentworth Ambulance. Carried and so declared by the Moderator.

Article 34:

To see if the Town will vote to appropriate the sum of \$17,000 for the Volunteer Fire Department.

Motion Bob Guida Seconded Don Bagley as stated. Carried and so declared by the Moderator.

Article 35:

To see if the Town will vote to appropriate the sum of \$4,500 for the Mt. Moosilauke Health Center.

Motion Penny Newton Seconded Sandra Hair as stated. Carried and so declared by the Moderator.

Article 36:

To see if the Town will vote to appropriate the sum of \$4,765 for the following organizations:

Tri-County Cap	\$ 600
VT/NH Visiting Nurse	1,900
White Mountain Mental Health	600
Senior Citizens Council	1,065
Task Force ADV	300
Grafton County Juvenile Diversion	300
TOTAL	\$4,765

Motion Sandra Hair Seconded George Bloom as stated. Carried and so declared by the Moderator.

Article 37:

To see if the town will vote to appropriate \$500 for the Joint Risk Management Committee as required by the NH Department of Labor.

Motion George Bloom Seconded John Currier as stated. Carried and so declared by the Moderator.

Article 38:

To see if the town will vote to appropriate \$ 800 for the Pooled Energy Fund.

Motion Sandra Hair Seconded George Bloom as stated. Carried and so declared by the Moderator.

Article 39:

To see if the town will vote on the following question as to the User Fee system in the White Mountain National Forest as follows:

“ Do you favor the recently instituted User-Fee system for use of the White Mountains National Forest?”

Comment: To b voted by paper ballot

Motion Sandra Hair Seconded Penny Newton By paper ballot

Yes 1 No 62

Carried and so declared by the Moderator

Article 40:

To transact any other business that may legally come before this meeting. Given under our hands and seal this 23th day of February, in the year of our Lord nineteen hundred and ninety-eight.

Resolution: Don Bagley Seconded Penny Newton to print the minutes of this years Town Meeting in the Town Report in 1999. Carried and so declared by the Moderator.

Resolution: Don Bagley Seconded Penny Newton to print the entire report of the Trustee of the Trust Funds in the 1999 Town Report. Carried and so declared by the Moderator.

Resolution: Don Bagley Seconded Russ Hurst to have receipts issued by the Transfer Station and for the Selectmen to devise a method to issue these receipts within 60 days of this meeting. Carried and so declared by the Moderator.

Resolution: Peter Faletra Seconded Sandra Hair to have in place a computer at the next Town Meeting. This will help with the reports and the research of such reports. Carried and so declared by the Moderator.

Resolution: Bob Guida Seconded Don Bagley to appoint a committee at this meeting related to Article #4. Committee appointed: Bob Guida, Jean Erickson, Don Bagley. This committee will meet on the 13th of March. Carried and so declared by the Moderator.

Ballot Results:

Selectmen	3 yrs
John Currier	146
George Stanley	61

Treasurer	1 yr
Susan Spencer	199

Town Clerk	3 yrs
Sharon Pushee	215

Tax Collector	3 yrs
Sharon Pushee	137

Chief of Police	1 yr
Warren Davis	116
Richard Johnson	44
Harry Wright Jr.	36

Overseer of Public Welfare	1 yr
Harriet Libby	233

Trustee of Trust Funds 3 yrs
Glenna Wright 51 Write-in

Library Trustee 3 yrs
Ann Heitz 234

Library Trustee 2 yrs
Kristine Pettee 215

Road Agent 1 yr
Steven Bancroft 81
Harry Wright Jr 163

Sexton, Warren 1 yr
David Heath 114 Write-in

Sexton, Glencliff 1 yr
David Heath 199

Planning Board 3 yrs
David Chase 50 Write-in

Planning Board 3 yrs
David Chase 50 Write-in

Planning Board 1 yr
Bob Newton 5 Write-in

Cemetery Trustee 3 yrs
Robert Newton 52 Write-in

Highway Commissioner 3 yrs
Harry Wright Sr 82 Write-in

Supervisor of Checklist 6 yrs
Lori Sackett 75 Write-in

Article 1. Shall we adopt provisions of RSA 287-E relative to the conduct of games of Bingo and sale of Lucky 7 tickets?

Yes 138 No 57

Article 2. Do you approve of having 2 sessions for the Annual Town Meeting in this Town? The first session for the choice of Town Officers elected by an Official Ballot and other action required to be inserted on said Official Ballot, and the second session, on a date set by the Selectmen for the transaction of other business?

Yes 124 No 105

A true attest copy

Sharon L. Pushee
Town Clerk, Warren, NH

1998 AUDITOR'S ANNUAL REPORT

We have audited the accompanying general-purpose financial statement of the Town of Warren, New Hampshire as of and for the year ended December 31, 1998. These general-purpose financial statements are the responsibility of management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the general fixed assets account group, which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Town of Warren, New Hampshire has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

Also, we do not express an opinion on those cash accounts in the custody of the Town Treasurer. This is necessary because the Town Treasurer is unwilling to sign a representation letter assuring auditors that she has carried out the duties of her office responsibly and to the best of her knowledge and ability she is not aware of any errors or irregularities with regards to funds in her custody. These representations are required under generally accepted auditing standards and presented to auditors by elected officials and administrators as evidence that they have acted responsibly in carrying out the duties of their respective offices and in the preparation of records presented for audit. The absence of such representations indicate that the official is unwilling to claim such responsibility. Except for the Town Treasurer, all other elected officers and administrators have provided auditors with these representation. According to generally accepted audit standards, a qualified opinion is required when one or more

officials have not made such representations to auditors.

In our opinion, except for the effect on the financial statements of the omissions described in the preceding paragraphs, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Warren, New Hampshire, as of December 31, 1998, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Town of Warren, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

Paul Mercier, Jr. CPA

The Mercier Group, a professional corporation

Dated: January 21, 1999

AUDITOR'S
12/31/98 Letter to the Board of Selectmen

Dear Members of the Board:

As Sandra Hair requested, the following is just a note on my observations made at the time of on site preliminary audit work on December 28, 1998:

Tax Collector's Accounts-

Angie noted that she has yet to receive eight "Day Sheets" from the Tax Collector relating to the period from October 22, 1998 through November 24, 1998. Without this information, she is unable to classify these deposits or properly close the Selectmen's accounting records for the year. Angie also noted that she has not received any uncollected or other monthly reports from the Tax Collector for some time. Recall that I reported to the Finance Committee on October 27, 1998 that the Collector was having hardware problems and could not print any reports from her system. It does not seem that this issue has been resolved but I recall from discussions at the time that her older home system may be part of the problem. I continue to recommend that all accounting records and files be maintained at the Town Office.

Angie also brought to my attention that yield taxes committed to the Collector have not been billed to taxpayers. She showed me one case where yield taxes of Harry and Leslie Wright in the amount of \$558.08 dating back to May 1998 do not appear on the computer system. This amount should be billed or these taxpayers should be contacted to determine whether any unrecorded amounts have been paid. I recommend that the Town follow the same billing procedures for yield and other taxes as it does for property taxes. That is, the warrants should be prepared on the BMSI computer system by the Selectmen's office at the same time that commitments are given to the Collector. Otherwise, the Town is risking the loss of tax collections.

These few examples and the fact that additional trained personnel have been added to the system (a new deputy) raise serious concerns as to why the Tax Department continues to have difficulty in meeting its responsibilities to the Town. Over the past several years, the Town has taken steps to rectify its deficiencies by providing the Tax Department with suitable computerized systems, training, written procedures, convenient banking arrangements and a significant level of managerial oversight. Perhaps elected officials in the Tax Department are simply unwilling to spend the time that is necessary to fulfill these statutory obligations because with all the resources that have been expended it seems unlikely that personnel are incapable of performing these important and necessary job responsibilities.

Selectmen's Office –

Your discussion of accounting procedures and the need for having all accounting records in one central location is on target. I concur that the Town Bookkeeper should prepare the payroll and print all checks from the Selectmen's computer system. These are the Town's records and it is inefficient for them to be duplicated in the Treasurer's Office. The Town's accounting needs are very simple but doing portions in separate places with different computer systems creates unnecessary opportunities for errors. Further, if the various sets of records are not reconciled, errors go unnoticed in the normal course of operations. While the Treasurer does an excellent job of the payroll, having a second set of books creates much confusion for readers of the financial reports that are published in the Town Report.

The MRI team have re-identified a number of areas for the Town to concentrate its efforts toward improving its financial systems and overall Town operations. It is now time for everyone (Elected Officials, hired employees and residents) to rally around a fixed set of goals for the community. Until this is accomplished, it is my opinion that any further expenditures for consultants will be wasted.

There are a number of accounting issues that continue to be confusing for Angie. As with other small communities, I will do my best to schedule several on-site visits during the year to provide training and to assist the bookkeeper with these areas.

Treasurer's Office –

Realizing that my observations are only from the Selectmen's perspective, it is apparent that conflicting attitudes continue to plague the relationship between the Selectmen and Treasurer's Offices. As noted in the previous paragraph, I believe that it is of the utmost importance for community leaders to set aside any personal differences that may exist and work toward those goals that have been identified, as community needs. This means that there has to be organization of activities and compromises made by all parties involved. Without these basic premises in place, I can't see that the community can progress toward achieving its desired goals.

As always, please call me if you have any questions. It is my pleasure and I thank you for this opportunity to assist your community.

Happy New Year,

Paul Mercier, Jr. CPA

Report of the Trust Fund of the Town of Warren, New Hampshire on December 31, 1998

Date of Creation	Name and Purpose of Trust Fund	Principal					Income		Total Principal and Income
		Beginning Balance	New Funds Created	Capital Gains/ (Losses)	Withdrawals	Ending Balance	Beginning Balance	Expended	
Nonexpendable Trusts:									
Cemetery Care Trusts:									
Various	Village Cemetery	55,810.97			125.00	55,685.97	580.31	2,159.18	58,335.46
Various	Glenciff Cemetery	7,809.35	100.00			7,909.35	42.09	300.62	8,252.06
Various	East Warren Cemetery	4,300.00				4,300.00	416.68	180.60	4,897.28
Various	Clough Cemetery	3,300.00				3,300.00	174.23	133.03	3,607.26
		71,220.32	100.00		125.00	71,195.32	1,213.31	2,773.43	75,092.06
Expendable Trusts:									
Capital Reserve Funds:									
03/08/94	Police	8,000.00				8,000.00	531.56	326.67	8,858.23
03/14/89	Ambulance	1,500.00	500.00			2,000.00	70.58	60.14	2,130.72
04/13/79	Fire Truck	55,000.00	9,000.00			64,000.00	5,725.79	2,325.15	72,050.94
03/14/86	Highway Equipment	7,234.13	1,000.00			8,234.13	687.22	303.30	9,224.65
03/08/94	Landfill	13,000.00				13,000.00	1,725.57	563.83	15,289.40
03/08/94	Revaluation	13,000.00	4,000.00			17,000.00	1,966.33	573.05	19,539.38
03/14/95	Library	1,500.00	500.00			2,000.00	70.68	60.14	2,130.82
03/14/95	Bridges						4,710.16	180.35	4,890.51
03/14/95	Town Hall	9,500.00	9,200.00			18,700.00	587.88	386.26	19,674.14
03/14/95	Highway Building	3,500.00	1,000.00			4,500.00	165.75	140.36	4,806.11
		112,234.13	25,200.00			137,434.13	16,241.52	4,919.25	158,594.90
Agency Trusts:									
Warren School Distrit Trusts:									
	School Trusts	11,725.42				11,725.42	489.23	467.69	12,682.34
	School Improvement Capital Reserve						1,803.92	69.07	1,872.99
		11,725.42				11,725.42	2,293.15	536.76	14,555.33
Totals		195,179.87	25,300.00		125.00	220,354.87	19,747.98	8,229.44	248,242.29

Rate of return on average amount invested: 3.554%

TOWN OF WARREN																	
Trust Funds - Summary of Principle, Income and Investments																	
For the Fiscal Year Ended December 31, 1998																	
Date of Creation	Name of Trust	Purpose of Trust	How Invested	Beginning Balance	From GF	New Funds	Gains/Losses On Sales	Withdrawals	Balance Year End	Beginning Balance	Income	Direct Expenses	Allocated Expenses	Total Expenses	Balance Year End	Total Year End	Total Beg. Year
01/07/71	AMES, FRED	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66			0.00	7.66	207.66	200.00
06/22/76	ADAMS, EVERETT	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
07/27/42	EVERHILL, CHESTER	Village Cemetery	CD	715.00			0.00	0.00	715.00	0.00	27.38			0.00	27.38	742.38	715.00
04/18/42	EVERHILL, EDITH	Village Cemetery	CD	715.00			0.00	0.00	715.00	0.00	27.38			0.00	27.38	742.38	715.00
01/18/73	BANCROFT, CHESTER	Village Cemetery	CD	50.00			0.00	0.00	50.00	0.00	1.91			0.00	1.91	51.91	50.00
04/16/75	BARRY/JESSEMAN	Village Cemetery	CD	150.00			0.00	0.00	150.00	0.00	5.74			0.00	5.74	155.74	150.00
07/02/36	BATCHELDER, ARTHUR	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66			0.00	7.66	207.66	200.00
07/02/36	BATCHELDER, JOEL	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
01/26/70	BATES, KENNETH	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
01/26/70	BATES, LENA	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
06/17/57	BLAIR, CARRIE	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66			0.00	7.66	207.66	200.00
02/11/64	BREER, JAMES	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
01/30/76	BROCK, ORA	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
01/14/20	BROWN, HATTIE A	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
04/27/79	CLEMENT, ALPHA	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66			0.00	7.66	207.66	200.00
05/16/39	CLEMENT, ANNA K	Village Cemetery	CD	540.00			0.00	0.00	540.00	0.00	20.68			0.00	20.68	560.68	540.00
10/01/45	CLEMENT, DANIEL	Village Cemetery	CD	250.00			0.00	0.00	250.00	0.00	9.57			0.00	9.57	259.57	250.00
08/07/34	CLOUGH, MATTIE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
05/07/68	COTTON, RALPH	Village Cemetery	CD	300.00			0.00	0.00	300.00	0.00	11.49			0.00	11.49	311.49	300.00
06/06/67	CREED, HAROLD	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
01/27/23	CUMMINGS, EMILY	Village Cemetery	CD	1,435.00			0.00	0.00	1,435.00	0.00	54.95			0.00	54.95	1,489.95	1,435.00
12/01/58	CUMMINGS, WALKER	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66			0.00	7.66	207.66	200.00
07/11/84	CURRIER, GERTRUDE	Village Cemetery	CD	150.00			0.00	0.00	150.00	0.00	5.74			0.00	5.74	155.74	150.00
07/02/36	CUSHING, IRVING	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
04/08/80	DEWOLF, MARY	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
12/01/58	DOYLE, PARKER	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66			0.00	7.66	207.66	200.00
04/13/54	EASTMAN, ARTHUR	Village Cemetery	CD	250.00			0.00	0.00	250.00	0.00	9.57			0.00	9.57	259.57	250.00
10/00/04	EASTMAN, SOPHIE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
08/18/29	EATON, ALICE	Village Cemetery	CD	1,435.00			0.00	0.00	1,435.00	0.00	54.95			0.00	54.95	1,489.95	1,435.00
10/18/16	EATON, WILLIAM	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
03/18/46	FULLAM, BELLE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
08/08/46	GALE, ANDREW	Village Cemetery	CD	180.00			0.00	0.00	180.00	0.00	6.89			0.00	6.89	186.89	180.00
12/15/45	GALE, FRED	Village Cemetery	CD	180.00			0.00	0.00	180.00	0.00	6.89			0.00	6.89	186.89	180.00
10/11/37	GALE, JAMES	Village Cemetery	CD	1,435.00			0.00	0.00	1,435.00	0.00	54.95			0.00	54.95	1,489.95	1,435.00
01/15/73	GILMAN, HAROLD	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66			0.00	7.66	207.66	200.00
12/01/58	GLEASON, ETTIE L	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
10/06/49	GLEASON, FRED C	Village Cemetery	CD	715.00			0.00	0.00	715.00	0.00	27.38			0.00	27.38	742.38	715.00
04/25/35	GORDAN, WILBUR C	Village Cemetery	CD	540.00			0.00	0.00	540.00	0.00	20.68			0.00	20.68	560.68	540.00
06/07/60	HARVEY, NANCY	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
08/01/46	HEAD, ALICE	Village Cemetery	CD	400.00			0.00	0.00	400.00	0.00	15.32			0.00	15.32	415.32	400.00

Continued:		Purpose of Trust	How Invested	Beginning Balance	From GF	New Funds	Gains/Losses		Balance Year End	Beginning Balance		Income	Direct Expenses	Allocated Expenses	Total Expenses	Balance		Total	
Date of Creation	Name of Trust						On Sales	Withdrawals								Year End	Year End	Year End	Total Beg Year
09/19/58	HENDERSON, HARRY T	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66	7.66			0.00	7.66	207.66	207.66	200.00
05/16/69	HIGHT, WILLIAM	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66	7.66			0.00	7.66	207.66	207.66	200.00
07/25/44	HOIT, MARTHA	Village Cemetery	CD	2,150.00			0.00	0.00	2,150.00	0.00	82.32	82.32			0.00	82.32	2,232.32	2,232.32	2,150.00
07/07/60	HOUGHTON, EDWIN	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
05/07/60	HUNKINS, DANA	Village Cemetery	CD	400.00			0.00	0.00	400.00	0.00	15.32	15.32			0.00	15.32	415.32	415.32	400.00
05/08/61	JACKSON, EDITH	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66	7.66			0.00	7.66	207.66	207.66	200.00
08/18/36	JOHNSON/MARSTON	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
06/20/77	KEMP, CLARENCE W	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
05/27/68	KIPLING, LIONEL	Village Cemetery	CD	300.00			0.00	0.00	300.00	0.00	11.49	11.49			0.00	11.49	311.49	311.49	300.00
11/05/42	KYDD, LENA	Village Cemetery	CD	715.00			0.00	0.00	715.00	0.00	27.38	27.38			0.00	27.38	742.38	742.38	715.00
11/01/45	LITTLE, FRANK	Village Cemetery	CD	14,200.00			0.00	0.00	14,200.00	0.00	543.71	543.71			0.00	543.71	14,743.71	14,743.71	14,200.00
11/01/45	LITTLE, FRANK	Village Cemetery	CD	1,200.00			0.00	0.00	1,200.00	0.00	45.95	45.95			0.00	45.95	1,245.95	1,245.95	1,200.00
03/13/73	LUNDGREN, VICTOR	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
07/28/84	LUPIEN, ED & INDIA	Village Cemetery	CD	150.00			0.00	0.00	150.00	0.00	5.74	5.74			0.00	5.74	155.74	155.74	150.00
08/22/77	MARSAL/CARTER	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
04/27/62	MARSTON, EZRA	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66	7.66			0.00	7.66	207.66	207.66	200.00
11/10/53	MARSTON, JOHN D	Village Cemetery	CD	125.00			0.00	0.00	125.00	0.00	4.79	4.79			0.00	4.79	129.79	129.79	125.00
10/31/74	MENAMARA, WALLACE	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
04/27/79	MERRILL, HENRY	Village Cemetery	CD	300.00			0.00	0.00	300.00	0.00	11.49	11.49			0.00	11.49	311.49	311.49	300.00
11/24/24	MERRILL, JESSE O	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
11/13/85	MOODY, KENNETH	Village Cemetery	CD	500.00			0.00	0.00	500.00	0.00	19.14	19.14			0.00	19.14	519.14	519.14	500.00
02/27/65	MORRISON, CORA	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
06/14/42	MORRISON, LEWIS R	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
04/17/70	NICOL, WILLIAM B	Village Cemetery	CD	400.00			0.00	0.00	400.00	0.00	15.32	15.32			0.00	15.32	415.32	415.32	400.00
03/12/05	NOYES, ADDIE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
08/15/26	OLIN, FANNIE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
11/14/74	PHILBROOK, KATHKEEN	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66	7.66			0.00	7.66	207.66	207.66	200.00
08/15/59	PICKARD, INA	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
05/15/52	PILLSBURY, ALICE	Village Cemetery	CD	400.00			0.00	0.00	400.00	0.00	15.32	15.32			0.00	15.32	415.32	415.32	400.00
10/01/35	PRESCOTT, HESTER A	Village Cemetery	CD	1,075.00			0.00	0.00	1,075.00	0.00	41.16	41.16			0.00	41.16	1,116.16	1,116.16	1,075.00
05/18/76	ROGERS, RONALD	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
01/29/23	SARGENT, JENNIE M	Village Cemetery	CD	715.00			0.00	0.00	715.00	0.00	27.38	27.38			0.00	27.38	742.38	742.38	715.00
11/13/56	SHERWELL, HENRY E	Village Cemetery	CD	250.00			0.00	0.00	250.00	0.00	9.57	9.57			0.00	9.57	259.57	259.57	250.00
02/20/67	SHORTT, GEORGE	Village Cemetery	CD	150.00			0.00	0.00	150.00	0.00	5.74	5.74			0.00	5.74	155.74	155.74	150.00
12/31/32	STEVENS, EMMA	Village Cemetery	CD	715.00			0.00	0.00	715.00	0.00	27.38	27.38			0.00	27.38	742.38	742.38	715.00
03/03/63	STEVENS, HARRY C	Village Cemetery	CD	150.00			0.00	0.00	150.00	0.00	5.74	5.74			0.00	5.74	155.74	155.74	150.00
08/28/73	SWAIN, LILLIAN	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
08/11/34	UPTON, WILMETTA	Village Cemetery	CD	715.00			0.00	0.00	715.00	0.00	27.38	27.38			0.00	27.38	742.38	742.38	715.00
03/11/63	WARREN VILLAGE MAIN	Village Cemetery	CD	10,430.97		(125.00)	0.00	0.00	10,305.97	580.31	421.61	90.00			90.00	911.92	11,217.89	11,217.89	11,011.28
04/09/15	WEEKS, ELLA	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
11/24/24	WEEKS, ENOCH	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
03/09/68	WEEKS, LEON	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83	3.83			0.00	3.83	103.83	103.83	100.00
12/12/56	WEEKS, MARION	Village Cemetery	CD	200.00			0.00	0.00	200.00	0.00	7.66	7.66			0.00	7.66	207.66	207.66	200.00
08/24/42	WILLIAMS, GEORGE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00
10/12/03	WILLIAMS, JAMES	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78	13.78			0.00	13.78	373.78	373.78	360.00

Continued: Date of Creation	Name of Trust	Purpose of Trust	How Invested	Beginning Balance	From GF	New Funds	Gains/Losses On Sales	Withdrawals	Balance Year End	Beginning Balance	Income	Direct Expenses	Allocated Expenses	Total Expenses	Balance Year End	Total Year End	Total Beg Year
10/03/38	WHITCHER, EMALINE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
05/04/77	WHITCHER, VERA	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
01/06/70	WHITING, NELLIE	Village Cemetery	CD	150.00			0.00	0.00	150.00	0.00	5.74			0.00	5.74	155.74	150.00
09/10/40	WRIGHT, EMMAGENE	Village Cemetery	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
10/07/58	WRIGHT, IRVIN B	Village Cemetery	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
				55,810.97	0.00	(125.00)	0.00	0.00	55,685.97	580.31	2,159.18	90.00	0.00	90.00	2,649.49	58,335.46	56,391.28
GLENCLIFF																	
08/07/43	ANDREWS, HENRY	CEM	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
02/13/46	BAILEY, MARY	CEM	CD	715.00			0.00	0.00	715.00	0.00	27.38			0.00	27.38	742.38	715.00
08/06/43	BELVEA, GEORGE	CEM	CD	360.00			0.00	0.00	360.00	0.00	13.78			0.00	13.78	373.78	360.00
05/18/76	CARLSON PAUL	CEM	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
12/28/64	GLENCLIFF MAINT FUND	CEM	CD	5,834.35		100.00	0.00	0.00	5,934.35	42.09	225.00			0.00	267.09	6,201.44	5,876.44
12/01/86	HARRIMAN, KENNETH	CEM	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
10/31/80	RAMSAY FAMILY	CEM	CD	300.00			0.00	0.00	300.00	0.00	11.49			0.00	11.49	311.49	300.00
10/31/73	SEA VEY, GEORGE	CEM	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
03/20/74	SPRAGUE, JOHN	CEM	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
02/21/73	STIMSON, GERALD	CEM	CD	100.00			0.00	0.00	100.00	0.00	3.83			0.00	3.83	103.83	100.00
				7,809.35	0.00	100.00	0.00	0.00	7,909.35	42.09	300.63	0.00	0.00	0.00	342.71	8,252.06	7,851.44
																	0.00
04/27/78	EAST WARREN	CEM	CD	4,300.00		0.00	0.00	0.00	4,300.00	416.68	180.60			0.00	597.28	4,897.28	4,716.68
				4,300.00	0.00	0.00	0.00	0.00	4,300.00	416.68	180.60	0.00	0.00	0.00	597.28	4,897.28	4,716.68
07/23/91	CLOUGH	CEM	CD	3,300.00			0.00	0.00	3,300.00	174.23	133.03			0.00	307.26	3,607.26	3,474.23
				3,300.00	0.00	0.00	0.00	0.00	3,300.00	174.23	133.03	0.00	0.00	0.00	307.26	3,607.26	3,474.23
				71,220.32	0.00	(25.00)	0.00	0.00	71,195.32	1,213.31	2,773.43	90.00	0.00	90.00	3,896.74	75,092.06	72,433.63
1/23/1885	DOW, EZEKIAL	SCHOOL	CD	3,575.15			0.00	0.00	3,575.15	149.17	142.60			0.00	291.77	3,866.92	3,724.32
11/01/45	LITTLE, FRANK	SCHOOL	CD	1,000.00			0.00	0.00	1,000.00	41.72	39.89			0.00	81.61	1,081.61	1,041.72
7/1/1889	LITTLE, WILLIAM	SCHOOL	CD	7,150.27			0.00	0.00	7,150.27	298.33	285.20			0.00	583.54	7,733.81	7,448.60
				11,725.43	0.00	0.00	0.00	0.00	11,725.43	489.23	467.69	0.00	0.00	0.00	956.92	12,682.34	12,214.65
CAPITAL RESERVES																	
03/08/94	POLICE	CAP RES	CD	8,000.00			0.00	0.00	8,000.00	531.56	326.67			0.00	858.23	8,858.23	8,531.56
03/14/89	AMBULANCE	CAP RES	CD	1,500.00	500.00		0.00	0.00	2,000.00	70.58	60.14			0.00	130.72	2,130.72	1,570.58
04/13/79	FIRE TRUCK	CAP RES	CD	55,000.00	9,000.00		0.00	0.00	64,000.00	5,725.79	2,325.15			0.00	8,050.94	72,050.94	60,725.79
03/14/86	HIGHWAY EQUIPMENT	CAP RES	CD	7,234.13	1,000.00		0.00	0.00	8,234.13	687.22	303.30			0.00	990.52	9,224.65	7,921.35
03/15/89	SCHOOL IMPROVEMENT	SCHOOL	CD	0.00			0.00	0.00	0.00	1,803.92	69.07			0.00	1,872.99	1,872.99	1,803.92
03/08/94	LANDFILL	CAP RES	CD	13,000.00			0.00	0.00	13,000.00	1,725.57	563.83			0.00	2,289.40	15,289.40	14,725.57
	REVALUATION	CAP RES	CD	13,000.00	4,000.00		0.00	0.00	17,000.00	1,966.33	573.05			0.00	2,539.38	19,539.38	14,966.33
03/14/95	LIBRARY	CAP RES	CD	1,500.00	500.00		0.00	0.00	2,000.00	70.68	60.14			0.00	130.82	2,130.82	1,570.68
03/14/95	BRIDGES	CAP RES	CD	0.00			0.00	0.00	0.00	4,710.16	180.35			0.00	4,890.51	4,890.51	4,710.16
03/14/95	TOWN HALL	CAP RES	CD	9,500.00	9,200.00		0.00	0.00	18,700.00	587.88	386.26			0.00	974.14	19,674.14	10,087.88
03/14/95	HIGHWAY BLDG	CAP RES	CD	3,500.00	1,000.00		0.00	0.00	4,500.00	165.75	140.36			0.00	306.11	4,806.11	3,665.75
				112,234.13	25,200.00	0.00	0.00	0.00	137,434.13	18,045.45	4,988.32	0.00	0.00	0.00	23,033.77	160,467.90	130,279.58
				195,179.87	25,200.00	(25.00)	0.00	0.00	220,354.87	19,747.98	8,229.44	90.00	0.00	90.00	27,887.42	248,242.29	214,979.85
		Totals							Enter total income here:								
										8,229.44							

**TREASURER'S REPORT
YEAR ENDING DECEMBER 31 1998**

RECEIVED FROM:

TAX COLLECTOR:

93 Redeemed Taxes, Interest & Costs	735.30
94 Redeemed Taxes, Interest & Costs	6,037.47
94 Yield Tax & Interest	63.12
95 Property Tax , Interest & Costs	2,007.85
95 Redeemed Taxes, Interest & Costs	18,852.83
96 Redeemed Taxes, Interest & Costs	29,100.91
97 Property Taxes	185,963.12
97 Property Tax Interest	5,493.57
97 Redeemed Tax	7,105.35
97 Redeemed Tax Interest	105.02
97 Redeemed Costs	496.00
97 Yield Tax	7,608.16
97 Yield Tax Interest	103.58
98 Land Use Change Tax	895.00
98 Land Use Change Tax Interest	30.18
98 Property Tax	857,360.76
98 Property Tax Interest	1,235.48
98 Yield Tax	22,039.26
98 Yield Tax Interest	39.81
Deposit errors	.16
No Record	<u>2,165.66</u>
Total Received from Tax Collector	1,147,438.59

RECEIVED FROM

TOWN CLERK

Dog Licenses	877.00
Filing Fees	11.00
Marriage Licenses	152.00
Motor Vehicle Permits	80,729.00
Vital Statistics	<u>80.00</u>
Total Received from Town Clerk	81,849.00

OTHER INCOME

Building Permits	30.00
Cemetery Lot	100.00
Current Use Applications	49.28
Dividend	876.19
Forest	1,504.33
From Escrow Savings Account	26,171.79

Sharon Pushee, Tax Collector For The Town Of Warren, New Hampshire

Summary of Tax Warrants

For the Year Ended December 31, 1998

	<u>TOTAL</u>	<u>LEVY OF</u> <u>1998</u>	<u>LEVY OF</u> <u>1997</u>	<u>LEVY OF</u> <u>1996</u>	<u>LEVY</u> <u>1995</u>
-DR-					
UNCOLLECTED TAXES - BEGINNING					
Property - June	56,749.97		54,996.95		1,753.
Property - December	162,224.91		159,529.68	812.53	1,882.
Supplemental	174.81		174.81		
Yield	24,037.11		23,422.20	381.93	232.98
TAXES COMMITTED					
Property - June	544,363.33	543,768.90	594.43		
Property - December	519,081.03	519,163.49	(82.46)		
Land Use	895.00	895.00			
Yield	26,661.86	26,661.86			
OVERPAYMENTS					
Property - June	850.65		850.65		
Property - December	3,372.48		3,372.48		
Yield	362.02	362.02			
INTEREST, FEES & PENALTIES					
Property - June	8,361.69	1,165.06	6,973.84		222.79
Property - December	7,079.79	3.84	6,774.95	170.43	130.57
Land Use	30.18	30.18			
Yield	381.88	39.81	320.42		21.65
	<u>1,354,626.71</u>	<u>1,092,090.16</u>	<u>256,927.95</u>	<u>1,364.89</u>	<u>4,243.</u>
-CR-					
REMITTANCES					
Property	529,443.06	472,597.19	56,132.57		713.30
Property - December	546,182.79	383,710.19	160,988.88	812.53	671.19
Land Use	895.00	895.00			
Yield	39,551.29	22,987.49	16,522.33		41.47
Interest:					
Property - June	8,361.69	1,165.06	6,973.84		222.79
Property - December	7,079.79	3.84	6,774.95	170.43	130.57
Land Use	30.18	30.18			
Yield	381.88	39.81	320.42		21.65
ABATEMENTS					
Property - June	474.52	165.06	309.46		
Property - December	3,668.77	837.95	1,830.82		1,000.
Supplemental	174.81		174.81		
Yield	7,961.42	679.62	6,899.87	381.93	
UNCOLLECTED - ENDING					
Property - June	72,046.37	71,006.65			1,039.
Property - December	134,826.86	134,615.35			211.51
Yield	3,548.28	3,356.77			191.51
	<u>1,354,626.71</u>	<u>1,092,090.16</u>	<u>256,927.95</u>	<u>1,364.89</u>	<u>4,243.</u>

Sharon Pushee, Tax Collector For The Town Of Warren, New Hampshire

Summary of Tax Lien Accounts

For the Year Ended December 31, 1998

	<u>TOTAL</u>	<u>LEVY OF 1997</u>	<u>LEVY OF 1996</u>	<u>LEVY OF 1995</u>	<u>LEVY OF 1994</u>	<u>LEVY OF 1993</u>
-DR-						
UNREDEEMED- BEGINNING	102,326.53		59,555.24	27,203.13	10,751.28	4,816.88
TAX LIENS APPLIED DURING YEAR						
Tax Lien of September 30, 1998	80,528.39	80,528.39				
INTEREST AND PENALTIES						
Collected upon redemption	10,938.06	171.02	3,601.82	5,016.17	1,833.07	315.98
	<u>193,792.98</u>	<u>80,699.41</u>	<u>63,157.06</u>	<u>32,219.30</u>	<u>12,584.35</u>	<u>5,132.86</u>
-CR-						
REMITTANCES						
Liens	51,307.06	7,105.35	25,442.03	14,006.66	4,333.70	419.32
Interest/costs	10,938.06	171.02	3,601.82	5,016.17	1,833.07	315.98
ABATEMENTS	1,753.25		1,285.53			467.72
UNREDEEMED- ENDING	129,951.19	73,423.04	32,827.68	13,196.47	6,417.58	4,086.42
	<u>193,792.98</u>	<u>80,699.41</u>	<u>63,157.06</u>	<u>32,219.30</u>	<u>12,584.35</u>	<u>5,132.86</u>

**TOWN CLERK'S
1998 ANNUAL REPORT**

January 1, 1998 – December 31, 1998

1998 Motor Vehicle Permits (1119)	\$ 80,695.00
1998 Filing Fees	11.00
1998 Dogs License Issued (1-145 & 201-300)	842.00
1998 Marriage Licenses	228.00
1998 Vital Statistics	42.00
Returned check fee	<u>15.00</u>
TOTAL Remitted to Town Treasurer	\$ 81,833.00

Respectfully submitted,

Sharon L. Pushee
Town Clerk, Warren, NH

CEMETERY TRUST REPORT

This year the cemeteries did not have many moneys to work with therefore the regular appointed trustees resigned. You had three volunteers that tried to do the best they could with the funds made available.

The town paid most of the expenses from the contingency fund. It is hoped that the cemeteries will not go back to shape they were in before all the interest in the Trust Funds was used. It would have been a waste of money.

Most of the work was done a volunteer basis.

The town needs to raise money this year to take care of more than the mowing. The brush needs to be trimmed back, stones cleaned and straighten, fill for sunken graves and roads.

The state gave the town land in Glencliff across from the old cemetery so that cemetery will be enlarged. Please vote to accept this piece of property as burial land is getting scarce all round the country not just Warren and Glencliff.

TOWN OF WARREN

Alan Thoroughgood	779.91
David Heath	179.47
Tuck Press	100.00
TOTAL	1059.38

TRUST FUNDS

Ed Norcross	90.00
Bought M Trott	125.00
lot back	
	215.00

INCOME

Glencliff	David Ball	100.00
-----------	------------	--------

Instead of complaining about the looks and the cost of the maintenance of the cemeteries we should all get out and lend a helping hand.

We would like to thank everyone that did help us in any way. It was and is greatly appreciated.

Respectfully submitted,

Marie Spencer
Marlene Washburn
Donald Bagley, Sr.

EMERGENCY MANAGEMENT 1998 ANNUAL REPORT

1998 was a quiet year and luckily there were no big floods or damage.

There are trees and debris in the Baker River which affect water flow. These have to be moved or more erosion will be a problem.

There is only \$1,000 in the Emergency Management budget which will not cover more than one days work. For this reason, I have submitted a Warrant Article for \$1,500, so I can at least move the debris to straighten the flow and reduce erosion damage.

404 moneys requested in grant for mitigation of problems in Baker River was denied, as surrounding towns did not apply for these funds, so they could not in good faith give Warren funds when other towns had no indications of the devastating problems as spelled out in the grant request.

Respectfully submitted,

George Bloom, Emergency Manager

Recommendations from the Finance Committee Report to the Selectmen, “Making Ends Meet” issued Oct. ‘98

Recommendations to Streamline Financial Operations

Town Budgetary Process

The Town should implement a budgetary process as defined by the NH Municipal Association or International City Management Association (ICMA). This will allow the Board of Selectmen, Town Administrator and departments to foresee potential funding or expenditure issues and provide clear information at the end of the fiscal year for next year’s budget. At this time, the Committee does not recommend the adoption of RSA 32 (Municipal Budget Law).

Evaluation & Reporting Methods

The Committee recommends a simplified reporting system based upon budgetary projections, variances, and monthly reconciliation. This information should be reviewed on a monthly basis by the Board of Selectmen, Town Administrator, and relevant department heads.

Employee/Board Training

A comprehensive plan for training town officers in their respective roles should be developed. Agencies such as the NH Municipal Association, NH DRA, professional associations, and private firms can be insightful for training in strategy, operations, and functional technology.

Create Vehicles For Increased Public Participation & Knowledge

The Board of Selectmen should find a way to disseminate information on the town finances in a clear and concise manner. This can be done at three levels; the town meeting, school district meeting, and year round.

Town Meeting

A running tally of proposed article appropriations versus actual voted amounts will greatly assist citizens in weighing their options as the day progresses. By analyzing the voted budget versus proposed revenues, it will be possible for citizens to evaluate the impact of their votes on their own tax bill. This technology is currently available or a simple blackboard can meet the most basic needs.

School District Meeting

Similar measures to the Town Meeting can be implemented. It will be important for citizens to form a clear relationship between the proposed budget versus previous budgets. This can avoid long, tedious discussions on matters that could be avoided through a simple explanation before hand.

Year Round Distribution

The use of a town newsletter may facilitate monthly updates to the townspeople. Other information about town activities can also be included.

Work with Master Plan to Understand Long Term Municipal Financial Needs: By developing a strong process for financial management, it will be possible to begin in the development of a long term plan for the financial needs of the town. This plan can address long term capital needs, and integrate future economic, environmental, and educational plans with the financial goals of the community.

WARREN FIRE DEPARTMENT 1998 TOWN REPORT

As we look ahead to the new millennium, we see many new and challenging tasks ahead of us. We ask for your support in a couple of areas.

First is a new fire truck. Money has been appropriated for this vehicle and the time to get it is now because the longer we wait, the higher the price will be. We have a truck committee that has worked very hard for many hours, designing a truck that fits the towns needs and will stand the test of time. Right now our newest truck is a 1975 vintage. Thanks to the members who have worked on this committee

Next is the piece of land that is being donated to the Town of Warren for Fire, Police and Rescue Departments Station. The land is across from the Fish Hatchery and is formerly known as the "Patch House". Our current station is too small to house the apparatus we now have. Our goal along with the ambulance service is to build the new station with no new taxes. We want your support through donations and fundraisers. The Town Administrator has mentioned Federal Grants that would be available as well.

This years' Firefighter of the Year goes to Harry Wright, Jr. Harry has been with us for 3 years now, and is currently the department's Safety Officer. He is always looking out for the safety of members on the scene of a call. He has also been doing presentations at the school during fire prevention week. He shows leadership to other members and is always there to help out. Congratulations "Hodd"!

Respectfully submitted,

David Riel, Chief

1998 FIRE STATISTICS

Brush Fires	3	Car Fires	1
Chimney Fires	3	Controlled Burns	1
Fuel Spills	1	Grill Fires	1
Misc	2	Motor Vehicle	9
Mutal Aid	6	Prank Calls	1
School Fire Alarm Activation	2	Smoke Investiagations	1
Structure Fires	2		
Total Calls Responded to:			33

Members responding:

David Riel, Chief
 Hue Wetherbee, Assist. Chief
 Donald Bagley, Deputy Chief
 Tim Sackett, Captain
 Bill Barth, Captain
 David Heath, Captain M2
 Harry Wright, Jr., Safety Officer
 Steve Erickson, Secretary
 Donna Hopkins, Treasurer
 Dennis Smith, Station Watchman
 Justin Adams
 Arthur Heath
 Kevin Hopkins
 John Peck
 Marty Martin
 Jeff Petter
 Dave Chase, Jr
 Michael Wright
 Dave Chase

Explorers:

Kevin Brown
 Scott Hancock
 Josh Trask

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. Early in 1998 we experienced an ice storm, which caused severe damage to forests of New Hampshire. This damage created a greater potential fire hazard as well as safety hazards to many areas of the state. Your local fire warden and Forest Rangers need your assistance in preventing wildfires in these hard hit areas and throughout the State. If you need assistance or information dealing with ice damaged woodlands, please call 1-800-444-8978.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

1998 FIRE STATISTICS

(All Fires Reported thru December 23, 1998)

FIRES REPORTED BY COUNTY

Belknap	44
Carroll	89
Cheshire	67
Coos	18
Grafton	43
Hillsborough	232
Merrimack	108
Rockingham	121
Strafford	64
Sullivan	12
TOTAL FIRES	798
TOTAL ACRES	442.86

CAUSES OF FIRES REP

Smoking	59
Debris Burning	38
Campfire	29
Power Line	14
Railroad	9
Equipment Use	24
Lightning	16
Children	95
OHRV	6
Miscellaneous	53
Unknown	140
Fireworks	6
Arson/Suspicious	16
Illegal	231
Rekindle	43
Disposal of ashes	19

Respectfully submitted,

Steve Kessler
David Riel

WARREN HISTORICAL SOCIETY 1998 ANNUAL REPORT

Once again the Warren Historical Society wishes to report that it concluded 1998 with increased membership, activities, and museum facilities. Thanks to the membership and citizens for supporting the society's functions and contributing to a successful year.

Robert Bancroft led the society throughout this period, to accomplish our ambitious agenda. During this year our monthly meetings continued every second Sunday of the month, however, meeting time was changed to six PM.

The spring banquet was complimented by a full house at the Methodist Church. At this occasion, J. Wilcox Brown presented the 1860 Grafton County map, which he donated and had professionally restored for the museum. It currently is on display there.

Adopt a highway practice was maintained throughout the year, though the distance was shortened.

Newsletters were published quarterly to inform the nearly two hundred members of our participation in such events as "Old Home Day", which was a success, as W.H.S. maintained a food concession managed by Grover Libby. Also, a new festivity was created - "Warren Heritage Days" which included a food concession and flea market.

During the summer hot and cold water was plumbed to the museum's new restroom by Dave Caverhill, while volunteers completed the septic system. Outside lighting was installed by Carl Wright, and the memorial pathway was nearly completed with addition of twenty-one granite markers and approximately four hundred bricks.

This year memorabilia was loaned the Heritage House of Glen, NH for display to the public. George and Joan Bloom were the society's delegates for this venture to share our treasures with many.

The fall banquet filled to capacity the Towne House restaurant on which occasion our mentor Dave Caverhill and wife Helen were honored. At this

event Doc Averill announced the publishing of the latest books he's authored - volumes I & II Moosilauke Readers.

1998 was the society's fourth successful Christmas memorial bulb tree with reading of donors and honorees during the Christmas pageant at the Methodist Church.

Our successful year, however, was dampened by the discovery this autumn, that the museum roof is gravely deteriorated and must be restored. Rob Boutin and crew installed a tarp for protection until a fundraiser can purchase the restoration.

Respectfully submitted,

Favor Jenkins, President

JOINT LOSS MANAGEMENT COMMITTEE 1998 ANNUAL REPORT

The Joint Loss Management "JLM" Committee has been active this past year trying to keep up with all the changes that the laws have brought. We have realized how much work it is to make Life in Town safe for all employers, employees, townspeople, and the Public in General. This is also a program that is required by Law and the Town can be fined daily for not having it in place. We hope everyone can support and bear with us, as we continue on this process to come up with a plan explaining all safety policies and procedures that we feel the Town can work with. We have been looking at the whole town trying to identify all the safety hazards in all the Departments in town, so we can address and correct them in the years to come. We, the Joint Loss Management Committee, need your help too. If you know of any safety hazards in your workplace in Warren, in any Town building or area or have any specific safety concern, please notify your Department Head or a member of the JLM Committee. I would like to thank and commend those on the Committee who have taken the time and energy out of their daily lives to help to make this a safer town to work and live in.

Respectfully Submitted,

Steve Erickson, Chairman

Committee Officers

Steve Erickson, Chairman

Dave Riel, Vice-Chairman

Angela Price, Secretary

Committee Members

George Bloom, Selectman

Mel Trott, Transfer Station

John Currier, Selectmen

Emily Evans, Library Trustee

Dave Chase, Warren/Wentworth Ambulance

Warren Davis, Police Chief

Joan Bloom, Library Trustee

Leslie Wright, Road Agent

THE JOSEPH PATCH LIBRARY 1998 ANNUAL REPORT

The Trustees of the Joseph Patch Library would like to give a special "Thank You" to Connie Leighton for her 16 years of service as librarian and the many other duties she performed to make the library a good place to visit.

Carol Priestly also served as librarian for part of the year and Juli Noury took over in October. Thank you to Marilyn Messick for filling in when needed. The total circulation for the past year was 3264 books and other materials. The total borrowers were 1077. The individual totals on the circulation of materials for the year were:

<u>Adult Books</u>	<u>Children's Books</u>	<u>Magazines</u>	<u>Audio-Visual</u>
1051	998	669	546

The Inter-Library Loan Service with van delivery and pick up has been very helpful in getting people specific books for reading and research that are not part of our collection. The library was able to get 68 books this year through this service.

Many people have been generous this year with the donation of books and tapes. There were 61 donated items that have been added to the library's collection. These along with 95 purchased books and tapes make a total of 156 acquisitions. New videos added to the collection numbered 18 making the total for books on tape 89 items. Also donated was two microfiche machines from The Lakes Regions Factory Stores.

1998 saw the Robb S. Evan addition fund-raiser increase gradually to well over \$16,000. Many small and large gifts were received from individuals as well as from several businesses in the area. By late fall the new addition foundation was dug and the concrete laid. The Rob Boutin crew volunteered its time to cap the project for winter. In late spring we hope to begin erecting the structure. We do not intend to use tax money for the project, but only proceed as we have funds. Hearty thanks to all who have helped. Warren has proved again that we can make needed improvements without "Father Federal Government". We appreciate Roland Bixby who started the tax free addition and to all others who have helped in many ways "thank you".

Respectfully submitted,

Juli Noury, Librarian
Emily Evans, Chairman

Kristine Pettee, Treasurer
Joan Bloom, Secretary

TOWN OF WARREN, NEW HAMPSHIRE

Joseph Patch Library

Statement of Revenues, Expenditures and Changes in Fund Balance

For the Fiscal Year Ended December 31, 1998

All amounts are expressed in American Dollars

	Town General Fund	Director's Account	Copier Account	Gift Account	Encyclopedia Account	Building Addition Account	Barby Trust	Other Trusts	Total
Revenues									
State LSGA Grants			50.00	10.00	50.00	19,216.25			19,326.25
Fines & other borrower charges		34.39	15.59	22.47	19.01	245.19	99.99	322.70	759.34
Copier Income		251.95							251.95
Gifts									
Interest Income									
Other income									
Transfer from Town General Fund	1,336.87	6,348.13							6,348.13
Transfer from Library Trust Funds		422.69							422.69
	1,336.87	7,057.16	65.59	32.47	69.01	19,461.44	99.99	322.70	27,108.36
Expenditures									
Salaries and benefits									
Books		1,038.06							1,038.06
Magazines	1,336.87	663.23							663.23
Gas		967.55							967.55
Electricity		205.48							205.48
Supplies		415.60	130.00						545.60
Telephone		335.04							335.04
Capital Outlay						10,295.12	99.99	322.70	10,295.12
Transfer to Library Director's Account		424.95							424.95
	1,336.87	4,049.91	130.00			10,295.12	99.99	322.70	14,897.72
Excess of Revenues Over(Under) Expenditures		3,007.25	(64.41)	32.47	69.01	9,166.32			12,210.64
Fund Balance - January 1		2,497.26	568.02	1,131.17	950.72		2,000.00	6,213.29	13,360.46
Fund Balance - December 31		5,504.51	503.61	1,163.64	1,019.73	9,166.32	2,000.00	6,213.29	25,571.10

MOUNT MOOSELAUKEE HEALTH CENTER 1998 ANNUAL REPORT

The Mount Mooselaukee Health Center's Staff, Advisory Board, and Volunteers have been continuing their ongoing efforts to provide quality health care to the community, despite our patient's household income, or insurance status. In 1998, the number of patient visits was 3,217. Twenty-two percent of the patients seen did not have health insurance coverage. Seventy-four percent of the patients seen at the Health Center were from Warren (42%), Wentworth (17%), and Rumney (15%).

This past year, Jonathan Stewart, the Facility Administrator, accepted a position as General Manager of the North Country Health Consortium at our affiliated Ammonoosuc Community Health Services' Littleton Office. On behalf of the Center's Staff and Board Members, we would like to thank Jonathan for his years of dedication and hard work at Mt. Mooselaukee. We are fortunate that he is still part of our organization.

Dr. Richard Covington, a Family Physician, is in his fourth year at our facility. He is board certified through the American Academy of Family Practice, and is also an Active Staff Member at Speare Memorial Hospital. This past year, he has become a Clinical Instructor for a first year Dartmouth Medical Student. We greatly appreciate his devotion and efforts. Jessica Thibodeau, Adult Nurse Practitioner, is also an active associate of our Medical Staff at Mt. Mooselaukee. We also regard her as a valuable member of our staff. She provides adult and adolescent health care including prenatal and women's health services. The Health Center continues its collaboration with the Nurse Midwifery Program at Dartmouth-Hitchcock for deliveries and high risk referrals through our prenatal program.

The Center's patient hours are from 8:30 a.m. to 5:00 p.m. Monday through Friday, except Monday and Thursday, which the office is open until 6:00 p.m.. Patients who experience an emergency after hours or on the weekend can call our facility, and they will reach our Professional Answering Service. Our Answering Service will then notify the On-Call Physician. Dr. Covington rotates call with Speare Hospital's Active Family Practice Physicians.

Mt. Mooselaukee offers the following supplemental services free or for minimal cost: blood pressure clinic, cancer screening program, car seat program, diabetic support group, emergency food pantry, family support services, foot care clinic, massage therapy, nutrition counseling, supplemental food distribution, and WIC.

We continue our policy of offering discounted fees to uninsured individuals and families with limited household income. Although we receive grants that enable us to do this, it only accounts for 40% of our revenue. The Center's annual operating expenses' total is approximately \$260,000. The generous support we received through Town and individual contributions, enables us to provide the services to the community. Thank you to our Advisory Board Members and Volunteers for their countless hours of dedication to the Center. We would like to give a special thank you to all of you for your continued support, and wish you a healthy 1999.

Respectfully submitted,

Kelly A. Quinn, Site Manager
& Staff of Mt. Mooselaukee Health Center

OLD HOME DAYS

1998 ANNUAL REPORT as of 12/31/98

BEGINNING BALANCE	\$3074.05
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INCOME

OLD HOME DAYS	\$1226.00
DONATION	20.00
INTEREST	86.39
TENT RENTAL	100.00
TOWN APPROP	5000.00

TOTAL	\$6432.39
-------	-----------

9506.44

EXPENSES

BANK CHARGES	36.00
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OLD HOME DAYS

ADV	871.54
DUMPSTER	300.00
ELECTRICAL	597.47
ENTERTAINMENT	2250.00
FIREWORKS	1500.00
MISC	103.20
PARADE	340.00
PORT-A-POTTIES	300.00
PHOTOS	64.55

TOTAL	- 6362.76
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SCHOLARSHIP FUND	588.51
MBIA	1063.59
WELLS RIVER	1310.21
COMMUNITY BANK	217.37

TOTAL	3179.68
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WARREN PLANNING BOARD 1998 ANNUAL REPORT

The Warren Planning Board welcomed Harriet Libby who was voted in at the March Elections. David Chase was re-elected.

The Board approved a number of lot line adjustments in 1998. The Board has been working on the Master Plan. This has involved some investigations. We also asked taht the Town Departments update their reports. We hope to have a printed report out by Spring of 1999.

The Planning Board meets on the first Thursday of each month. The Board is responsible for approving lot line adjustments as well as minor and major sub-divisions.

Respectfully Submitted,

David Chase, Chairman

WARREN POLICE DEPARTMENT 1998 ANNUAL REPORT

In reviewing the last year's events, let me take this time to thank the townspeople for their decision to keep funding a Police Department and electing a Police Chief.

The first task that had to be done was to retrieve, repair and get our cruiser back on the road, which was done with much enthusiasm and with the much appreciated help of Mike Wright, Sr. and Dave Riel. We were up and running.

During the following two months a great deal of time (100 hrs.) was spent at Plymouth State College, attaining a Part-time Certification from Police Standards and Training, which was done at no extra cost to the town.

The town has been my training classroom over the last nine months, and I have learned many things. The Laws of New Hampshire are here for a good reason, and that is to protect everyone of us, and our way of life. When you have laws, you need someone to enforce them.

It has been my utmost concern to ensure that your rights are not violated, and to enforce the laws. This will always be my first priority!

I have also reviewed my last years campaign points. 1. To put Warren back on the map for law enforcement; 2. Make your concerns, my concerns; 3. To make this Police Department one that will serve the towns needs; 4. Be visible, able and ready to respond to any situation; 5. and do it at a cost that can get the job done. I can gladly say that I have achieved this.

For accountability and informational efforts, I have put out a monthly letter to the Selectmen . This is to let you, the people, know what is going on in the area and some concerns that may arise. I ask that you take the time to read these.

We have a need to replace the current police cruiser, with another used vehicle that will last another four to five years. I have submitted an article for this. The present car is mechanically worn down, even though we have expended a lot of monies to keep it on the road. I will say that it has

served the town well! I ask your support in this. I have also asked for a protective vest for officer safety and protection of life. In today's society, always expect the unexpected!

It has been a great duty to serve you, the people of Warren. I look forward to talking to all of you sometime in the near future. Remember, this is your Department, and I work for you!!

I would like to give credit to the Grafton County Sheriff's Department and NH State Police for their full support of my office this year.

WARREN POLICE DEPARTMENT
1998 ACTIVITY REPORT (MARCH – DECEMBER)

The following is a list of calls that required action on the part of your Police Department in 1998:

FIRE DEPARTMENT ASSIST	11	
STATE POLICE ASSIST (TO/FROM)	12	VT 4 OTHER PD 6
EMS S ASSIST	11	
MOTORIST ASSIST	23	
SUSPICIOUS VEHICLES	9	
VANADALISM COMPLAINTS	10	
RESIDENT COMPLAINTS	112	
RADAR STOPS	271	
MOTOR VEHICLE ACCIDENTS	8	
DOMESTIC VIOLENCE/DISPUTE	19	
DEER HITS	6	
MOOSE HITS	7	
UNSECURED BLDG	1	
ANIMAL CALLS	12	
911 HANG-UP RESPONSE	10	
ILLEGAL DUMPING	2	
STATE HOSPITAL TRANSPORT	1	
MISSING PERSONS ASSIST	4	
DUI/DWI ALERTS	8	
VEHICLE LOCK-OUT ASSIST	7	
HOURS LOGGED	558	
HOURS CHARGED	387	
NOT CHARGED	171	

ROAD AGENT'S 1998 ANNUAL REPORT

Once again its Town Meeting time, the last one of the century. Its also time once again to talk about money. My first thought when I took over was to save money. I thought the pickup would be good enough to get by with for a few more years. I found that it is not. It breaks down when its needed most. I believe the money spent on repairs is wasted. A one ton truck would be more suitable. It can haul more sand and be more versatile and reliable.

Other projects that should get some attention are ditch the roads next summer, shim up Beech Hill Rd., lay a top coat of asphalt on Batchelder Brook Rd., do some bridge work, and replace the town salt shed.

Due to all the ice storms, the budget will starting off on the wrong foot. Additional salt and sand has already been purchased. I will commit to doing the best job possible with the money available. The financial end of this position is all new to me. I will try to budget with the help of Administration to the best of my abilities.

I would like to thank Bill Ames for his help this winter. Bill has been a great assistant!

Thank you for your support.

Respectfully submitted,

Leslie Wright
Road Agent

WARREN TRANSFER STATION 1998 ANNUAL REPORT

In 1990, when the Warren Transfer Station was established on the site of the Town Dump, there was immediate support from the citizens of Warren, whose dump had been closed by the State for a period of time. In addition, there was general favor for the per-bag fee charged for the disposal of household trash, as a way of reducing the cost to the taxpayers. Since then, many articles have been written about this new concept, or "pay per throw" program as it is now termed. Many communities have either adopted this idea or are considering it. This program encourages people to remove no-cost recyclables from their trash. Even though the market for recyclables is presently low, this helps reduce the cost of solid waste disposal. No further proof is needed than to consult the recent solid waste budgets for this town as compared to other towns in the area that charge no pay-per-bag fee. Warren's budgets have been much lower on a consistent basis.

This past year, I applied for and received a grant of funds from the State Department of Environmental Services (DES) in order to bring our oil collection unit into compliance with DES regulations. There was no cost to the town attached to this grant.

We urgently need repairs to the box trailer. We will have to either exchange it or repair it at some cost. If we do neither, we could have a safety problem very shortly.

In July 1998, the state informed the town that we are on a priority list for landfill closure in 2001 or thereafter. Hopefully, the state will give us an extension beyond that date. In any event, there has to be some serious thinking on the subject. Time goes by fast.

Pemi-Baker Solid Waste District is sponsoring a Household Hazardous Waste Collection Day this spring. More information is forthcoming.

As a reminder, green sheets with transfer station fees and rules are displayed at the transfer station for those who want them. They are also available at the town offices.

We invite your thoughts on station operation and Jim and I will try to be helpful in any way we can.

My sincere thanks to the Selectboard, Jim and Angie Price, Sue Spencer, Road Agents, Fire and Police Departments, the folks from MRI, the Joint Loss and Economic Development Committees and all others not mentioned above.

I am looking forward to another busy year.

Respectfully submitted,

Melvin E. Trott
Licensed Operation
Transfer Station

WARREN-WENTWORTH AMBULANCE SERVICE ANNUAL REPORT OF 1998

This year's annual report has been a little difficult to compose. The year itself has been difficult to assess. We have experienced the death of a number of our elderly residents from both towns; the ambulance had transported many of them many times. While we are all trained to deal with death in its many presentations, our ambulance attendants feel sadness and loss of our communities' seniors in a way that is difficult to explain. This year we had more medical calls: cardiac & respiratory problems, general illnesses, calls and trauma at home. We did have some motor vehicle accidents and a couple of major trauma deaths as well. This kind of work is exhausting and takes a toll on those who respond at any time of day or night, in all weather conditions and regardless of how they feel. I'd like to take this opportunity to thank all of the Warren-Wentworth Ambulance attendants for their dedication. I hope that you take the time to do the same. Thanks also to the members of the Warren Volunteer Fire Department, the Wentworth Fire Department and the Police Officers from both towns for being there to lend a hand when we've needed them.

The WWAS has faced a number of major expenses this year; new equipment to keep our ambulances up to the standards required by the state and to ensure the safety of our patients and staff. The old van ambulance that has served us so well for the past 10 years finally became a liability. It was costing too much to keep it in service, so we formed a search party and found a really nice second hand ambulance that is just two years older than our "new" one. Of course, there were a number of time consuming and somewhat costly items to be repaired before we could put it on-line but we finally got it rolling. We are very pleased with what we now have to transport the sick and injured whom call upon us in. The other major costs are the usual replacement of disposable supplies, upgrade of durable equipment and the cost of continuing education for all of the members. We are required to have 48 hours of quality continuing education at the basic level, 12 hours of advanced education for the EMT-Intermediates and then a 24 hour refresher course prior to taking the practical exam. We do a lot of training "in-house" but find it necessary to go to conferences and other courses to get the newest information and share what we all know.

The coming year will find the WWAS working on one of the biggest projects of the last 10 years. We will be involved in the building of a new station for the Ambulance Service, Warren Volunteer Fire Department and Warren Police Department. All three departments are very excited by the prospect of a new building that actually meets our working needs as well as meeting the requirements of the regulatory agencies that govern our lines of work. Please show your support for this project by supporting the warrant article to accept the land in front of the Warren Fish and Game Wildlife Center. We will need all of the financial, material and hands-on help that you can give.

The other goal for the WWAS is to increase the number of members. The more our membership grows, the easier sharing the responsibility becomes. We depend on new members to keep us fresh, rested, energized and interested in advancing our practice. If you think that you would enjoy helping your friends and neighbors in their time of need, please join us; we welcome you.

As we've said in the past, we remain dedicated to providing the finest Emergency Medical Services possible to the residents of Warren, Wentworth and Gencliff. We are proud of the work that we do here and pledge to continue.

Respectfully submitted,

Jeanne Erickson, EMT-1
President

**WARREN-WENTWORTH AMBULANCE SERVICE**

P.O. Box 219 Warren, NH 03279

**RUN STATISTICS***January - December 1998*

	Warren	Wentworth	Norway Pines	Glenclyff	Glenclyff Home	Mutual Aid
Jan '98	7	4	0	0	1	0
Feb '98	2	3	0	0	2	1
Mar '98	2	1	0	0	1	0
Apr '98	6	3	0	0	3	1
May '98	7	2	1	1	2	1
Jun '98	6	3	0	0	0	3
Jul '98	4	4	0	0	0	0
Aug '98	5	4	2	0	0	0
Sep '98	5	1	0	0	1	0
Oct '98	8	3	0	0	1	0
Nov '98	3	4	0	0	1	0
Dec '98	3	7	0	0	2	0
Totals:	58	39	3	1	14	6

Total Runs: 121

	Cardiac	Resp.	Other Medical	MVA	Other Trauma	Misc.
Jan '98	1	2	6	2	1	0
Feb '98	4	1	2	0	1	0
Mar '98	1	1	1	0	1	0
Apr '98	2	5	4	0	1	1
May '98	1	1	5	0	7	0
Jun '98	2	1	3	2	2	2
Jul '98	0	1	4	2	1	0
Aug '98	0	1	4	4	2	0
Sep '98	1	1	4	0	1	0
Oct '98	2	5	4	0	1	0
Nov '98	1	0	5	0	2	0
Dec '98	1	2	6	2	1	0
Totals:	16	21	48	12	21	3

Total Runs: 121

Please note that while we only transported 3 people from the Norway Pines Race Track, we see & treat many, many more. These do not show up on our statistics. For every race, we provide Norway Pines (now known as 'The Pines') with a fully equipped ambulance and 3 licensed attendants.

WARREN WENTWORTH AMBULANCE SERVICE
1998

CHECKING ACCOUNT

BEGINNING BALANCE \$ 1,231.40

INCOME

Bank Interest paid \$ 41.38

Income from Fundraising 2,459.75

Reimbursement income 943.09

Payment from Towns 5,500.00

Race Track income 2,150.00

Transfer from Insurance Account 36,000.00

TOTAL INCOME \$47,094.22

EXPENSES

Ambulance Equipment \$ - 2,191.00

Ambulance purchase -26,000.00

Ambulance maintenance - 2,450.86

Equipment maintenance - 139.30

Community Service - 346.29

Dues - 280.00

Fuel, Ambulance - 384.59

Fundraising - 2,274.55

(includes cookbook purchase)

Insurance - 1,998.00

IRS - 500.00

Medical supplies - 4,702.29

Miscellaneous - 7.00

Office expense - 162.00

Oxygen - 551.40

Postage - 96.00

Squad supplies - 2,151.29

Telephone - 848.25

Training - 2,268.94

TOTAL EXPENSES - \$47,351.76

ENDING BALANCE \$ 973.86

WARREN WENTWORTH AMBULANCE SERVICE
1998

HI FI ACCOUNT

BEGINNING BALANCE \$12,281.77

INCOME

Bank Interest paid \$ 448.76

Memorial donations 1,395.00

Income – other 50.00

TOTAL INCOME \$ 1,893.76

ENDING BALANCE \$14,175.53

SAVINGS ACCOUNT

BEGINNING BALANCE \$33,976.40

INCOME

Bank Interest paid \$ 886.96

Comstar payment 24,009.15

TOTAL INCOME \$24,896.11

EXPENSES

Transfer to checking \$-36,000.00

TOTAL EXPENSES \$-36,000.00

ENDING BALANCE \$ 22,872.51

OVERSEER OF PUBLIC WELFARE
1998 ANNUAL REPORT

Appropriation \$3000.00

Expenditures

DATE	To Whom Paid	Amount
2/5/98	Hanaway Management	191.00
2/12/98	NH Electric	367.52
3/11/98	Joan Bloom	200.00
4/2/98	Dartmouth-Hitchcock	107.63
4/2/98	Case # 1	720.00
4/16/98	Dartmouth-Hitchcock	504.92
6/18/98	Dartmouth-Hitchcock	332.38
6/18/98	Dartmouth-Hitchcock	332.47
6/18/98	Shop & Save	204.06
7/2/98	Joan Bloom	800.00
7/23/98	Dartmouth-Hitchcock	111.79
7/30/98	Shop & Save	145.55
8/13/98	Joan Bloom	400.00
9/10/98	Joan Bloom	400.00
9/10/98	Rite Aid	773.41
9/17/98	Ralph Whitcher	365.00
10/28/98	NH Electric	203.79
12/10/98	Shop & Save	280.42
Total Expenditures		-\$6439.94
TOTAL BUDGET OVEREXPENDITURES		-\$3439.94

BUDGET OF THE SOUTH MAIN STREET WATER DISTRICT

Purpose of Appropriation	Appropriation 1998 ----	Actual Expenses -----	Appropriation 1999 ----
General Government			
4130 Executive	375.00	375.00	375.00
4196 Insurance	600.00	508.00	600.00
4197 Advertising & Reg. Assoc	200.00	43.00	300.00
4331 Admin & Water Svcs.	8000.00	6680.49	9000.00
4711 Principal/Bonds & notes	1798.82	1781.76	1786.26
4721 Interest/Bonds	1738.18	1755.24	1750.74

Sub-Total	12712.00	11143.49	13812.00

BUDGET SUMMARY

Sub-Total Recommended	13812.00
Total Appropriations Recommended	13812.00
Less amount of Estimated Revenues	5587.17
Estimated amount of Taxes to be raised	8224.83

REVENUES

	Estimated Revenue	Actual Revenue	Estimated Revenue
3402 Water Sup. Sys. Chgs.	11000.00	10900.00	10230.00
3409 Other Charges	100.00	1139.83	90.00
Fund Balance (Surplus)	4690.83	4690.83	5587.17
	-----	-----	-----
Total Revenues & Credits	15790.83	16730.66	15907.17

SOUTH MAIN STREET WATER DISTRICT
FINANCIAL STATEMENT
FISCAL YEAR ENDING DECEMBER 31, 1999

Assets:

Bank Balance as of January 1, 1999	5587.17
Excess of Liabilities over assets (Net Debt)	37573.72

Total:	43160.89

Liabilities:

U S D A Rural Development	37573.72

Total:	37573.72

Current Revenues:

Water Rents 1998	10410.00
Water Rents 1997	340.00
Water Meters	150.00
Misc. Income	38.50
Interest	86.33
N.N. Elect (pump damage re-imbursement)	1015.00

Total	12039.83
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Bank Balance as of December 31, 1997	4690.83
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GRAND TOTAL:	16730.66
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Expenditures:

N. H. Electric Coop Inc	1300.33
Treasurer, State of N.H. (water tests)	147.00
Treasurer, State of N.H. (Operator Seminar)	10.00
Bradford/Pratts Co.	198.36
Merchants Insurance Group (Liability renewal)	287.00
Peerless Insurance Companies	221.00
Ronnie Whitcher (Snow Flowing)	25.00
Ronnie Whitcher (4" extension to Cath. Church)	147.50
Chris Whitcher (mowing and raking)	128.00
Red Hed Supply, Inc. (Plumbing Supplies)	201.26
USA Blue Book (Plumbing Supplies)	298.05
Carl Wright (Commissioner 1998)	250.00
Carl Wright (Tuck Press)	43.00
Carl Wright (Plumbing Supplies)	153.97
Carl Wright (Miscellaneous)	240.09
Glenna Wright (Treasurer 1998)	125.00
W. W. Granger, Bulletin Board	288.80
Blak top Inc. Paving	250.00
Chip's Plumbing	3099.13
Miscellaneous Labor, Seasonal Home Maintenance	165.00
Checks	28.00

Sub-Total	<u>7606.49</u>
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Payment of Indebtness:

U S D A - Rural Development - Principal	1781.76
U S D A - Rural Development - Interest	1755.24

Sub - Total	<u>3537.00</u>
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Bank Balance as of December 31, 1998	5587.17
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Grand Total	11143.49
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Balance	16730.66
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SOUTH MAIN STREET WATER DISTRICT

WARRANT FOR ANNUAL DISTRICT MEETING

To the inhabitants of the South Main Street Water District in the Town of Warren, State of New Hampshire, qualified to vote in District affairs

You are hereby notified to meet at the Moosehillock Masonic Lodge in said Warren on Wednesday April 21, 1999 at 7:30 o'clock in the evening to act upon the following matters:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year
3. To choose a Treasurer for the ensuing year.
4. To choose an Auditor for the ensuing year.
5. To choose one (1) District Commissioner for a period of three (3) years,
6. To hear the report of the District Officers now serving and pass any vote relating thereto.
7. To see if the District will vote to raise and appropriate the sum of Thirteen Thousand Eight Hundred Twelve Dollars (13812.00) for general municipal operations. (Commissioners Approved)

N.H. Electric Cooperative	1775.00
State of New Hampshire	250.00
Insurance (Fire, Liability)	600.00
State of New Hampshire (Oper. License)	100.00
Country Gas (Pyrofax)	250.00
Postage	50.00
Mowing	130.00
Plowing	50.00
Membership Dues	120.00
Seminars & Workshops	100.00
Labor	150.00
Mileage	125.00
Chip's Plumbing and Electrical	4150.00
Commissioner	250.00
Treasurer	125.00
Rural and Economic Comm. Development Grants	3537.00
Miscellaneous	1000.00
Advertising	50.00
Plumbing Supplies	1000.00

TOTAL: 13812.00

1998

SCHEDULE OF PRECINCT PROPERTY

Buildings and Miscellaneous tools	15,000.00
Pipe lines and rights thereto	10,500.00
Tanks and Pumps	12,900.00
Central Panel	1,200.00
Chlorinators (used)	600.00

TOTAL	40,200.00

I certify that I have examined the books and other records of the South Main Street Water District for the year ending December 31, 1998 and find them correct.

Rebecca J. Johnson
Auditor

We've had a normal year of operations.

Chip's Plumbing has replaced additional saddles.

All of the needed shut-offs have been relocated to accommodate State paving requirements.

The bacteria samples are only having to be done every three (3) months as the results have all been negative.

Glenna H. Wright
Secretary-Treasurer

ANNUAL REPORT
of the
SCHOOL BOARD
of the
WARREN SCHOOL DISTRICT
for the
FISCAL YEAR
July 1, 1997
to
June 30, 1998

ORGANIZATION OF WARREN SCHOOL DISTRICT SCHOOL BOARD

Sarah Lester
Paula Boutin
Donald McKay

Term Expires 2001
Term Expires 2000
Term Expires 1999

MODERATOR
Peter Faletra

TREASURER
Susan Spencer

CLERK
Nelson L. Kennedy, Sr.

SUPERINTENDENT OF SCHOOLS
Linda J. Nelson

WARREN VILLAGE SCHOOL STAFF 1997-1998

Jeff Porter	School Administrator/Title One
Charlene Mathews	Grades 4 & 5
Douglas Blay	Grade 3
Julie Rand	Grade 2
Shirley Nicol	Grade 1
Sheldon Stein	Music
Cameron Prest	Physical Education
Kristie Dubuque	Grade 6
Kelly Meloon	Special Education Teacher
Maureen Rebele	Instructional Assistant
Cathleen McKay	Instructional Assistant
Vicki Libby	Secretary/Instructional Aide
Marlene Washburn	Lunch Director
Wendy Davis	Lunch Assistant
Marty Teschner	School Nurse
Lisa Currier	Custodian

**WARREN SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE**

To the Inhabitants of the School District of Warren, County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in Warren, New Hampshire the 9th day of March, 1999, polls to be open for the election of Officers at 9:00 o'clock in the morning and to close not earlier than 7:00 o'clock in the afternoon.

- ARTICLE 1: To choose, by non-partisan ballot, a Moderator for the ensuing year.
- ARTICLE 2: To choose, by non-partisan ballot, a School District Clerk for the ensuing year.
- ARTICLE 3: To choose, by non-partisan ballot, a Treasurer for the ensuing year.
- ARTICLE 4: To choose, by non-partisan ballot, two School Board Members for a term of three years.

Given under our hands at said Warren the ____ day of February 1999.

Donald McKay, Chairperson

Eileen Clark

Sarah Lester

WARREN SCHOOL BOARD

**WARREN SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE**

To the Inhabitants of the School District of Warren, County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the school gym in Warren, New Hampshire on the 6th day of March, 1999 action on the articles in this warrant to be taken commencing at 7:00 o'clock in the evening.

- ARTICLE 1: To hear reports of Agents, Auditors, committees, or Officers chosen and pass any vote relating thereto.
- ARTICLE 2: To choose, Agents, and Committees in relation to any subject embraced in this warrant.
- ARTICLE 3: To see if the District will appropriate the sum of Two Thousand Five Hundred and Seventy-three Dollars (\$2,573.00), said funds to come from unanticipated Foundation Aid revenues for the purpose of reducing the 1998-99 general fund deficit due to additional tuition obligations. (The School Board recommends this Article.)
- ARTICLE 4: To see if the district will vote to raise and appropriate the sum of Sixteen Thousand Dollars (\$16,000) for the purpose of reducing the 1998-99 general fund deficit pursuant to RSA 189:28-a. (The School Board recommends this appropriation.)
- ARTICLE 5: To see what sum of money the District will raise and appropriate for the support of the schools, for the salaries of school district officials and agents, and for the payment of statutory obligations of the district and to authorize the application against said appropriation of such sums as are estimated to be received for the State Foundation Aid fund together with other income; the school board to certify to the balance between the estimated revenue and the appropriation which balance is to be raised by taxes by the town. (The School Board recommends \$1,292,759.00.)
- ARTICLE 6: To transact any other business that may legally come before said meeting.

Given under our hands at said Warren this _____ day of February, 1999.

Donald McKay, Chairperson

Eileen Clark

Sarah Lester

WARREN SCHOOL BOARD

WARREN SCHOOL DISTRICT MEETING

March 7, 1998

The School District Meeting was opened at 7:00 P.M. by Moderator Peter Faletra. Members present were School Board Members, Patricia Hight, Sarah Lester, Carol Mitchell, Superintendent Linda J. Nelson, and Principal Jeff Porter, with 77 people in attendance.

Article 1: To hear the reports of Agents, Auditors, Committees, of Officers chosen, and pass any vote relating thereto.

Motion by Sarah Lester, seconded by Carol Mitchell, to accept this article as written. This article was passed in the affirmative and so declared by the moderator. (Voice vote).

Article 2: To choose Agents, and Committees in relation to any subject embraced in this warrant.

Motion by Sarah Lester, seconded by Carol Mitchell, to accept this article as written. This article was passed in the affirmative and so declared by the moderator. (Voice vote).

Article 3: To see if the District will set the salaries of School Board Members at \$300.00 per year, the Chairperson of the Board at \$350.00 per year, the School District Treasurer at \$300.00 per year, the School District Moderator at \$15.00 per meeting, the School District Clerk at \$15.00 per meeting, the Ballots Clerks at \$10.00 per meeting, the Supervisors of the Checklist at \$10.00 per meeting and the Truant Officer at \$10.00 per year. (Recommended by a majority of the Warren School Board.)

Motion by Carol Mitchell, seconded by Robert Giuda, to accept this article as written. This article was passed in the affirmative and so declared by the moderator. (Voice vote).

Article 4: To see if the District will vote to raise and appropriate the sum of \$5,847.44, said funds to come from unanticipated Foundation Aid revenues for the purpose of reducing the 1997-98 special education budget deficit. (The Majority of the School Board recommends this article)

Motion by John Lester and seconded by Jean Smolen, to accept this article as written.

Donald Bagley questioned whether this article was discussed at the Annual School budget hearing. Superintendent Linda Nelson was given permission to speak and explained it was on the warrant as an article, and the amount doesn't have to be raised by taxes, it is from revenues we currently have. If you voted

this article down this amount of money would go to next years fund balance. This article was passed in the affirmative and so declared by the moderator. (Voice Vote).

Article 5: To see what sums of money the District will vote to raise and appropriate for the support of schools, for the salaries of school district officials and agents, and for the payment of statutory obligations of the district, and to authorize the application against said appropriations of such sums as are estimated to be received from the state foundation aid fund together with other income; the school board to certify to the balance between the estimated revenue and the appropriation, which balance to be raised by taxes by the town. (The majority of the School Board recommends \$1,174,129.00).

Motion by Sarah Lester, seconded by Jeanne Erickson, to accept this article as written. Motion by Donald Bagley, seconded by Charles Heath, to amend this article, which would include a \$40,000.00 cut or \$975,233.00 to be raised by taxes with a bottom line of \$1,134,129.00 A show of hands was asked for; 28 in favor and 24 against.

The amendment was passed in the affirmative and so declared by the moderator.

Motion by John Lester to amend the article back to the original figure of \$ 1,174,129.00, seconded by Jean Smolen. After a great deal of discussion on the Kindergarten Program, Leona Foote called for the question.

The amendment to the article was lost and so declared by the moderator. (Voice vote).

Motion by Donald Bagley to amend his original amendment to the article to read, \$985,233.00 raised by taxes with a bottom line of \$1,144,129.00, seconded by Wayne Oikle. He wanted a \$30,000.00 cut with \$20,000.00 to come from the Kindergarten Program. After more discussion Irving Cushing called for the question. Show of hands was asked for: 26 in favor and 26 against. Sarah Lester asked for a standing vote. (Moderator called for division of the house). 26 in favor and 28 against.

The amendment was voted down and declared by the moderator.

Motion by Jeanne Erickson, seconded by Cathy Oikle to amend the article, for level spending using the figures of \$997,905 and last year's bottom line of \$1,156,801.00. After more discussion, the question was called by Jeanne Erickson.

This amendment was lost and so declared by the moderator. (Voice vote).

Motion by Sandra Hair to amend the article to state, the town appropriation to be \$997,905.00 to be raised by taxes and not to exceed the bottom line of

\$1,156,801.00, seconded by Robert Guida. Esther Witcher called for the question.

The amendment was passed and so declared by the moderator. (Voice Vote).

The main motion as amended was read to raise and appropriate for the support of schools, for the salaries of school district officers and agents and for the payment of statutory obligations of the district, and to authorize the application against said appropriation of such sums as are estimated to be received from the state foundation aid fund together with other income; the school board to certify to the balance between the estimated revenue and the appropriation of \$997,905.00 to be raised by taxes by the town and the bottom line not to exceed \$1,156,801.00. Show of hands asked for, 43 in favor and 7 against.

The article was passed in the affirmative and so declared by the moderator.

Article 6: To see if the District will vote to authorize the Warren School Board to enter into a tuition agreement for a three-year term with the Haverhill Cooperative School District, grades 7 through 12, under the terms and provisions determined by the Warren School Board but insuring that the Warrens students may be assigned to other schools as long as the tuition rate does not exceed that of the Haverhill Cooperative School District for the same school year. This provision to start with the Warren Village School sixth grade class 1995. (By Petition) (Not recommended by a majority of the School Board.)

Motion by John Lester, seconded by Wayne Oikle, to accept the article as written.

Motion by Donald Bagley to the amend the article to state, "Start with the Warren Village School sixth grade class of 1998," seconded by Charles Foote. After a great deal of discussion the question was called for by Tom MacPherson. Show of hands with 27 in favor and 24 against.

The amendment passed in the affirmative and so declared by the moderator.

Bethany Miller, Chair, Orford School Board, was given permission to speak. She highlighted that if a percentage of kids (50%) went to OHS the tuition rate would be around \$6800 per student, for high school. Linda Nelson informed the group that Haverhill Cooperative School District offered about the same benefits. Question was called by Donald Bagley. The main motion was read as amended to be voted on. Show of hands was asked for with 23 in favor and 36 against.

This article was voted down and so declared by the moderator.

Article 7: To see if the District will vote to create an Expandable Special Education Trust Fund to meet the expenses of educating persons with disabilities in accordance with RSA 35:1-b, and further to name

the School Board as agents to expend and raise and appropriate the sum of \$25,000.00 to be placed in this fund and authorize the transfer of that amount from the June 30, 1998 undesignated fund balance (surplus) for this purpose. (The majority of the School Board recommends this appropriation).

Motion by Sarah Lester, seconded by Wayne Oikle to accept the article as written.

Linda Nelson explained it would allow you a cushion against emergencies in educating persons with disabilities. A suggestion by Sandra Hair, Selectman, "If there was any surplus it ought to be returned to the town to help reduce taxes." Question was called by Patricia Hight.

The article was voted down and so declared by the moderator. (Voice vote).

Article 8: To transfer any other business that may come before this meeting.

Motion by Esther Witcher, and seconded by Sandra Hair to adjourn.

Motion passed in the affirmative and so declared by the moderator.

Meeting adjourn at 10:40 p.m.

Respectfully Submitted,
Nelson L. Kennedy

March 10, 1998

**REPORT OF SCHOOL DISTRICT TREASURER
For The
Fiscal Year Ending June 30, 1998**

Cash on Hand, July 1, 1997:	\$	61,568.38
Total receipts, July 1, 1997 - June 30, 1998		<u>1,187,764.27</u>
		1,249,332.65
Less School Board Orders Paid		<u>(1,219,598.75)</u>
Balance on Hand - June 30, 1998	\$	29,733.90
		=====

Respectfully submitted,

Susan W. Spencer
District Treasurer
January 31, 1998

Audit Report

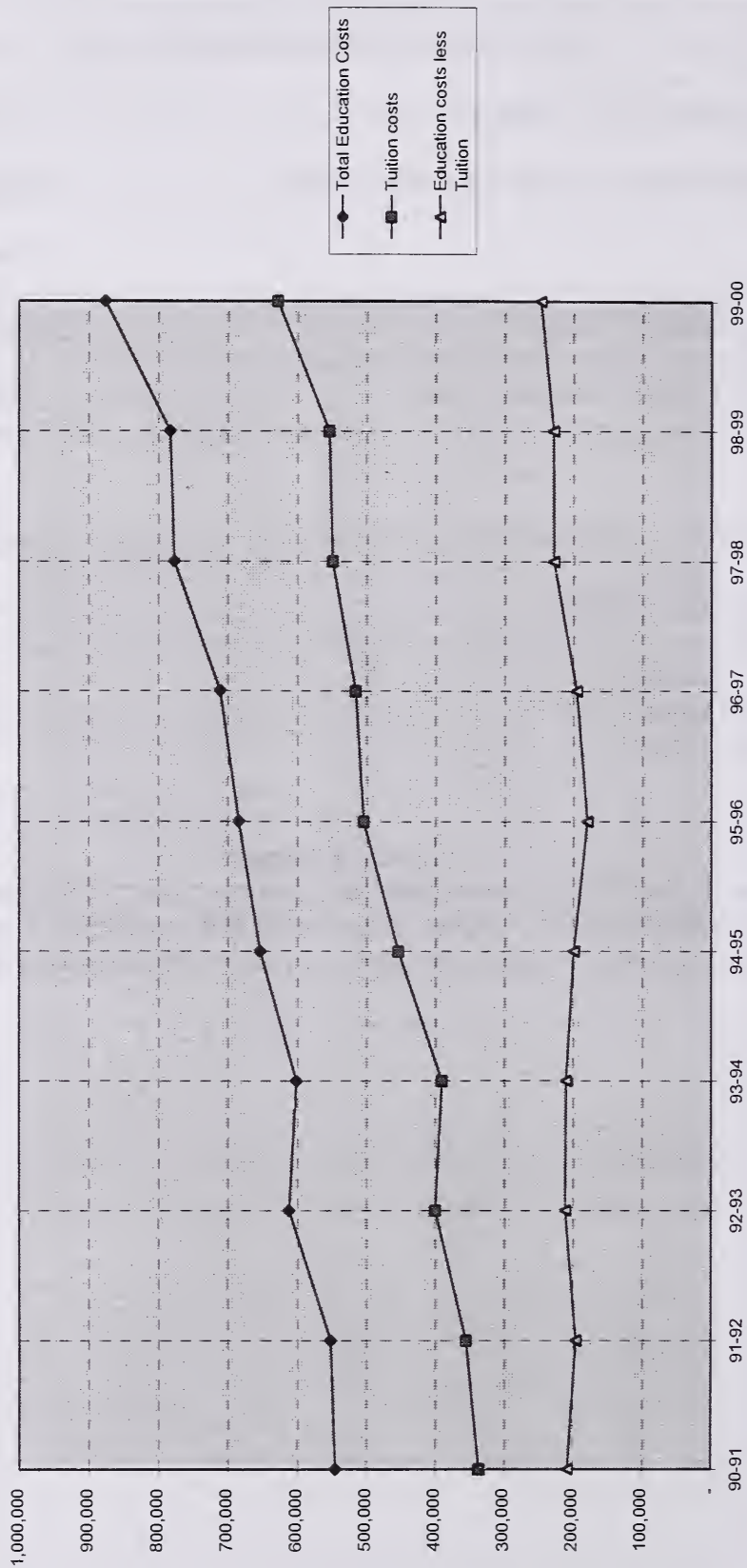
The Warren School District has been audited by the firm Plodzik & Sanderson Professional Association. Copies of the audit are available for public review at the Superintendent's Office on South Court St. in Woodsville, NH.

10 Year
Increase/
Decrease

1100 General Fund (Fund 01)

	90-91	91-92	92-93	93-94	94-95	95-96	96-97	97-98	98-99	99-00	
Total Education Costs	545,304	551,657	611,692	601,186	653,554	684,376	710,772	777,224	783,079	876,071	38%
Tuition costs	337,012	355,378	399,966	390,527	453,967	504,350	515,772	548,879	554,171	628,339	46%
Education costs less Tuition	208,292	196,279	211,726	210,659	199,587	180,026	195,000	228,345	228,908	247,732	16%

Warren School District - Tuition Expense Analysis



WARREN SCHOOL DISTRICT REVENUES

			<u>ACTUAL</u>	<u>BUDGETED</u>	<u>PROPOSED</u>	
			<u>1997-98</u>	<u>1998-99</u>	<u>1999-2000</u>	<u>+ / -</u>
Beginning Fund Balance				43,125	0	(43,125)
old	new	*				
#	#	Revenue from Local Sources				
1121	1111	Current Appropriation	978,266	954,413	954,413	0
1510		Interest on Investments	940	450	450	0
1600		Food Service Sales	5,337	7,000	7,000	0
1910		Rentals	325	250	250	0
1990		Other Misc. Revenues	20,081	20,198	21,762	1,564
5210		Transfer from general fund	4,464	0	0	0
Total Revenue - Local Sources			1,009,413	982,311	983,875	1,564
Revenue from State Sources						
3110		Foundation Aid	113,597	85,878	248,634	162,756
3210		School Building Aid	8,190	8,190	8,190	0
3221	3241	Vocational Ed. Tuition	10,326	11,400	11,400	0
3222	3242	Vocational Ed. Trans.	2,039	475	475	0
3270	3260	Child Nutrition	465	460	460	0
3900	3220	Kindergarten Revenue	6,750	8,250	8,250	0
Total Revenue - State Sources			141,367	114,653	277,409	162,756
Revenue from Federal Sources						
4460	4560	Child Nutrition	17,441	7,000	14,000	7,000
4810		National Forest Reserve	9,712	9,559	9,559	0
4920	4580	Medicaid	7,915	6,000	7,916	1,916
Total Revenue - Federal Sources			35,068	22,559	31,475	8,916
TOTAL REVENUE			1,185,848	1,162,648	1,292,759	130,111

* Note: some account number changes due to changes in NH State Fund Accounting Handbook

		<u>School Tax Rate</u>	
Actual 1995-96	23.63	\$35,893	=1.00 tax rate
Actual 1996-97	25.39	\$36,830	=1.00 tax rate
Actual 1997-98	26.21	\$36,830	=1.00 tax rate
Actual 1998-99	25.38	\$37,123	=1.00 tax rate
Projected 99-2000**	25.39	\$37,123	=1.00 tax rate

** Projects \$12,000 shared revenues from town to reduce tax rate

WARREN SCHOOL DISTRICT BUDGET SUMMARY

	old #	new #	Instruction	Actual		Approved		Proposed	
				Expenses 1997-98	Budget 1998-99	Budget 1998-99	Budget 1999-2000	Budget 1999-2000	Difference
A.									
	1100		Regular Programs	784,118.00	784,359.00		878,660.00		94,301.00
	1250		Title I	15,857.45	18,161.00		20,824.00		2,663.00
	1270	1280	Gifted and Talented	135.00	600.00		600.00		-
	1300		Vocational Education	15,200.00	11,400.00		16,000.00		4,600.00
	1410		Co-curricular	57.25	200.00		500.00		300.00
	2120		Guidance Services	5,442.14	0.00		6,060.00		6,060.00
	2125		Testing	273.08	0.00		0.00		-
	2190		Assemblies	1,298.80	1,000.00		2,000.00		1,000.00
	2212		Curriculum Development/Inst	636.00	0.00		0.00		-
	2213		Inst. Staff Training	1,143.00	2,000.00		2,329.00		329.00
	2222		School Library	473.70	540.00		540.00		-
	2223		Audiovisual	716.34	1,000.00		3,000.00		2,000.00
	4600		Building Improvement	0.00	1.00		1.00		
			TOTAL INSTRUCTION	825,350.76	819,261.00		930,514.00		111,253.00
B.									
			Special Education						
	1200		Special Programs	83,900.57	82,900.00		82,534.00		(366.00)
	1420	1430	Summer School	0.00	2,639.00		1,000.00		(1,639.00)
	2112		Attendance	0.00	10.00		10.00		-
	2140		Psychological Services	0.00	0.00		0.00		-
	2150		Speech and Audiology	7,592.00	4,000.00		9,425.00		5,425.00
	2159		Speech - Summer School	222.19	1,513.00		525.00		(988.00)
			TOTAL SPECIAL EDUCATION	91,714.76	91,062.00		93,494.00		2,432.00
C.									
			SAU Services						
	2321		Office of the Superintendent	27,721.00	29,934.00		35,222.00		5,288.00
			TOTAL SAU SERVICES	27,721.00	29,934.00		35,222.00		5,288.00
D.									
			Administration						
	2410		Office of the Principal	42,690.01	41,681.00		46,581.00		4,900.00

* Note: some account number changes due to changes in NH State Fund Accounting Handbook

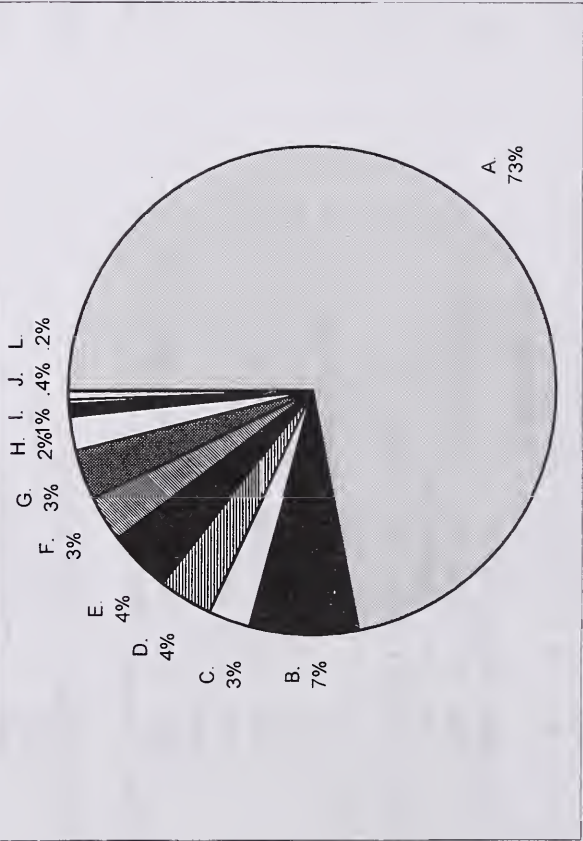
WARREN SCHOOL DISTRICT BUDGET SUMMARY

	old #	new #		Actual Expenses 1997-98	Approved Budget 1998-99	Proposed Budget 1999-2000	Difference
<u>E.</u>			<u>Operation of Buildings</u>				
	2542	2620	Buildings	51,920.34	43,454.00	50,329.00	6,875.00
	2543	2630	Grounds	1,173.50	1,000.00	1,900.00	900.00
	2544	2640	Equipment	1,644.81	2,800.00	2,800.00	-
			TOTAL OPERATION OF BUILDINGS	54,738.65	47,254.00	55,029.00	7,775.00
<u>F.</u>			<u>Transportation</u>				
	2552	2721	To and From School	31,712.76	32,665.00	32,665.00	-
	2553	2722	Handicapped	2,347.88	9,000.00	9,090.00	90.00
	2554	2725	Field Trips	562.75	500.00	1,000.00	500.00
	2558	2726	SS Handicapped	0.00	540.00	0.00	(540.00)
	2559	2723	Vocational Transportation	476.00	0.00	476.00	476.00
			TOTAL TRANSPORTATION	35,099.39	42,705.00	43,231.00	526.00
<u>G.</u>	<u>5100</u>		<u>Debt Service</u>	46,747.50	45,023.00	43,297.00	(1,726.00)
<u>H.</u>	<u>2560</u>	<u>3120</u>	<u>Food Service</u>	27,706.97	27,696.00	29,158.00	1,462.00
<u>I.</u>			<u>School Board</u>				
	2311		School Board	2,974.43	4,682.00	4,034.00	(648.00)
	2837		Recruitment/advertising (was included in #2311)			700.00	700.00
	2313		Treasurer	699.98	1,203.00	1,202.00	(1.00)
	2314		Election and District Meeting	118.30	73.00	167.00	94.00
	2315		Legal Services	302.50	250.00	250.00	-
	2317		Audit	2,100.00	2,100.00	2,100.00	-
			TOTAL SCHOOL BOARD	6,195.21	8,308.00	8,453.00	145.00
<u>J.</u>			<u>District Wide Services</u>				
	2130		Health	3,613.33	3,875.00	5,141.00	1,266.00
			TOTAL DISTRICT WIDE SERVICES	3,613.33	3,875.00	5,141.00	1,266.00

WARREN SCHOOL DISTRICT BUDGET SUMMARY

	Actual Expenses 1997-98	Approved Budget 1998-99	Proposed Budget 1999-2000	Difference
K. Federal Projects				
Fund 2	0.00	1.00	0.00	(1.00)
L. Other District Wide Services				
5200 Transfer to Endowment Fund	0.00	0.00	2,638.00	2,638.00
5240 Transfer to School Lunch	4,463.68	1.00	1.00	-
TOTAL OTHER DISTRICT WIDE SERVICES	4,463.68	1.00	2,639.00	2,638.00
GRAND TOTAL	1,166,041.26	1,156,801.00	1,292,759.00	135,958.00

Note: These are managed through the SAU Budget



1999-2000 EXPENSE DISTRIBUTION

A.	\$930,514.00	Instruction
B.	\$93,494.00	Special Ed.
C.	\$35,222.00	SAU Services
D.	\$46,581.00	Administration
E.	\$55,029.00	Operation of Bldgs.
F.	\$43,231.00	Transportation
G.	\$43,297.00	Debt Service
H.	\$29,158.00	Food Service
I.	\$8,453.00	School Board
J.	\$5,141.00	Other District Wide Services
K.	\$0.00	Federal Projects
L.	\$2,639.00	Other District Wide Services
	\$1,292,759.00	TOTAL BUDGET

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98		1998-99		1999-2000	
	EXPENSES	APPROVED BUDGET	APPROVED BUDGET	PROPOSED BUDGET	DIFFERENCE	
FUNCTION 1100 REGULAR ED.						
110 ELEM PROF SALARIES	\$152,607.17	\$157,527.00		\$163,902.00	\$6,375.00	
112 SUPPORT AIDE	\$4,597.33	\$2,147.00		\$7,154.00	\$5,007.00	
120 SUBSTITUTES	\$4,909.78	\$2,700.00		\$2,700.00	\$0.00	
211 HEALTH INS	\$25,268.88	\$27,820.00		\$25,193.00	(\$2,627.00)	
214 WORKERS' COMP	\$127.87	\$1,250.00		\$1,262.00	\$12.00	
221 EMPLOYEE RETIREMENT	\$82.99	\$92.00		\$303.00	\$211.00	
222 TEACHER RETIREMENT	\$4,529.23	\$4,661.00		\$4,580.00	(\$81.00)	
230 FICA	\$12,422.13	\$12,422.00		\$12,540.00	\$118.00	
260 UNEMPLOYMENT COMP	\$927.46	\$571.00		\$624.00	\$53.00	
290 ANNUITIES	\$1,000.00	\$0.00		\$0.00	\$0.00	
310 ITINERANT TEACHERS	\$11,748.01	\$7,206.00		\$7,136.00	(\$70.00)	
561 TUITION TO LEA'S IN NH	\$546,840.05	\$554,171.00		\$634,934.00	\$80,763.00	
562 TUITION - OUT OF STATE	\$2,039.23	\$0.00		\$0.00	\$0.00	
580 TRAVEL	\$213.20	\$250.00		\$250.00	\$0.00	
610 SUPPLIES	\$9,429.04	\$8,068.00		\$10,479.00	\$2,411.00	
630 BOOKS	\$5,502.06	\$3,522.00		\$4,502.00	\$980.00	
640 PERIODICALS	\$146.25	\$180.00		\$0.00	(\$180.00)	
741 NEW EQUIPMENT	\$1,457.62	\$597.00		\$1,951.00	\$1,354.00	
742 REPLACEMENT EQUIP	\$269.70	\$425.00		\$400.00	(\$25.00)	
810 DUES/FEES	\$0.00	\$750.00		\$750.00	\$0.00	
TOTALS- FUNCTION 1100 REGULAR ED.:	\$784,118.00	\$784,359.00		\$878,660.00	\$94,301.00	
FUNCTION 1200 SPECIAL ED.						
110 SPECIAL ED PROF SALARIES	\$24,812.03	\$21,823.00		\$22,696.00	\$873.00	
112 SUPPORT STAFF SALARIES:	\$33,748.12	\$30,527.00		\$24,022.00	(\$6,505.00)	
120 TEMPORARY HELP	\$0.00	\$300.00		\$300.00	\$0.00	
211 HEALTH INSURANCE	\$2,063.79	\$2,299.00		\$4,742.00	\$2,443.00	
214 WORKER'S COMP	\$0.00	\$404.00		\$362.00	(\$42.00)	
221 EMPLOYEE RETIREMENT	\$1,189.36	\$1,127.00		\$635.00	(\$492.00)	

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98 EXPENSES	1998-99 APPROVED BUDGET	1999-2000 PROPOSED BUDGET	DIFFERENCE
<u>FUNCTION 1200 SPECIAL ED. (CONT)</u>				
222 TEACHER RETIREMENT	\$738.44	\$666.00	\$674.00	\$8.00
230 FICA	\$4,017.89	\$4,028.00	\$3,596.00	(\$432.00)
260 UNEMPLOYMENT COMP	\$175.31	\$403.00	\$278.00	(\$125.00)
310 INSTRUCTION SVCS	\$2,780.00	\$0.00	\$7,420.00	\$7,420.00
331 OCCUP. THERAPY	\$8,746.48	\$9,900.00	\$7,255.00	(\$2,645.00)
333 PHYSICAL THERAPY	\$845.00	\$2,520.00	\$2,520.00	\$0.00
569 TUITION - OTHER	\$3,400.00	\$6,800.00	\$7,000.00	\$200.00
580 TRAVEL, LODGING, FOOD	\$766.76	\$200.00	\$200.00	\$0.00
610 SPEC ED SUPPLIES	\$207.79	\$1,088.00	\$284.00	(\$804.00)
630 SPEC ED BOOKS	\$336.64	\$670.00	\$200.00	(\$470.00)
741 SPEC ED NEW EQUIPMENT	\$72.96	\$145.00	\$350.00	\$205.00
TOTALS- FUNCTION 1200 SPECIAL ED.:	\$83,900.57	\$82,900.00	\$82,534.00	(\$366.00)
<u>FUNCTION 1250 TITLE I</u>				
110 TITLE 1 SALARY	\$13,612.76	\$15,545.00	\$15,942.00	\$397.00
211 TITLE 1 HEALTH INSURANCE	\$753.91	\$805.00	\$2,990.00	\$2,185.00
214 TITLE 1 WORKERS' COMP	\$0.00	\$120.00	\$123.00	\$3.00
222 TITLE 1 TEACHER RETIREMENT	\$413.55	\$474.00	\$473.00	(\$1.00)
230 TITLE 1 FICA	\$1,036.66	\$1,189.00	\$1,220.00	\$31.00
260 TITLE 1 UNEMPLOY COMP	\$40.57	\$28.00	\$76.00	\$48.00
TOTALS- FUNCTION 1250 TITLE I:	\$15,857.45	\$18,161.00	\$20,824.00	\$2,663.00
<u>FUNCTION 1270 INNOVATIVE EDUCATION</u>				
610 OM SUPPLIES	\$0.00	\$185.00	\$185.00	\$0.00
630 OM BOOKS	\$0.00	\$15.00	\$15.00	\$0.00
810 OM MEMBERSHIP	\$135.00	\$400.00	\$400.00	\$0.00
TOTALS- FUNCTION 1270 INNOVATIVE EDUCATION:	\$135.00	\$600.00	\$600.00	\$0.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98	1998-99	1999-2000	DIFFERENCE
	EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	
FUNCTION 1300 VOCATIONAL EDUCATION				
562 VOC ED OUT-OF-STATE TUITION	\$15,200.00	\$11,400.00	\$16,000.00	\$4,600.00
TOTALS- FUNCTION 1300 VOCATIONAL EDUCATION:	\$15,200.00	\$11,400.00	\$16,000.00	\$4,600.00
FUNCTION 1410 CO-CURRICULAR				
610 CO-CURR SUPPLIES	\$57.25	\$100.00	\$300.00	\$200.00
611 CO-CURR UNIFORMS	\$0.00	\$100.00	\$200.00	\$100.00
TOTALS- FUNCTION 1410 CO-CURRICULAR:	\$57.25	\$200.00	\$500.00	\$300.00
FUNCTION 1420 SUMMER SCHOOL				
110 SS SALARIES	\$0.00	\$1,321.00	\$0.00	(\$1,321.00)
310 INSTRUCTION SVCS	\$0.00	\$0.00	\$1,000.00	\$1,000.00
331 OCCUP. THERAPY	\$0.00	\$378.00	\$0.00	(\$378.00)
569 TUITION - OTHER	\$0.00	\$940.00	\$0.00	(\$940.00)
TOTALS- FUNCTION 1420 SUMMER SCHOOL:	\$0.00	\$2,639.00	\$1,000.00	(\$1,639.00)
FUNCTION 2112 ATTENDANCE				
390 TRUANT OFFICER	\$0.00	\$10.00	\$10.00	\$0.00
TOTALS- FUNCTION 2112 ATTENDANCE:	\$0.00	\$10.00	\$10.00	\$0.00
FUNCTION 2120 GUIDANCE				
110 GUIDANCE SALARY	\$4,553.40	\$0.00	\$5,266.00	\$5,266.00
214 GUIDANCE WORKERS' COMP	\$0.00	\$0.00	\$41.00	\$41.00
230 GUIDANCE FICA	\$348.34	\$0.00	\$403.00	\$403.00
260 GUIDANCE UNEMPLOY COMP	\$13.63	\$0.00	\$50.00	\$50.00
610 TEST & GUIDANCE SUPPLIES	\$453.65	\$0.00	\$150.00	\$150.00
630 GUIDANCE BOOKS	\$73.12	\$0.00	\$150.00	\$150.00
TOTALS - FUNCTION 2120 GUIDANCE	\$5,442.14	\$0.00	\$6,060.00	\$6,060.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98	1998-99	1999-2000	DIFFERENCE
	EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	
<u>FUNCTION 2125 RECORD MAINTENANCE</u>				
360 TEST SCORING	\$273.08	\$0.00	\$0.00	\$0.00
TOTALS - FUNCTION 2125 RECORD MAINT.	\$273.08	\$0.00	\$0.00	\$0.00
<u>FUNCTION 2130 HEALTH</u>				
110 HEALTH SALARY	\$3,089.24	\$3,085.00	\$4,221.00	\$1,136.00
214 HEALTH WORKERS' COMP	\$0.00	\$24.00	\$33.00	\$9.00
230 HEALTH FICA	\$236.32	\$236.00	\$323.00	\$87.00
260 HEALTH UNEMP COMP	\$9.25	\$30.00	\$39.00	\$9.00
330 HEALTH PHYSICALS & DENTAL PROGRAM	\$0.00	\$250.00	\$250.00	\$0.00
610 HEALTH SUPPLIES	\$193.62	\$200.00	\$225.00	\$25.00
630 HEALTH BOOKS	\$84.90	\$50.00	\$50.00	\$0.00
TOTALS- FUNCTION 2130 HEALTH:	\$3,613.33	\$3,875.00	\$5,141.00	\$1,266.00
<u>FUNCTION 2140 PSYCHOLOGICAL SVCS.</u>				
330 PSYCHOLOGICAL SERVICES	\$0.00	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 2140 PSYCHOLOGICAL SVCS.:	\$0.00	\$0.00	\$0.00	\$0.00
<u>FUNCTION 2150 SPEECH/LANGUAGE</u>				
310 INSTRUCTION SVCS	\$7,592.00	\$4,000.00	\$9,140.00	\$5,140.00
610 SPEECH SUPPLIES	\$0.00	\$0.00	\$285.00	\$285.00
TOTALS - FUNCTION 2150 SPEECH/LANGUAGE	\$7,592.00	\$4,000.00	\$9,425.00	\$5,425.00
<u>FUNCTION 2159 SUMMER SCHOOL SPEECH</u>				
310 INSTRUCTION SVCS:	\$222.19	\$1,513.00	\$525.00	(\$988.00)
TOTALS- FUNCTION 2159 SUMMER SCHOOL SPEECH:	\$222.19	\$1,513.00	\$525.00	(\$988.00)
<u>FUNCTION 2190 OTHER PUPIL SUPPORT SVCS</u>				
890 FIELD TRIP ENTRANCE FEES	\$1,298.80	\$1,000.00	\$2,000.00	\$1,000.00
TOTALS- FUNCTION 2190 OTHER PUPIL SUPP. SVCS:	\$1,298.80	\$1,000.00	\$2,000.00	\$1,000.00

Provided by SAU IDEA grant

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98	1998-99	1999-2000	DIFFERENCE
	EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	
FUNCTION 2212 CURRICULUM DEVELOPMENT				
320 CURRICULUM DEVELOPMENT	\$636.00	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 2212 CURRICULUM DEV	\$636.00	\$0.00	\$0.00	\$0.00
FUNCTION 2213 STAFF TRAINING				
270 TUITION REIMBURSEMENT	\$1,143.00	\$2,000.00	\$2,000.00	\$0.00
320 INSTRUCTION IMPROVEMENT SVCS.	\$0.00	\$0.00	\$329.00	\$329.00
TOTALS- FUNCTION 2213 STAFF TRAINING:	\$1,143.00	\$2,000.00	\$2,329.00	\$329.00
FUNCTION 2222 LIBRARY				
610 LIBRARY SUPPLIES	\$58.45	\$65.00	\$65.00	\$0.00
630 BOOKS	\$363.40	\$400.00	\$475.00	\$75.00
640 LIBRARY PERIODICALS	\$51.85	\$75.00	\$0.00	(\$75.00)
TOTALS- FUNCTION 2222 LIBRARY:	\$473.70	\$540.00	\$540.00	\$0.00
FUNCTION 2223 AUDIO VISUAL				
610 AV SUPPLIES	\$716.34	\$1,000.00	\$1,000.00	\$0.00
741 AV EQUIPMENT	\$0.00	\$0.00	\$2,000.00	\$2,000.00
TOTALS- FUNCTION 2223 AUDIO VISUAL:	\$716.34	\$1,000.00	\$3,000.00	\$2,000.00
FUNCTION 2311 SCHOOL BOARD				
112 SUPPORT STAFF SALARIES	\$950.00	\$0.00	\$0.00	\$0.00
230 FICA	\$72.69	\$0.00	\$0.00	\$0.00
270 TUITION REIMB	\$0.00	\$260.00	\$260.00	\$0.00
522 LIABILITY INSURANCE	\$0.00	\$1,730.00	\$1,730.00	\$0.00
540 ADVERTISING	\$162.10	\$800.00	\$700.00	(\$100.00)
630 BOOKS	\$62.31	\$20.00	\$20.00	\$0.00
640 PERIODICALS	\$0.00	\$150.00	\$150.00	\$0.00
810 DUES/FEES	\$1,677.33	\$1,622.00	\$1,774.00	\$152.00
890 MISC	\$50.00	\$100.00	\$100.00	\$0.00
TOTALS- FUNCTION 2311 SCHOOL BOARD:	\$2,974.43	\$4,682.00	\$4,734.00	\$52.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98	1998-99	1999-2000	DIFFERENCE
	EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	
FUNCTION 2313 TREASURER				
112 SUPPORT STAFF SALARIES	\$300.00	\$300.00	\$300.00	\$0.00
214 WORKERS' COMP	\$0.00	\$3.00	\$3.00	\$0.00
230 FICA	\$22.95	\$24.00	\$23.00	(\$1.00)
260 UNEMPLOYMENT COMP	\$0.00	\$3.00	\$3.00	\$0.00
531 TELEPHONE	\$0.00	\$15.00	\$15.00	\$0.00
532 POSTAGE	\$192.00	\$180.00	\$180.00	\$0.00
550 PRINTING	\$33.55	\$500.00	\$500.00	\$0.00
610 SUPPLIES	\$151.48	\$75.00	\$75.00	\$0.00
890 MISC	\$0.00	\$103.00	\$103.00	\$0.00
TOTALS- FUNCTION 2313 TREASURER:	\$699.98	\$1,203.00	\$1,202.00	(\$1.00)
FUNCTION 2314 DISTRICT MEETING				
112 SUPPORT STAFF SALARIES	\$30.00	\$30.00	\$24.00	(\$6.00)
230 FICA	\$0.00	\$2.00	\$2.00	\$0.00
260 UNEMPLOYMENT COMP	\$2.30	\$3.00	\$3.00	\$0.00
540 ADVERTISING	\$86.00	\$0.00	\$100.00	\$0.00
550 PRINTING	\$0.00	\$38.00	\$38.00	\$0.00
TOTALS- FUNCTION 2314 DISTRICT MEETING:	\$118.30	\$73.00	\$167.00	\$94.00
FUNCTION 2315 LEGAL				
380 LEGAL FEES	\$302.50	\$250.00	\$250.00	\$0.00
TOTALS- FUNCTION 2315 LEGAL:	\$302.50	\$250.00	\$250.00	\$0.00
FUNCTION 2317 AUDIT				
390 MISC. SERVICES	\$2,100.00	\$2,100.00	\$2,100.00	\$0.00
TOTALS- FUNCTION 2317 AUDIT:	\$2,100.00	\$2,100.00	\$2,100.00	\$0.00
FUNCTION 2321 OFFICE OF SUPERINTENDENT				
351 SAU SERVICES	\$27,721.00	\$29,934.00	\$35,222.00	\$5,288.00
TOTALS- FUNCTION 2321 OFFICE OF SUPT:	\$27,721.00	\$29,934.00	\$35,222.00	\$5,288.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98	1998-99	1999-2000	DIFFERENCE
	EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	
FUNCTION 2410 PRINCIPAL				
111 PRINCIPAL SALARY	\$24,734.52	\$23,316.00	\$24,249.00	\$933.00
112 SUPPORT STAFF SALARIES	\$8,237.14	\$8,588.00	\$8,931.00	\$343.00
211 HEALTH INSURANCE	\$1,220.15	\$1,494.00	\$1,375.00	(\$119.00)
213 DISABILITY INSURANCE	\$0.00	\$0.00	\$126.00	\$126.00
214 WORKER'S COMP	\$0.00	\$246.00	\$255.00	\$9.00
221 EMPLOYEE RETIREMENT	\$352.71	\$368.00	\$379.00	\$11.00
222 TEACHER RETIREMENT	\$745.73	\$712.00	\$720.00	\$8.00
230 FICA	\$2,522.29	\$2,441.00	\$2,538.00	\$97.00
260 UNEMPLOYMENT COMP	\$98.70	\$116.00	\$152.00	\$36.00
270 TUITION REIMB	\$155.00	\$200.00	\$1,000.00	\$800.00
390 MISC. SERVICES	\$0.00	\$200.00	\$300.00	\$100.00
531 TELEPHONE	\$2,128.95	\$2,300.00	\$4,756.00	\$2,456.00
532 POSTAGE	\$504.02	\$400.00	\$500.00	\$100.00
550 PRINTING	\$258.87	\$400.00	\$400.00	\$0.00
580 TRAVEL	\$337.20	\$200.00	\$200.00	\$0.00
610 SUPPLIES	\$70.76	\$200.00	\$200.00	\$0.00
630 BOOKS	\$10.00	\$0.00	\$0.00	\$0.00
741 EQUIPMENT	\$843.97	\$0.00	\$0.00	\$0.00
810 DUES/FEES	\$470.00	\$500.00	\$500.00	\$0.00
TOTALS- FUNCTION 2410 PRINCIPAL:	\$42,690.01	\$41,681.00	\$46,581.00	\$4,900.00
FUNCTION 2542 BUILDINGS				
112 CUSTODIAN SALARIES	\$9,230.90	\$7,838.00	\$9,788.00	\$1,950.00
214 CUSTODIAN WORKERS' COMP	\$0.00	\$361.00	\$451.00	\$90.00
221 CUSTODIAN RETIREMENT	\$50.30	\$0.00	\$415.00	\$415.00
230 CUSTODIAN FICA	\$706.16	\$600.00	\$749.00	\$149.00
260 CUSTODIAN UNEMPLOYMENT COMP	\$27.63	\$80.00	\$76.00	(\$4.00)
420 WATER & SEWAGE	\$1,665.00	\$1,200.00	\$1,200.00	\$0.00
431 RUBBISH REMOVAL	\$1,146.00	\$1,200.00	\$1,200.00	\$0.00
440 CONTRACTED REPAIRS/MAINT SERVICE	\$8,463.25	\$6,500.00	\$10,400.00	\$3,900.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98	1998-99	1999-2000	DIFFERENCE
	EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	
<u>2542 BUILDINGS - CONTINUED</u>				
442 MAINTENANCE CONTRACTS	\$6,705.61	\$125.00	\$0.00	(\$125.00)
521 PROPERTY INS	\$2,366.00	\$2,500.00	\$2,500.00	\$0.00
580 CUSTODIAN TRAVEL	\$0.00	\$50.00	\$50.00	\$0.00
610 BLDG SUPPLIES	\$4,278.11	\$2,500.00	\$3,000.00	\$500.00
652 ELECTRICITY	\$10,121.41	\$11,000.00	\$11,000.00	\$0.00
657 PROPANE GAS	\$6,593.29	\$9,000.00	\$9,000.00	\$0.00
742 REPLACEMENT EQUIP	\$566.68	\$500.00	\$500.00	\$0.00
TOTALS- FUNCTION 2542 BUILDINGS:	\$51,920.34	\$43,454.00	\$50,329.00	\$6,875.00
<u>FUNCTION 2543 GROUNDS</u>				
440 GROUNDS REPAIRS	\$1,173.50	\$1,000.00	\$1,900.00	\$900.00
TOTALS- FUNCTION 2543 GROUNDS:	\$1,173.50	\$1,000.00	\$1,900.00	\$900.00
<u>FUNCTION 2544 EQUIPMENT</u>				
440 EQUIP REPAIRS & MAINT	\$1,644.81	\$2,800.00	\$2,800.00	\$0.00
TOTALS- FUNCTION 2544 EQUIPMENT:	\$1,644.81	\$2,800.00	\$2,800.00	\$0.00
<u>FUNCTION 2552 TRANSPORTATION</u>				
513 REGULAR TRANSPORTATION	\$31,712.76	\$32,665.00	\$32,665.00	\$0.00
TOTALS- FUNCTION 2552 TRANSPORTATION:	\$31,712.76	\$32,665.00	\$32,665.00	\$0.00
<u>FUNCTION 2553 HANDICAP TRANS.</u>				
513 HANDICAPPED TRANSPORTATION	\$2,347.88	\$9,000.00	\$9,090.00	\$90.00
TOTALS- FUNCTION 2553 HANDICAP TRANS.:	\$2,347.88	\$9,000.00	\$9,090.00	\$90.00
<u>FUNCTION 2554 FIELD TRIPS</u>				
513 FIELD TRIP TRANSPORTATION	\$562.75	\$500.00	\$1,000.00	\$500.00
TOTALS- FUNCTION 2554 FIELD TRIPS:	\$562.75	\$500.00	\$1,000.00	\$500.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1997-98 EXPENSES	1998-99 APPROVED BUDGET	1999-2000 PROPOSED BUDGET	DIFFERENCE
FUNCTION 2558 SS HANDICAP TRANS.				
513 SS HANDICAP TRANSPORTATION	\$0.00	\$540.00	\$0.00	(\$540.00)
TOTALS - FUNCTION 2558 SS HANDICAP TRANS.	\$0.00	\$540.00	\$0.00	(\$540.00)
FUNCTION 2559 VOCATIONAL TRANS.				
513 VOCATIONAL TRANSPORTATION	\$476.00	\$0.00	\$476.00	\$476.00
TOTALS- FUNCTION 2559 VOCATIONAL TRANS.	\$476.00	\$0.00	\$476.00	\$476.00
FUNCTION 4600 BUILDING IMPROVEMENT				
460 BUILDING CONSTRUCTION	\$0.00	\$1.00	\$0.00	\$0.00
TOTALS- FUNCTION 4600 BUILDING IMPROVEMENT:	\$0.00	\$1.00	\$1.00	\$0.00
FUNCTION 5100 DEBT SERVICE				
830 BOND PRINCIPAL	\$26,000.00	\$26,000.00	\$26,000.00	\$0.00
841 BOND INTEREST	\$20,747.50	\$19,023.00	\$17,297.00	(\$1,726.00)
TOTALS- FUNCTION 5100 DEBT SERVICE:	\$46,747.50	\$45,023.00	\$43,297.00	(\$1,726.00)
FUNCTION 5200 TRANSFER				
880 TRANSFER TO ENDOWMENT FUND	\$0.00	\$0.00	\$2,638.00	\$2,638.00
TOTALS - FUNCTION 5200 TRANSFER	\$0.00	\$0.00	\$2,638.00	\$2,638.00
FUNCTION 5240 TRANSFER TO FOOD SERVICE				
880 TRANSFER TO SCHOOL LUNCH FUND	\$4,463.68	\$1.00	\$1.00	\$0.00
TOTALS- FUNCTION 5240 TRANSFER TO FOOD SRVC:	\$4,463.68	\$1.00	\$1.00	\$0.00
TOTALS- FUND 01 GENERAL FUND:	\$1,138,334.29	\$1,129,104.00	\$1,263,601.00	\$134,497.00
FEDERAL PROJECTS				
TOTALS- FUND 02 FEDERAL PROJECTS:	\$0.00	\$1.00	\$0.00	(\$1.00)

NOTE: All Federal Funds now flow through and are managed by the SAU Budget.

WARREN SCHOOL DISTRICT DETAILED BUDGET

FUND 04

ACCOUNT NUMBER / DESCRIPTION	1997-98 EXPENSES	1998-99 APPROVED BUDGET	1999-2000 PROPOSED BUDGET	DIFFERENCE
<u>FUNCTION 2560 FOOD SERVICE</u>				
112 FOOD SERVICE SALARIES	\$15,010.26	\$15,048.00	\$15,007.00	(\$41.00)
120 FOOD SERVICE SUBSTITUTES	\$177.01	\$300.00	\$300.00	\$0.00
214 FOOD SERVICE WORKERS' COMP	\$0.00	\$708.00	\$706.00	(\$2.00)
230 FOOD SERVICE FICA	\$1,161.82	\$1,174.00	\$1,171.00	(\$3.00)
260 FOOD SERVICE UNEMP COMP	\$44.94	\$131.00	\$139.00	\$8.00
440 FOOD SERVICE REPAIRS/MAINT	\$0.00	\$300.00	\$300.00	\$0.00
580 FOOD SERVICE TRAVEL	\$0.00	\$25.00	\$25.00	\$0.00
610 FOOD SERVICE SUPPLIES	\$635.11	\$1,500.00	\$1,500.00	\$0.00
620 FOOD SERVICE FOOD	\$10,675.83	\$8,500.00	\$10,000.00	\$1,500.00
810 FOOD SERVICE DUES & FEES	\$2.00	\$10.00	\$10.00	\$0.00
TOTALS- FUNCTION 2560 FOOD SERVICE:	\$27,706.97	\$27,696.00	\$29,158.00	\$1,462.00
TOTALS- FUND 04 FOOD SERVICE:	\$27,706.97	\$27,696.00	\$29,158.00	\$1,462.00
TOTAL BUDGET:	\$1,166,041.26	\$1,157,341.00	\$1,292,759.00	\$135,418.00

TO THE SCHOOL BOARD AND CITIZENS OF WARREN, I SUBMIT MY FOURTH ANNUAL REPORT

SAU 23 has had a welcome year of stability and emphasis on programs. Wayne Fortier resumed the Chair of the SAU 23 Board, taking over from Denis Ward of Monroe who ended his School Board service to Monroe in March 1998. Sarah Lester of Warren was elected Vice Chair. The SAU 23 Board Members of Bath, Benton, Haverhill, Piermont and Warren worked diligently to plan for the exit of Monroe in July 1999. While it was inevitable that the remaining districts would have to assume a higher SAU Assessment without Monroe, the Board was able to contain SAU core costs, as displayed in the SAU Assessment History chart that follows.

Some of the best news of this year has been the stabilizing of SAU Finance Office operations. The SAU 23 Board entered a contract with TRACE Educational Consultants in Lebanon for the services of a Business Administrator for 60 days during the year. Arne Amalixsen, the TRACE Business Administrator, has worked closely with the Finance Office Staff led by Pat Amsden, our Accounts Manager, with help from Jean Sutherland, Payroll/Personnel, and Connie Verratti, Accounts Payable. This configuration has worked extremely well, with District and SAU financial records receiving high marks from our auditors for being in the best shape ever - a welcome message.

The Special Needs Office is experiencing a smooth year under the leadership of Michael Penkert, Director of Instructional Support Services, and Sandee Rutherford, the Assistant Director. The skills these two bring to the Special Needs Program and to other student support issues can be measured by the success of those programs over the past year. SAU 23 received the final report from a New Hampshire Department of Education (NH DOE) IDEA Review Team on each district's special education program. Schools were praised for their efficacy in providing special programs for our students. We thank David James, Monroe Principal, for skillfully Chairing the SAU 23 IDEA Assessment Committee, which included representatives from all SAU 23 schools as well as consultants from SERESC and the NH DOE.

The SAU 23 Board entered a five-year lease agreement with the Town of Haverhill for offices in the renovated "original classrooms" section of the Town Offices. Construction, funded by a Community Development Block Grant, is scheduled to be completed by the spring or summer, 1999.

In Warren, the School Board has experienced changes in membership this year. Both Pat Hight and Carol Mitchell ended their School Board service in the spring of 1998, with Pat leaving in March and Carol in April. Paula Boutin joined Sarah Lester on the Board in April, with Don McKay joining in June. Sarah served as Board Chair through December 1998 when Don McKay taking over the role. In November, Paula Boutin resigned from the Board. Eileen Clark was appointed to fill that position.

Frequent School Board changes are often a measure of discord in a town, and Warren over the past year has experienced discord over the school budget. District voters cut over \$17,000 from the school budget proposal in March 1998 and demanded that the school resume half-day kindergarten. The kindergarten reduction was made in spite of the faculty, administration and parent reports of a highly successful full day program that had been established. The budget cuts eliminated positions at the school. The music program was originally targeted for a cut because the music teacher was not returning. However, when the Art teaching position became vacant, the Board followed the faculty recommendation to hire a music teacher, with the classroom teachers assuming art responsibilities. The Guidance Program was also eliminated by the cut, although by November it became clear that guidance had to be reinstated to comply with IEPs (individualized education plans) of special education students. Being out of compliance on the IEPs left the school vulnerable to lawsuit. A new program was begun in December 1998. Other program and supply budgets were cut to meet the voters' decision to reduce the budget by \$17,000. The Board was able to keep the full-time faculty, a crucial decision in support of Warren's educational program.

Unfortunately, the budget reductions jeopardize the school's current School Approval Status with the New Hampshire Department of Education. The minimum standards for elementary schools require that students have art, music and guidance. The current budget proposal that follows includes Art, with the intent to retain School Approval Status. It is important to maintain this status in order not to jeopardize Warren's Foundation Aid funding from the state. This funding, which increases \$162,756 in the 1999-2000 school year, is a crucial part of Warren's school funding ability.

With the \$17,000 budget cut, WVS struggled to meet our goals this year.

1. Promote readiness for learning. The loss of full day kindergarten was a blow to the long range plan to improve test scores at the school. While all research indicates the importance of an enriched early learning environment as a crucial ingredient of future academic success, voters determined that half-day kindergarten was what was needed. The very successful full day program ended after one year.

2. Empower students to be successful learners. Thanks to the dedication of the WVS faculty, staff and Principal, Jeff Porter, K-6 students still received a rich educational program this year. Teachers stepped up to the challenge of re-arranging programs and postponing some purchases to accommodate the budget cuts. A special grant, written by teachers and the principal, funded an Artist in Residence, which helped to make up for the absence of an art teacher. The final program, a student depiction of the history of Warren, was a standing-room-only school performance, which stands out as a highlight of the year.

Faculty, administration and the School Board continue to monitor Warren's scores on the New Hampshire Assessment tests of third and sixth graders. As

the scores suggest, we still have work to do to bring students up to state averages. Cuts to the educational program make that job more difficult, however the faculty and principal did an excellent job of analyzing each item on the test to determine in which areas the students needed most help. Next year, SAU 23 schools will have the service of a Reading and Mathematics Specialist to work with teachers on strengthening our instructional programs. This is another step which should help Warren students do better on the assessments.

3. Create a safe, positive school. Warren faculty and staff have grappled with revising the school behavior management plan over the past year. They have developed a set of clear, simple rules for students to follow and have been successful in putting this plan into effect. Overall, WVS remains a very positive school for students and families, again, thanks to the dedication of an excellent faculty and staff and the leadership of a very committed principal.

4. Ensure professionalism in all employees. The School Board has added funds to the professional development line of the budget in order to encourage teachers to participate in more workshops and course work which will benefit the educational program. The support of ongoing training for employees is a key part of every workplace. New approaches to instruction and new technology available make this an important investment for WVS teachers.

Access to learning through technology will expand dramatically for students in the coming years, thanks to WVS's Technology & Literacy grant award for \$42,334. This funding will purchase at least 25 computers and printers for the school and, with additional assistance from the federally subsidized Wings program, will wire each classroom to INTERNET. Professional development for the faculty is also funded, along with access to a Technology Coordinator one day per week.

5. Inform the community of our work. The publication of the Superintendent's SAU 23 NOTES monthly is one way of letting the public know about issues and activities that happen over the course of the year. I am very pleased with the comments I have received from Warren parents, indicating that people do read the NOTES. I am also receiving more e-mail from community members with ideas or questions. (Contact the Superintendent at ljnelson@together.net.)

The School Board has initiated a monthly newsletter of the Board, a very effective way of informing parents about school programs and issues. The School Board is very concerned that full-house attendance at school holiday programs is not matched by parent participation in the School District Meeting in March. Few parents were in attendance at the March 1998 meeting which took a substantial amount of funding out of the budget. The newsletters are intended, in part, to help parents understand the importance of participating in School Board and District meetings. Parents voices are always important in making decisions about local schools.

6. Develop fiscally responsible budgets. Balancing educational program needs and taxpayer concerns about spending growth is a difficult task, at best. The School Board understands these competing priorities and keeps them in the forefront of decision making. Warren's school budget that follows reflects the School Board's effort to support a strong academic program while being sensitive to the need to hold education costs to an affordable level for taxpayers. The academic program remains level-funded, with slight increases in faculty benefits as the only new addition. As the chart that follows indicates, the town of Warren have held the costs of the K-6 local school below the inflation rate over the past nine years. The only real additional costs have been those of tuition. Some of the increase is due to actual tuition rate increases; however, most of the increase is in the sheer number of Warren students in grades seven through twelve. The town has added several new tuition students to the budget this year, which accounts for the deficit appropriation request on the Warrant. Ironically, for the past two years, voters have rejected a tuition cap that would have saved the town thousands of dollars each year. With two years of failure in supporting a tuition cap, the School Board has not placed another Article for capping on the Warrant. It seems clear that District voters want to retain school choice, regardless of the cost.

The School Board has established a Committee to Study the Feasibility of Returning the Seventh and Eighth Graders to Warren. This committee will have a year to investigate the pros and cons of this and will report to the Board and District Voters in March 2000. Hopefully, by that time the state funding responsibilities will be clear and School Boards will have a more stable revenue stream. For this year, funding remains primarily the town's responsibility.

Respectfully submitted,
Linda J. Nelson
Superintendent

SAU #23 DISTRICT ASSESSMENTS

DISTRICT	1998-99 TOTAL PERCENT	1998-99 APPORTIONMENT	1999-200 TOTAL PERCENT	1999-2000 APPORTIONMENT	1998-99/1999-00 DIFFERENCE
BATH	9.85%	\$36,855	13.47%	\$48,437	\$11,582
BENTON	1.48%	\$5,538	1.91%	\$6,868	\$1,330
HAVERHILL	55.24%	\$206,687	64.25%	\$231,040	\$24,353
MONROE	17.25%	\$64,543	0.00%	\$0	(\$64,543)
PIERMONT	8.18%	\$30,606	10.58%	\$38,027	\$7,421
WARREN	8.00%	\$29,933	9.80%	\$35,222	\$5,289
TOTAL	100.00%	\$374,160	100.00%	\$359,595	(\$14,565)

SAU #23 ASSESSMENT HISTORY

YEAR	1993-94	1994-95	1995-96	1996-97	1997-98	1998-99	1999-2000
TOTAL	\$708,532	\$583,496	\$371,719	\$390,882	\$392,644	\$374,160	\$359,594

SCHOOL ADMINISTRATIVE UNIT #23 PROJECTED REVENUES

Local Revenue		1999-2000
1336	Tuition - French Pond	\$130,329
1337	Tuition -French Pond Summer School	\$6,373
1942	Itinerants	\$58,342
1510	Interest	\$5,000 *
1947	Speech/ Language	\$92,713
5220	Transfer from Federal Projects	\$13,700 *
Total Revenue Fund I		\$306,457
Revenue from Federal and State Sources		
4410	Title I	\$328,116
4410	Title II	\$15,048
4470	94-142 Psychologist	\$86,000
4470	Pre - School	\$5,774
4480	Title IV Drug/Alcohol	\$7,566
4490	Title VI	\$14,292
Total Federal and State Revenues		\$456,796
TOTAL REVENUE		
District Assessment		\$763,253
Use of Fund Balance		\$359,595
		\$25,000 *
GRAND TOTAL		\$1,147,848

* These amounts reduce the assessment from \$403,295 shown in budget

School Administrative Unit #23

Report of the Superintendent's and Business Administrator's Salaries

Section 5, Chapter 243, Laws of 1953 of the State of New Hampshire requires that school district annual reports show the total amount paid to the Superintendent and Business Administrator.

One-half of the School Administrative Unit expenses is prorated among the school districts of the Unit on the basis of adjusted valuation. One-half is prorated on the basis of average daily membership in the schools for the previous school year ending June 30. The Superintendent of SAU #23 during the 1998-99 school year will receive a salary of \$70,000. The Business Administrator position is a contracted consultant service for \$18,000. Both are prorated among the school districts. The table below shows the proration of the salary to each school district:

1998-99		
Superintendent Salary		
Bath	\$6,895	9.85%
Benton	\$1,036	1.48%
Haverhill Cooperative	\$38,668	55.24%
Monroe	\$12,075	17.25%
Piermont	\$5,726	8.18%
Warren	\$5,600	8.00%
TOTAL	\$70,000	
Business Administrator Contracted Consultant		
Bath	\$1,773	9.85%
Benton	\$ 266	1.48%
Haverhill Cooperative	\$9,943	55.24%
Monroe	\$3,105	17.25%
Piermont	\$1,473	8.18%
Warren	\$1,440	8.00%
TOTAL	\$18,000	

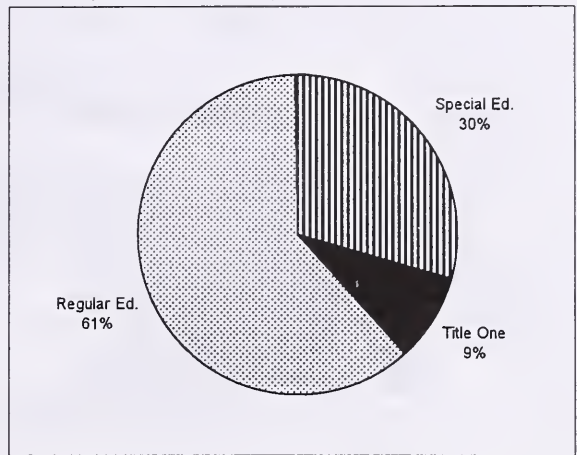
SCHOOL ADMINISTRATIVE UNIT #23 1999-2000 BUDGET

	1997-98	1998-99	1999-2000	1999-2000	
	EXPENDITURES	BUDGET	BUDGET	ASSESSMENT	DIFFERENCE
FUND 1 GENERAL FUND					
1100 Regular Programs	\$78,325	\$83,554	\$58,342	\$0	(\$25,212)
1230 French Pond	\$117,705	\$121,290	\$125,654	\$0	\$4,364
1425 FPS Summer School	\$4,547	\$6,085	\$6,073	\$0	(\$12)
2140 Psychological Services	\$1,065	\$5,000	\$0	\$0	(\$5,000)
2150 Speech and Audiology	\$64,581	\$69,544	\$90,194	\$0	\$20,650
2159 Speech - Summer School	\$2,279	\$2,524	\$2,519	\$0	(\$5)
2212 Curriculum Development	\$145	\$1,450	\$0	\$0	(\$1,450)
2213 Instructional Staff Training	\$1,584	\$3,150	\$2,000	\$2,000	(\$1,150)
2311 School Board	\$404	\$1,295	\$1,492	\$1,492	\$197
2313 SAU Treasurer	\$2,166	\$2,458	\$2,454	\$2,454	(\$4)
2315 Legal	\$365	\$500	\$500	\$500	\$0
2317 Audit	\$9,646	\$2,500	\$2,500	\$2,500	\$0
2321 Office of the Superintendent	\$276,030	\$277,495	\$295,557	\$295,557	\$18,062
2330 Special Educ. Admin. Services	\$73,178	\$74,811	\$68,292	\$68,292	(\$6,519)
2542 Operation of Buildings	\$20,000	\$20,000	\$20,000	\$20,000	\$0
2544 Care and Upkeep Equipment	\$9,656	\$10,500	\$10,500	\$10,500	\$0
2557 FPS Transportation	\$4,338	\$4,925	\$4,675	\$0	(\$250)
2558 FPSS Transportation	\$119	\$300	\$300	\$0	\$0
GENERAL FUND TOTAL	\$666,133	\$687,381	\$691,052	\$403,295	\$3,671
FUND 2 FEDERAL/STATE PROGRAMS					
Title I Programs	\$338,677	\$338,116	\$328,116		(\$10,000)
Title 2 Eisenhower Funds	\$22,245	\$23,335	\$15,048		(\$8,287)
Title 6 Innovative Education	\$16,318	\$15,685	\$14,292		(\$1,393)
Title 4 Safe & Drug Free Scho	\$8,353	\$8,209	\$7,566		(\$643)
Governor's Grants	\$33,000	\$0	\$0		\$0
IDEA SPED Funds	\$98,315	\$99,774	\$91,774		(\$8,000)
FUND 2 TOTAL	\$516,908	\$485,119	\$456,796	\$0	(\$28,323)
SAU BUDGET TOTAL	\$1,183,041	\$1,172,500	\$1,147,848	\$403,295	(\$24,652)

WARREN SCHOOL DISTRICT

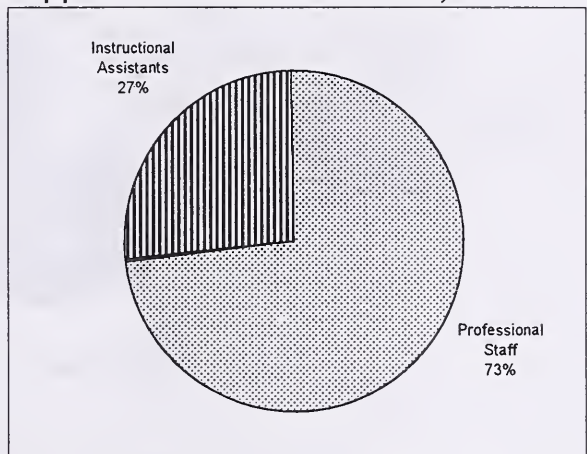
STUDENT POPULATION AT WARREN VILLAGE SCHOOL 1998 - 99 (as of 1-9-99)

Special Ed.	28
Title One	8
Regular Ed.	58
TOTAL STUDENTS	94



STAFF POPULATION 1998 - 99 (Administrators and SAU support services not included)

Professional Staff	7.3
Instructional Assistants	2.7
FTE	10

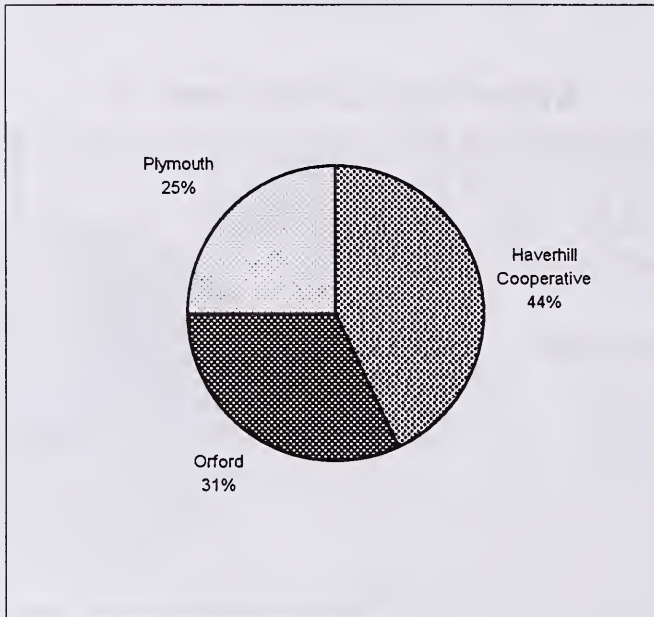


WARREN SCHOOL DISTRICT 1998-99

STUDENTS TUITIONED TO OTHER DISTRICTS

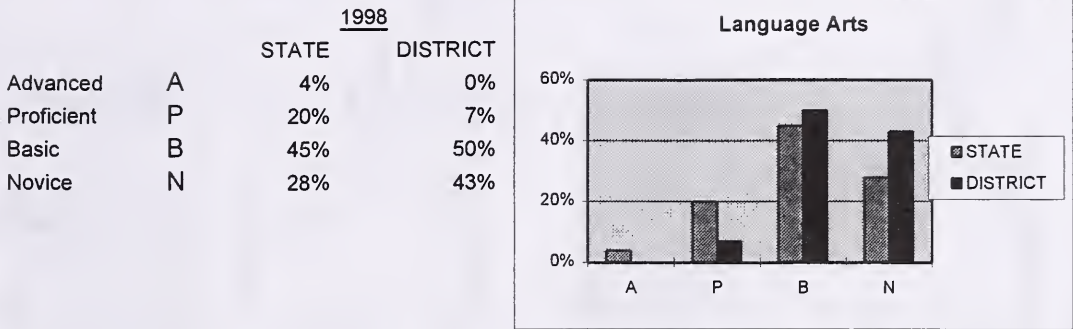
As of 2/10/99

Haverhill Cooperative	36
Orford	26
Plymouth	<u>21</u>
TOTAL TUITION STUDENTS	83

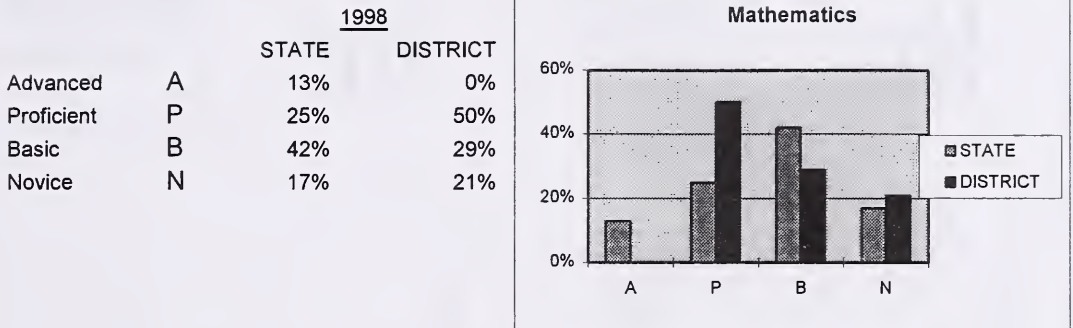


**WARREN SCHOOL DISTRICT
THIRD GRADE STATE ASSESSMENT SCORES**

Language Arts



Mathematics

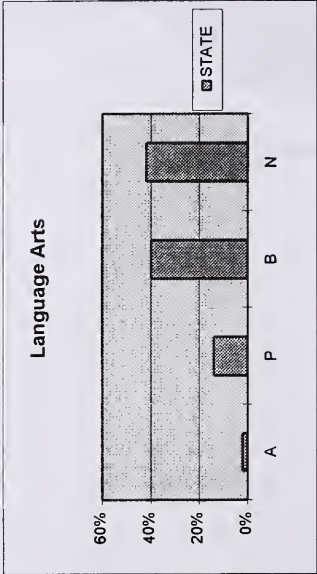


(Grade 6 - Less than 11 Students Tested - No group results available)

WARREN SCHOOL DISTRICT
END-OF-GRADE 6 STATE ASSESSMENT SCORES 1998

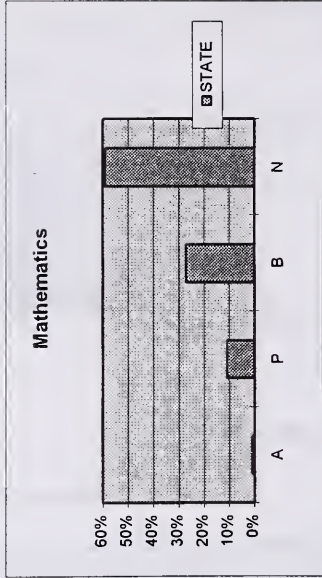
LANGUAGE ARTS TEST SCORES

	STATE	WARREN
Advanced	A	2% Less than
Proficient	P	14% 11 Students
Basic	B	40% Tested
Novice	N	42%



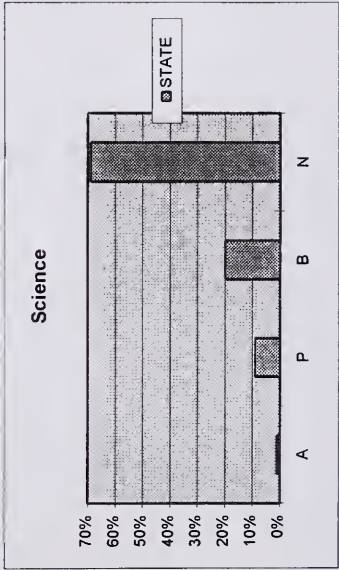
MATH TEST SCORES

	STATE	WARREN
Advanced	A	1% Less than
Proficient	P	11% 11 Students
Basic	B	27% Tested
Novice	N	59%



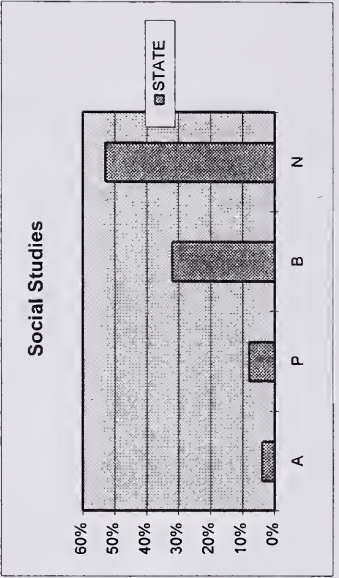
SCIENCE TEST SCORES

	STATE	WARREN
Advanced	A	1% Less than
Proficient	P	9% 11 Students
Basic	B	20% Tested
Novice	N	69%



SOCIAL STUDIES TEST SCORES

	STATE	WARREN
Advanced	A	4% Less than
Proficient	P	8% 11 Students
Basic	B	32% Tested
Novice	N	53%



WARREN SCHOOL DISTRICT
1997-1998

To the School Board and Citizens of the Warren School District:

Number of pupils registered during the year	102
Average Daily Membership	92.1
Percent of Attendance	95%
Number of pupils neither absent nor tardy	2

ENROLLMENT BY GRADE

Grade	K	1	2	3	4	5	6
Number of students:	10	8	16	14	13	14	16
Total WVS Students:							91
Home Schoolers:		3			1		2
Total Home Schoolers:							6

1998 STUDENTS GRADUATED FROM:

Plymouth High School

Nicole DeRoehn
Sean Erickson
John Howe
Joshua Oikle
Janine Pushee

Orford High School

Angela Conkey
Anthony Foote
Reece Smith
Jeffrey Weikert

Woodsville High School

Amanda Chase
Virginia Goguen
Justin Mason
Heather Swan
Stacey Whitcher

PERFECT ATTENDANCE JUNE 1998

Jessica Green, Grade 5
Casey Huff, Grade 6

STUDENTS PROMOTED TO THE 7TH GRADE JUNE 1998

Micheal Ball - Plymouth
Kevin Bean - Plymouth
Lisa Bergh - Haverhill
Sarah Bixby - Plymouth
Jennifer Davis - Haverhill
Malena Hatch - Haverhill
Casey Huff - Haverhill
Adam Kennedy - Orford
Shea Krommes - Haverhill
Linda Marston - Moved to Berlin
Kristian McKay - Plymouth
Kristen Start - Orford
Matthews Swan - Haverhill
Patrick Swanson - Haverhill
Jessica Trask - Haverhill

PRINCIPAL'S REPORT

I am pleased to submit my third annual report as principal to the citizens of Warren.

The physical plant has experienced improvements over the last year, beginning with a new snow roof that was installed over the old section to prevent ice build up and damage. The addition of a new room was made possible by a new upstairs wall to create two classrooms, as the special education area was inadequate. The front porch and steps were replaced due to rotting wood. This fall the community dedicated three new pieces of playground equipment, all paid for through fund raising efforts, to former student Tonya Howlett. Tonya passed away two summers ago and her memory is etched in stone beside the playground her classmates chose to remember her by.

Warren Village School has continued to be a vital and important component of the community. I am reminded of this by our recent completion of a three-year Artist-in-Residence program cycle in which students rolled up their sleeves and dug into Warren history. Last year, students interviewed several older folks from town and compiled a "living history" of Warren in the 1930s through story books. This fall, students were guided into song writing and dramatic presentation of this history in front of an overflow community gathering at the school.

In an effort to broaden the horizons of our students, last spring we traveled to the Seacoast Science Center in Rye as a school to explore the rocky NH coastline. These funds were made possible by proceeds raised through our annual Read-a-Thon and a grant written by the school. Students marveled at a world very different from the majestic mountains of Warren. The Lebanon Opera House was our school-wide destination in May as we watched a Broadway-style rendition of the "Wizard of Oz." Again this year, we are offering the ski program at Tenney Mountain, in which three-quarters of our students participated in the 1998 season.

We have continued to offer several programs that are at no cost to the taxpayer, but which substantially improve the lives of students. These include an after-school program for grades 1-6, paid for through a grant and entitlement money; monthly theme teams that span the grades; student council; peer meditation; newspaper club; basketball program; "Safe Person" program where children can talk with any school employee about issues that concern them; Wee-Deliver post office staffed by students; drama club, which produced "The Wizard of Oz" and "The Headless Horseman" for the enjoyment of many; recycling cans and collecting Box Tops & Campbell Soup labels, all of which raise funds for playground use; and a "Social Conversations" club where children talk with peers about topics that matter to them. It is because of the interest and involvement of staff members that these programs develop and continue.

Technology education, which is vital to the interests of children as they pursue work-related experiences in the coming years, has been introduced as a formal

program at WVS this year, thanks to the support of the School Board and Superintendent. This program emphasizes word processing, keyboarding, and accessory skills that promote technology literacy. Two grants have been written over the past year to supplement the budget in terms of computer hardware and the Internet. This year we have implemented a new writing program in grades 3-6 that utilizes "focus correction areas" to help students with specific skill instruction. Instead of attempting to master every skill in every paper written, students are instructed through focus correction areas which cover a range of skills that build on each other over the four years of the program. Teachers have also been working hard to finish up academic benchmarks that will help parents and staff track student progress through the grades. We are also looking forward to technology training this spring at the school for teachers as they integrate the curriculum with computers.

Finally, I am proud to report that Warren Village School has been a finalist for N.H. Elementary School of the Year two years in a row. It is a great honor for your small school to be recognized in this way.

The Warren Village School is part of the community. We welcome your presence, involvement, and continued support at any time.

Respectfully submitted,

Jeff Porter
Principal

SCHOOL NURSE REPORT 1997 - 1998

It was another active year in the school nurses office. The 6 hours a week were filled with approximately 200 visits from children needing assessment and care for illness or injuries. 1,993 doses (1000 last year) of medication were give and 12 (11 last year) health care plans were noted for the 12 students with chronic or diagnosed conditions that required nursing assessment and or classroom modification.

I also did the usual yearly screening with referrals as needed: 90 heights and weights, 98 vision, 67 hearing, 27 scoliosis, and 89 blood pressures. This number is up a total of 81 screening from 96-97. 11 referrals were made from the screening, down 1 from the year before. 297 head lice checks were done. (380 last year).

Approximately 160 (80 last year) formal parent contacts were made. About 25 medical contacts and 15 formal school conferences were attended regarding children with ongoing medical issues at school. Many informal consults occur daily with teachers and staff concerning health issues. A record review was conducted to insure compliance with the NH State Requirements for immunizations and physical examination.

Arrangements were made and assistance provided for physical examinations at Mount Moosilauke Health Center. 26 third and sixth graders took advantage of this offer. 8 MMR and 8 Tetanus vaccines were arranged and given at MMHC.

Several classes were taught to students including, Growing Up and Liking It, (this included a parent night as well), hand washing and hygiene. All staff received training in universal blood and body fluid precautions. Two staff also received instruction in medication administration and they were supervised throughout the year in order that your children safely received the many doses of medication given in my absence.

Our relationship with the Injury Prevention Center continues at no cost to the school. It allowed parents to purchase bike helmets at a reduced rate last year. They also provided educational materials and equipment that were used for updating playground maintenance and safety.

First Aid/CPR recertification was done this year for many of the staff. They continue to meet student needs for emergency and first aid care in my absence. The staff attention to safety and playground supervision has again given us a very low accident rate overall. Thank you Teachers and Staff!

Martha Teschner R.N.
Warren Village School Nurse

REPORT OF SALARIES

EMPLOYEE	1995-96	1996-97	1997-98
Ainsworth, Priscilla	\$4,640.63		
Arnold, Carolanne		\$25.00	
Bagley, Donna	\$300.00		
Ballam, Anne-Marie		\$25.00	
Barr, Thomas		\$407.88	\$1,287.77
Bernstein, Marcia	\$22,400.00		
Bixby, Laurie	\$929.20	\$1,071.00	\$100.00
Blay, Douglas		\$21,640.00	\$23,184.00
Blodgett, Dorothy	\$40.00		
Bloom, Ronda			\$75.00
Bretches, Jennifer			\$50.00
Cardin, Emma	\$175.00		
Cate, Anita		\$25.00	\$1,824.29
Colligan, Elizabeth		\$4,320.00	\$4,553.40
Currier, Lisa			\$2,435.94
Davis, Warren Gary	\$1,704.39	\$14,499.67	
Davis, Wendy	\$5,933.34	\$6,032.64	\$6,746.44
Dean, Sherman			\$10,968.00
Dubuque, Kristie	\$11,900.00	\$24,917.00	\$25,914.00
Eck, Todd		\$7,965.00	
Faletta, Peter		\$30.00	\$15.00
Farren, Julie	\$22,800.00	\$23,917.00	

EMPLOYEE	1995-96	1996-97	1997-98
Flynn, Candia			\$125.00
Fitzpatrick, Thomas		\$125.00	
Foxall, Michael	\$38,882.00		
Frechette, Ethan			\$100.00
Gitchell, Ben		\$680.38	
Gordon, Stephanie		\$4,800.00	\$4,741.20
Hight, Patricia	\$350.00	\$350.00	\$2,525.00
Jenness, Laurel		\$331.50	
Kennedy, Carol	\$7,770.00		
Kennedy Sr., Nelson		\$45.00	\$15.00
Knight, Janean	\$40.00		
LaPoint, Allison	\$2,277.71		
Lester, Sara	\$300.00	\$300.00	\$300.00
Libby, Vicki	\$10,059.00	\$10,317.65	\$10,175.08
Lowell, Julie		\$4,897.10	
Mathews, Charlene		\$20,013.33	\$24,874.00
McKay, Cathleen	\$1,325.00	\$7,743.67	\$8,308.62
McKay, Jane		\$625.00	
McKay, Thomas		\$25.00	
Meloon, Kelly			\$21,500.00
Mitchell, Carol		\$300.00	\$300.00
Nall, James	\$40.00		
Nicol, Shirley			\$24,000.00
Ottina, Charles		\$60.00	

EMPLOYEE	1995-96	1996-97	1997-98
O'Callaghan, Elizabeth			\$2,659.39
Porter, Jeff		\$39,424.68	\$38,286.00
Rand, Julie	\$21,000.00	\$22,117.00	\$23,002.00
Rebele, Maureen	\$8,094.00	\$8,101.67	\$8,501.25
Salvatore, Albie		\$275.00	
Santos, Dennis		\$125.00	
Sharf, Steven			\$5,507.19
Sohlberg, Eric			\$150.00
Spencer, Susan		\$300.00	\$300.00
Swan, Vicki	\$590.00		\$2,662.50
Taliaferro, Luann		\$1,570.56	
Tatham, Pamela	\$364.00		
Teschner, Martha		\$3,142.75	\$3,089.24
Trott, Martha	\$800.00		
Warren, Laurie	\$27,925.00	\$29,042.00	\$30,204.00
Washburn, Marlene	\$6,893.31	\$7,009.53	\$8,263.82
Wohlleb, Kathryn	\$22.84		
Wright Jr., Harry	\$137.50	\$1,075.50	

**WARREN SCHOOL DISTRICT
BOND PAYMENT SCHEDULE**

Fiscal Year Ending June 30,	General Obligation Debt		
	Principal	Interest	Total
1998	\$26,000.00	\$20,748.00	\$46,748.00
1999	\$26,000.00	\$19,023.00	\$45,023.00
2000	\$26,000.00	\$17,297.00	\$43,297.00
2001-2011	\$242,571.00	\$86,812.00	\$329,383.00
Totals	\$346,571.00	\$166,352.00	\$512,923.00

REPORT OF MARRIAGES 1998

<u>Date</u>	<u>Place</u>	<u>Name of Groom and Bride</u>	<u>Age</u>	<u>Residence of each at Time of Marriage</u>	<u>Father's Name</u> <u>Mother's Name</u>
1/1/98	Lyman, NH	Ricky A. Hannett Dawnette M. Coy	38 21	Warren, NH Warren, NH	Alfred R. Hannett Carolyn A. Whitney Don M. Coy Janice A. Clough
2/14/98	Lockmere, NH	Thomas H. Ramsay Judy L. Chase	56 32	Warren, NH Warren, NH	Harry T. Ramsay Thomasena L. Porter Leon E. Chase Edna Dimond
2/14/98	Warren, NH	Fred E. Simmons Kimberly A. Leonard	32 24	Hudson, NH	John W. Simmons Nancy Simmons Donna L. Bancroft
5/15/98	Warren, NH	Joseph D. King Barbara C. Fitts	36 35	Warren, NH Warren, NH	Joseph B. King Phyllis E. Fredette Ralph N. Fitts Dorothy A. Chapman
8/1/98	Warren, NH	Jean P. Downs Marsha L. Meuse	27 51	Warren, NH Warren, NH	Kenneth A. Downs Brenda L. Vincelette Stanley E. Flagg Claire E. Barthelmeess

REPORT OF DEATHS 1998

<u>Date</u>	<u>Place</u>	<u>Name</u>	<u>Age</u>	<u>Place of Birth</u>	<u>Occupation</u>	<u>Father's Name</u> <u>Mother's Name</u>
1/25/98	Parma Heights Valley, Ohio	Velma Mae Valley	85	Akron, Ohio	Nurses Attendant	Espy Litz Edna Shirk
5/24/98	Plymouth, NH	Cora Frances Stevens	85	Ryegate, VT	Bookkeeper	Elmer Chamberlin Lottie P. Chamberlin
6/20/98	Warren, NH	Shirley Etta Hight	82	Rumney, NH	Self	Elwyn Manion Ethel Unknown
10/9/98	Plymouth, NH	Leo Derosia, Jr.	57	Newport, VT	Residential Builder	Leo F. Derosia, Sr. Ruth Merrill
10/16/98	Haverhill, NH	Lottie B. White	87	Haverhill, NH	Health Care	Herbert Beamis Mary Flanders
11/2/98	Plymouth, NH	Harold G. Beamis	77	Haverhill, NH	Highway	Herbert Beamis Mary Flanders
12/4/98	Haverhill, NH	Harold L. Hildreth	76	Warren, NH	Highway Dept.	William E. Hildreth Margaret Veasey
12/25/98	Hanover, NH	Grover A. Young	76	Lisbon, NH		

REPORT OF BIRTHS 1998

<u>Date</u>	<u>Place</u>	<u>Name of Child</u>	<u>Sex</u>	<u>Name of Father</u>	<u>Name of Mother</u>	<u>Age of Father</u>	<u>Age of Mother</u>
3/23/98	Lebanon, NH	Abigail Theresa Clark	F	Daniel Jay Clark	Angela Ruth Boutin	28	29
5/6/98	Haverhill, NH	Jordan Michael Clark	M	Michael Joseph Clark	Lori Ann Craveiro	26	32
6/8/98	Haverhill, NH	Ty Matthew Hannett	M	Ricky Alfred Hannett	Dawnette M. Hannett	38	21
6/11/98	Lebanon, NH	Taniya Ann Toomey	F	Steven Michael Toomey	Busaba Karntakosol	28	25
10/2/98	Lebanon, NH	Andrew Scott Avery	M	Frederick Alan Avery	Gloria L. Coleman	28	26
11/2/98	Lebanon, NH	Jacob Ezekiel Barr	M	Thomas Michael Barr	Kathleen L. Forsberg	42	37

TOWN OF WARREN

Selectmen's Office Hours:

Monday, Wednesday & Friday 9:00 AM – 12:00 PM
764-5780

Selectmen's Meeting

Wednesday 7:00 PM – Town Office Building
(exception: during the month of March, meetings will be on Mondays)

Town Clerk & Tax Collector

Sharon Pushee
Wednesday and Thursday Evenings
6:30 PM – 8:00 PM

Police Chief
Warren Davis
Emergency 911
764-9300

Road Agent
Leslie Wright
Highway Garage
764-5871

**Warren-Wentworth
Ambulance**
Medical Emergencies 911

Joseph Patch Library
Julie Noury
Librarian
764-9072
Mon: 10:00 – 12:00
 & 1:00 – 3:00
Wed: 2:00 – 5:00
Sat: 10:00 – 1:00

Fire Department
764-9604
Chief, David Riel
764-8552

Mt. Mooselaukee Health Ctr.
764-5704

Warren Village School
764-5538

